

FINANCIAL TIMES

China to maintain anti-inflation fight

The World Bank has urged China to stay the course in its inflation fight and has warned of the risks of a painful retrenchment if credit restrictions are eased prematurely.

the arguments of those in the Chinese leadership advocating continued restraint. Page 16

VW may scrap spot welding: Volkswagen is considering progressively scrapping spot welding as a way of joining car body panels in favour of a self-piercing riveting process developed with a small Welsh company. Page 16; Rivet pioneers set sights on car industry, Page 7

Boost for Clarke: UK chancellor of the exchequer Kenneth Clarke was given a fillip before today's budget with further evidence that the UK economic recovery is continuing. Page 7

Deutsche Bank, one of the main critics of the restructuring plan for Italy's troubled Ferruzzi group, broke ranks with other leading foreign creditors and accepted the proposals. Page 17

'Super share' opposed: Fund managers and members of Australia's securities industry are strongly opposed to shares with "super voting rights", according to a poll which represents a further blow to the plans of Rupert Murdoch's News Corporation for an issue of shares with enhanced voting rights. Page 17

Sabona, Belgian state carrier, is to strengthen its links with Delta Air Lines of the US, including sharing the Brussels-New York route. Page 17 EU puts forward Bosnia peace plan



Croat president Franjo Tudiman (left) looks at a map of Bosnia at the start of peace talks in Geneva during which European Union foreign ministers put forward their "action plan" to end the war in Bosnia. They vowed not to lift sanctions against Serb-led Yugoslavia until Bosnian Serbs handed over land to their Moslem adversaries. Mr Tudimar reportedly gave his support to the EU

New oil lows: Oil prices tested new five-year lows as markets continued to react to last week's cision by the Organisation of Petroleum Exporting Countries not to cut output. Page 32

Threat to Mideast deal: A fortnight before Israel is due to begin pulling troops out of the Gaza Strip and the West Bank's Jericho region, dissident members of the PLO's mainstream Fatah faction threatened to resume the armed struggle, and Israeli and PLO negotiators remained at

UK 'turnel of fear': Three-quarters of UK adults are unlikely to use the Anglo-French Chan nel tunnel, according to a survey which shows that fear is a large element of their hostility towards the service, due to start next year. Page 7

Farm policy attacked: Austria and Finland have attacked the European Commission's proposals on farm support for prospective members of the European Union. Page 16

Pressure on Japan's carmakers: Japanese carmakers are coming under increasing pressure to consolidate their activities, amid a continuing slide in personal spending at home, the impact of the high ven overseas and the increased compet tiveness of US manufacturers the US. Page 4

Escober family 'sent back'; The Bonn government put the family of fugitive Colombian drug baron Pabio Escobar on a flight back to Bogotá from Frankfurt after they had flown there at the weekend in an attempt to find a safe haven in Germany, airport sources said.

Worries on trade talks: Diplomats voiced fears that differences between the US and the European Union could sabotage ambitious plans to liberalise services in the Uruguay Round of trade talks. Page 6; Gatt reports, Page 6

FT statistics: The FT Guide to World Currencies, which used to appear on Tuesdays, is now pub-lished in Monday's paper. International economic indicators, which used to appear on Mondays are now in Tuesday's FT. Today they appear

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World Bank urges | ■ Peace 'a prize worth risks' ■ Documents outline secret contacts

UK open to Sinn Féin talks

and Tim Coone in Dublin

The British government last night declared it was ready to reopen contacts with Sinn Féin, the political wing of the Irish Panchilaan Army as hitherto Republican Army, as hitherto secret documents suggested that the IRA had been on the brink of ending its 25-year campaign of violence in Northern Ireland. Sir Patrick Mayhew, Britain's

Northern Ireland secretary, gave an unapologetic defence of extensive secret contacts between the UK and Sinn Féin earlier this year. He said: "Peace, properly

attained, is a prize worth risks".

This reinforced the impression in London that Mr John Major, the UK prime minister, believes the IRA might lay down its arms. The optimism was echoed by Mr Albert Reynolds, the Irish prime minister, who said there had already been a marked de escala-tion of violence in recent weeks.

Papers released by the UK's Northern Ireland Office suggested there had been no large IRA attacks since November 12. Mr Major's office indi-cated that a declared cessation of violence lasting for two months might provide the background for formal talks with Sinn Fein.

That in turn raised hopes that Mr Major and Mr Reynolds might inject new momentum into the peace process in an Anglo-Irish summit which might still take place as early as Friday. Sir Patrick's comments came

after the startling disclosure that the UK government would have opened a dialogue with Sinn Féin early as January 1994 if the IRA had kept an apparent pledge in early November to end its campaign. But Britain's account of the messages the two sides exchanged between February and

The conflict is over but we need your advice on how to bring it to a close' FEB 22 1993; message from Provisional IRA leadership

"We understand and appreciate the seriousness of what has been said. We wish to take it seriously' FEB 26 1993: British message

'We believe the country could be at the point of

mment, three days after unionist on killed seven in an Ulster pub 'If a genuine end to violence

is brought about within the next few days, a first meeting for exploratory dialogue would take place within a week of parliament's return in January' NOV 5 1993; UK gov't document

ously by Sinn Féin. Mr Martin McGuinness, the leading Sinn Féin member involved in the contacts, accused Mr Major of fabricating some of the 30 or so pages of documents released in London.

Most of the messages conveyed by what the documents refer to as "The Provisional Movement" also suggest that the IRA had not shifted from its position that Mr Major must accept that Ulster will eventually he



Secret contacts . Page 7

part of a united Ireland. Sir Patrick said that if the IRA ended the violence permanently "the way would still be open for Sinn Féin to enter the political arena". He insisted that the UK government's basic conditions for bringing Sim Féin into the politi-

cal process had not changed. The IRA would have to offer a permanent and demonstrable end to terrorism and the British govenument would, not drop its con-stitutional guarantee of the star and the first the life on the tus of the star and the star and the star of the star

meant "the key to peace is in the hands of the IRA".

But if current efforts to bring an end to violence failed, the UK-government would explore "again and again the opportuni-ties for peace", Sir Patrick said. The most revealing document released by the UK, dated November 5, sets out detailed arrangements under which the

But the banks are

IRA would halt its terrorist campaign and enter into a "prelimi-nary dialogue" in January 1994 Sir Patrick said the offer had been in response to an explicit

Despite is insistence that its basic conditions for Sinn Féin participation in talks on a political settlement had been as strong in private is in public, the documents revoked that the UK was prepared to offer considerable flexibility of Sinn Féin in arranging archivery hastilities. ing an entit to hostilities.

It told Shu Fein that a declaration of violence could initially been kept private.

The government would then he ready to their into a "dialogue" within 15% within 15%.

within 134 months. Both offers appears to stow considerably

will confinue, meanwhile negotiate separately on that des Denois, the French of French for falls debt.

World stocks, Section II

EU airline crisis: cut capacity or end state aid?

By David Gardner in Brussels

France and the UK will today set out widely opposing views on how the European Union should Europe's airlines. Paris will call for capacity-charing and an EU-backed plan to reduce capac-ity, while London will insist on

an end to state aid. Both members are due to present papers at a ministerial debate in Brussels preparing the ground for a report due in Janu-ary on the future of the airline

carriers grow, pressure is increasing to roll back some of the deregulation measures put in place over the past seven years. The European Commiss firmly opposing any return to the old cartel structure of European air transport, with carriers colluding on setting fares and

But Brussels still has to adjudicate on a queue of member government requests to inject finance into national airlines, including Air France.

The French paper says Europe is in danger of losing control over the airline industry in "a downward spiral of lower fares and ever-increasing losses" over Ecu3.5bn (\$4bn) on international business alone in the past three years.

European carriers have seen their share of international air traffic fall from 38.8 per cent in 1972 to 32.2 per cent last year. The number of flights using French airports increased by 54 per cent in 1987-92, but passenger numbers rose by only 33 per cent. The percentage of total capacity filled by sirlines - the load factors - fell from 64 to 5" per cent over the same date the French paper se canacity-tially below a arrines and a Paris thall air traffic fees.

seeking an EU-wide crisis plan to speed up the pace at which older aircraft are taken out of service. The Council of Ministers (of the

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Bank lenders to probe Euro Disney

Euro Disney's bank lenders plan gative audit of the troubled leisure group's finances to prepare for negotiations leading to an emergency financial restructur-

walt Disney, the US entertainment company that owns 49 per cent of Euro Disney, presented ment of the company's finances this month to the 60 international banks within the lending syndicate. The banks now want to appoint their own team of investigative auditors.

"It's not that we have any doubts about the accuracy of Disney's figures," said one senior banker in the syndicate. "But the condition of Euro Disney has changed so dramatically since we first negotiated our loans (in the Audit will pave way for emergency restructuring a single steam principle to create a single steam grant to be led by either HNP or Indosnes.

our own numbers. The team is expected to be named in Paris this week. The banks hope the audit will be com-pleted before Christmas so they can start intensive discussions early next year with Euro Disney and its US parent.

Euro Disney desperately needs to restructure its finances. It has been badly affected by the Euro-pean recession and recently announced a net loss of FFr5.3bn (\$900m) for the year to September 3. There are fears that the group 3. There are nears uses could face a cash crisis early recould face a cash crisis early reyear, but Walt Disney is sr ing it financially until 100 per-The Disney camp rexchange suade the banks \$720.3bm net

restructuring package which could also involve a rights issue. EuroDisneyland McIne park The second syndicate, with sangue the second at its head, Banque the 30 banks that pro-The final composition of the package, however, will be influenced by the value of Euro Disined capital for the Euro Disney hotels. Some banks are members

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The banks readner Bank
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of to co-ordinate negotiations

ney's shares, which have fally

with the Disney camp. At present the banks are divided into two main groups.
One syndicate, led by Banque Nationale de Paris, represents the 39 institutions that helped to

Share plurse fails to prompt Japan se government action

The sined a cool stance yesterm: Ty after share prices fell to the rest level for a year because of gloom over the coalition's reluctance to offer an economic

growth initiative. The Nikkel 225 average fell by 1,000 points at one stage, recovering slightly to end at 16,078.71, down 647.66 points or 3.9 per cent. That left the average 24 per cent below its mid-September high for the year. Yen bonds rose to a six-year high as investors sought an alternative haven for

Mr Morihiro Hosokawa, the prime minister, said the govern-ment was planning no measures to support share prices, in contrast to the previous Liberal Democratic party government, which poured public cash into the market early this year in a temporarily successful attempt to

World Trade News

lift prices. "Supply and demand are up to the market, so we will continue to monitor it," said Mr Hosokawa.

Senior finance ministry and central bank officials admitted they were worried about the fall in share prices but planned no We will use all means at our al, political, fiscal and tax,

to help the economy," said Mr

Masayoshi Takemura, chief cabinet secretary. "The level of stock prices is not something the gov-ernment should act on directly." Last week's string of poor banking results and mounting bad debts were factors in the share price fall. There was also growing disappointment that the government has not yet specified date or amount for an income tax cut, widely believed to be the only way to stimulate depressed consumer spending. The coalition

"This is one of those very rare times when monetary policy is not working, said Mr Richard Koo, senior economist at Nomura Research Institute, referring to Japan's record low interest rates. "Now it is time for fiscal policy to

On average, Japanese compa-nies reported a 23 per cent decline in pre-tax profits for the six months to September and expect profits to fall by 22 per cent in the full year to next March, the Wako Research Institute of Economics said.

An increasing number of companies are cutting jobs or pay to cope, providing another drag on growth Half Japanese manufacturers cut overtime, hired fewer people or reallocated staff in the three months to September, up from 40 per cent in the previous quarter, said the Labour Minis-

is divided on how to fund an Markets, Section II income tax cut. CONTENTS Gold Markets int. Cap Mids Int. Bond Service Menaced Funds

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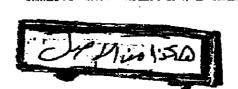
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Mr Douglas Hurd. Britain's foreign secretary, yesterday criticised what he called the 'nightmare" scenario of a European superstate, and declared he was confident that Europe was at an end.

Speaking in Bologna, Italy, in his first important speech on Europe since the German constitutional court ratified the Maastricht treaty last month, Mr Hurd insisted that the principle of subsidiarity should now be the touchstone

"Subsidiarity is not only about rolling back the frontiers of the Community, where these have advanced beyond common sense: it also means moving forward with a lightness of touch," Mr Hurd said in comments which resonated with the British government's relief that the pace of European inte-gration had faltered in recent

Legislation was a key area where the powers of Europe should be trimmed since EU legislation had now become so intrusive and extensive that it risked devaluing the EU's rep-utation. Mr Hurd said. He insisted Community legislation should be introduced only when it would do the "least possible violence" to national legal systems.

Foreign policy and employ-ment law had to remain firmly in the domain of sovereign gov-

The narrowness of Maastricht ratification in Denmark, France. Britain and Germany served as a clear warning that sharing of sovereignty and centralising tendency, has for the time being run its course", he said, citing labour costs and trade barriers as the key challenges now facing Europe

Moldova brings in new currency

Moldova yesterday broke away from the Russian rouble zone and introduced its own currency, the leu, as the centre piece of the government's new shock therapy reform pro-gramme, writes Jill Barshay in

Armoured trucks yesterday distributed 70m lei to Molva's 4.3m citizens, who are immi-to change up to 70,000

ing up to the leu's introduc tion, the coupon has fallen dra-matically on Kishinev's year currency exchange auction, at which 11 banks that trade about \$500,000 each week determine the Moldovan currency's exchange rate. The rate is currently 3,850 coupons or 3.85 lei

Superstate | Spain angered by Belgian action over terrorist suspects

EU row blocks progress on asylum import tariffs

Hopes that the European Union would speed up its faltering steps towards a common policy on asylum for non-BU nationals were blocked by a row about asylum for alleged Basque terrorists in Belgium. Spain placed a general reserve on nine pieces of the asylum policy jigsaw. It argued angrily that Belgium's decision to consider two wanted members of the Basque separatist

organisation Eta as possibly

eligible for refugee status

broader common policy. The two suspects are wanted on suspicion of providing infrastructure for a separatist commando unit. They were arrested in Brussels in June,

states in each other's judicial

institutions to proceed to a

but lawyers acting for them have applied to Belgium's com-missioner for refugees, who is and has yet to pronounce. The Dutch were also mable

to agree on the asylum proposals, because almost alone

obliged to inform their for "political infractions"; the national parliament on the secretive deliberations of EU interior ministers. Justice ministers, meeting

for the first time yesterday as a formal EU council of ministers following the entry into force of the Maastricht treaty, did agree to seek a common approach to extradition which would effectively rule out any future political defence for criminal action inside the EU. But, for the moment, 11 member states are signed up to a separate Council of Europe convention which does allow

exception, ironically, is Belgium, which can not sign the convention because it retains the death penalty, although vithout applying it.

Ministers got further entangled yesterday when Spain also placed a reserve on setting up Europol, the EU criminal intelligence unit which last month's summit of the 12

Spain has no disagreement on the substance of either the Europol or asylum proposals.

mit surreptitionsly reduced the number of official EU languages to be used by the new European trade marks office from hime to five Orench, English, German, Italian and Spanish). This is holding up the establishment of the trade marks processing operation; which was allocated to All-

cante, in Spain.

The Europel problem risks hindering the operations of a drugs unit set up earlier this year to develop a combined European strategy against nar

Belgium wants stronger role for EMI

European Union yesterday called for a stronger role for the European monetary insti-tute in the co-ordination of monetary policies and the management of the exchange rate mechanism.

Mr Philippe Maystadt, Bel-

Romanian

new strike

union members yesterday

threatened to launch a general

strike and demanded the resig-

nation of the government in

Two of Romania's largest

union confederations, called out thousands of members in

Bucharest and other large

towns in protest at an inade-quate minimum wage, mem-

ployment, corruption, the gov-

ernment's lack of a programme

to relaunch the economy and its failure to achieve a dialogue

Central bank officials said

the increased labour militancy

inflation. The statistics com-

mission said yesterday year-on-year consumer price infistion

jumped to 315 per cent in Octo-

with the unions.

in 10 days.

unions in

wider fluctuation bands last summer made closer co-operation imperative. Without "a significant qualitative improvement" in this area, the goal of monetary union by the cade's end could be at risk. In a speech to the European Finance Convention in Brussels. Mr Maystadt also admit-

than the original 1997. He offered several pro in the wake of the August cri-sis which led to the introduction of 15 per cent fluctuation bands for ERM currencies.

The EMI should be given "an explicit role" in dec leading to the entry or realignment of an ERM corrency.

deadline was more realistic • States with low inflation mon intermediate targe which case the EMI might be allowed to issue joint state-ments on national policy decisions taken by central banks in this low-inflation zone. • The ERM should strengthened, possibly

The Belgian presidency is worried that Emu stage two could be a dead letter without

rate losses arising from open ended interventions. This is a response to Bundesbank criticism that its obligations to defend other currencies was undermining its domestic

Russia restores on some foods

teriffs on a range of imported foodstuffs next month, Mr Yegor Gaidar, the first deputy prime minister, said vesterday. Mr. Gaidar said the tariffs would be low – but the move is a firther sign of an increasing tendency on behalf of the govrnment, including reformist leaders like Mr Gaidar, to protect Russian industry from foreign competition at a time when the demands of industrial lobbies are being pushed

Mr Gaidar, as head of the Russia's Choice political group, is particularly vulnerable to calls for protection - having already promised the commer-cial banks relief from competithen from foreign entrains to the Russian banking market. A gathering of business lead-ers in the Enterprises for a New Russia group which supports the Party of Russian Unity and Agreement, yester-day called for further protec-tion for the fledgling private businesses - and for a relief from taxes which, the group's leaders said, sometimes surpassed the level of profits. Mr Gaidar said that "with a responsible majority" in parliant, inflation could quickly be brought down to around 15

per cent a month from its present levels of more than 20 per At the same time, the budget

this year, which it had been hoped would be contained to Rbs5.500bm is set to grow to more than fibs10,000hn, according to Mr Oleg Soskovets, another first deputy prime minister. Part of the increase, he said, was because of miner threatening to strike over unpaid wages, and to make good the debts of enterprises. The cabinet is now showing considerable signs of disarray,

as ministers - who have become leading figures in competing political group - find themselves unable to keep their differences out of the husiness of government.

Two leading ministers - Mr Boris Fyodorov, the deputy prime minister for finance, and Mr Alexander Shokhin, deputy prime minister for foreign eco-nomic relations, are clashing over which of them now has responsibility for talks on debt and on relations with the international financial institutions such as the International Monetary Fund and the World

The latest opinion poll for the election, from the All-Russia Centre for Research into Public Opinion, suggests Rus-sia's Choice has a strong lead of 25.7 per cent - with the Yabloko bloc of Mr Grigory Yavlinsky at 17.9 per cent, the Communist party on 6.6 per cent, the Democratic party on 6.4 per cent, and the remaining nine parties far behind.

Kohl's party tries to avoid state poll

By Judy Dempsey in Berlin

Chancellor Helmut Kohl's governing Christian Democrats will try to prevent an early. election in the eastern state of Saxony Anhalt after a financial scandal precipitated the resignation of the entire government at the weekend.

Elections are not due until next June as part of a mara-thon of federal and state elections being held against a background of declining sup-port for the established politiparticularly in eastern

Instead, the CDU, in an attempt to limit the political damage, has nominated Mr Christoph Bergner to replace Mr Werner Münch, the outgoing prime minister of Saxony-Anhalt and form a new gov

st week confirmed that Mr Münch and three other west German ministers together DM900,000 (\$532,500) over a



A German-registered car turns back after trying to cross the border at Nieuwe Schans in the northern Netherlands. Gern

Polish sell-off runners under starter's orders year gestation mass privatisation scheme Bobinski on the privatisation scheme labour. Today is the desired for the agent

for the acceptance of bids from tate sector companies for the would be managers of 15-20 national investment funds (Nifs) which are being greated. (Nlfs) which are being created

tion is to get a large chartisa-medium-sized Polish industry, which is still in profit, out of to manage batches of 30 Polish the state sector and under competent management, both for-eign and domestic. The foreign

make the companies involved more credible and thus ease the task of raising capital to complement and facilitate their The managers' task will be to enhance the Nifs' value. They will be paid an annual performance fee, in equity

years a cash fee. After 10
the performayment based on
will also be based the fund
will be quoted by the funds
than later on Warsh rather
manages an indication of the market values their efforts.
Desmite long dalors caused

Despite long delays caused by frequent changes of govern-ment and skirmishes with opponents, privatisation — which aims to sell around 600 companies in one go - is simi-lar to that put forward in 1991 by the then privatisation minister, Mr Janusz Lewandowski, and advisers SG Warburg. Part of the reason why even the new centre-left government

is pressing ahead with the

scheme is the firm backing given by the World Bank from the very beginning. The bank has made implementation a condition for drawing several tranches of a \$450m loan. It also reflects awareness, shared by Mr Wieslaw Kaczmarek, the privatisation minister, is see scheme's introduction test or the west as a litmus

test of the west as a litmus privatisatic commitment to of putting Nu bonne, the act hands of ordinary into the as a way of reconcing seen who have grown increations supplied to a private the supplied of the second of the seco suspicious of privatisation 's who can now he seen to be getting a small part of indus-try, free of charge, for them-

predecessors, is also looking to the European Bank for Reconstruction and Development to provide around \$400m in loans to the companies involved. Other potential lenders in the government's sights are the European Investment Bank, the International Finance Corporation and the World Bank. Other aid bodies, including the UK government's "Know-how Fund" have already provided vital technical assistance.

The authorities say that around 50 consortia are "pre-We But they will not reveal interes already declared an include Most groups will

as an investment bank or con-sultants working together with local banks and consulting companies as well as accounting firms and lawyers.
A 19-person selection com-

mittee appointed by the prime minister, parliament and the trade unions will sift the appli-cations and produce a list of applicants in order of merit with whom the privatisation minister will then negotiate final terms.

state sector companies is ready for inclusion in the scheme and new tranches are being ann new transmess are being prepared. The selection committee, which is being reappointed by the new prime minister, Mr Waldemar Pawlak, is expected to finish its work early in the new year. The funds should be up and run-

ning several months after that.

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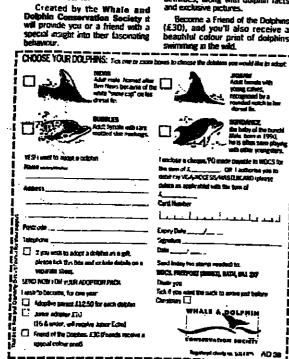
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and exclusive pictures.



Kleinwort hopes stamina will bring big dividends

Anthony Robinson profiles one of the bidders

he investment management division of Kleinwort Benson, the London-based investment bank, will be one of the foreign institutions bidding for a mandate funds. For Mr David Glasgow, the director who heads the bank's Polish operations, the bid represents the culmination of a commitment to the mass privatisation scheme which began in October 1990 and to which the bank has stayed faithful despite many setbacks and delays.
"We looked at the scheme

managers are expected to

and we liked it. It is clever, low risk and structured in a way which made it possible to sell to our board. It also fits into our global interest in joint venture deals in emerg-

ing markets," he says.

Part of the determination to stay the course stems from Kleinwort's conviction that it has found the ideal partner in the Polish Development Bank, a young private sector bank voted the country's best earlier this year by Gazeta Han-

dlowy economic newspaper.

Having chosen a partner the Kleinwort team then spent much of last year "kicking the tyres" of 17 of the 180 companies then on offer for manage-ment by the putative funds. "We were encouraged because we found that although most of them were in a 'cash-gridlock' they were surviving, even though in some cases that meant just paying their staff and saying 'no' to the government's tax demands. What surprised us most favourably was the quality of management and the level of skills," Mr Glasgow adds.

Kleinwort is one of at least eight UK-based groups who were initially interested in taking a 10-year management role, even though the pay-off in regard to the capital gains on their end-of-term equity share-out remain difficult to quantify with any precision. Mr Glasgow believes that only five UK groups have stayed the course, along with Italian, Swiss, French, a few German

The fund managers eventu-ally chosen by the Polish authorities will not be able to their choice. They will end up with a mixed bag after an elaborate numbers game designed to ensure that all funds are a mixture of almost sure-fire winners and assorted

The funds will put in management resources, "but you don't have to invest millions to get a pay-off", according to Mr Glasgow who has set up a management team staffed largely by bilingual Anglo-

Having been in on the scheme from the start, Kleinwort and other potential foreign participents were able to get several modifications to the original plan accepted by the Polish side. Most important was the change to closedend rather than open funds, so enhancing the possibility of substantial capital gains for those who most successfully manage the assets shortly to come under their control.

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'action plan' for Bosnia

European Union foreign ministers yesterday put for-ward their "action plan" to end "action plan" to end the war in Bosnia, vowing not to lift sanctions against Serbled Yugoslavia until Bosnian Serbs handed over land to their Moslem adversaries.

ters to suspend relief operations in Bosnia this spring if the warring sides fail to endorse a settlement dividing the republic into three ethnic mini-states, the leaders of day appeared to remain far from agreement.

The Serbian president, Mr Slobodan Milosevic, and his Bosnian Serb proxy, Mr Radodemands for the immediate suspension of United Nations sanctions before the Serbs made any territorial conces-

Mr Aliia Izetbegovic, the Bosnian president, said the mainly Moslem republic must receive additional land from the Serbs and access to Adriatic ports

from the Croats. Mr Douglas Hurd, British foreign secretary, yesterday said sanctions would remain in place until the Serbs fulfilled their pledges to hand over land in Bosnia. "The first move has to come from the Serbs' offer of additional withdrawal, once that offer had been implemented, and there was a ceasefire, and the aid was flowing freely, then we, the Europeans,

Council should consider suspending sanctions," he said during the first all-party talks since the collapse of the peace process in September.

However, in a defiant speech Mr Milosevic slammed the EU for doing "enormous harm" to his country. A statement from the Bel-

gian EU presidency outlined the "action plan", which also called on Crost leaders to fulfil their pledge for concessions on ernment to stick to its territorial demands of 3-4 per cent. The Croatian president, Mr Franjo Tudjman, and Mr Mate Boban, the Bosnian Croat support for the EU plan at the Geneva session, also attended by Moslem and Croat military leaders but boycotted by Bosnian Serb commander Ratko

Mrs Sadako Ogata, UN high commissioner for refugees, accused all three leaders of reneging on their pledge of 11 days ago to allow the free access of humanitarian aid to some 3m people in Bosnia.

• Discussion of the latest EUsponsored Bosnian peace proposals will continue in Rome today as EU foreign ministers, together with their US and Russian counterparts, join foreign ministers from the former communist states in a broader review of European and central Asian security issues at a meeting of the Conference of Security and Co-operation in Europe (CSCE), Anthony Rob-

EU presents |In search of fiscal wisdom for old age

Hugo Dixon on pensions policy in a world of ageing populations and big deficits

cent of average earnings, is thus projected to fall to 7 per cent of average earnings over

age. This saves money by cut-ting the number receiving pen-sions and governments hope it

could reverse the trend

towards earlier retirement in most countries. Japan has

raised its pension age from 60

already the sin-

gle biggest item of government expenditure in almost lised countries. As populations schemes set up after the Sec-

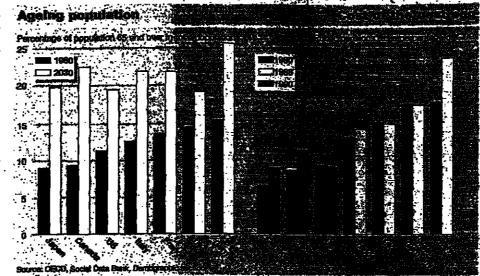
ond World War mature, state an ever-increasing share of national budgets national budgets. On current trends, they will exceed spending on health care and education combined within the next

These bald facts explain why most governments are considering revamping their pension systems. Without change, there are fears that ballooning pension budgets will become unsustainable. The next gener-ation of workers may not be willing to pay the higher taxes or social security contributions that will be needed when the current generation of workers

Politicians are reluctant to risk the electoral consequences of cutting back people's pen-sions. They also have little incentive to take painful decisions whose full benefits will only become apparent long after they have left office.

The policy questions surrounding pensions are complex. Pension policy has a powerful impact on the wider economy. In particular, it can affect retirement ages, savings and investment, the competitiveness of industry and job

Governments started to reform their pension systems in the 1980s. Japan, whose demographic crisis came early, curbed the generosity of its state scheme and raised the



In the UK, the Conservative government, driven mainly by an ideological belief in the superiority of private pensions, gave employees tax incentives to opt out of its state earning-

tries such as the US, UK, Canlations are not ageing as rap-idly and their state schemes are less generous, in part because of the greater role of

Politicians have little incentive to take painful long-term decisions, the full benefits of which will only become apparent after they have left office

related pensions scheme and promoted personal pensions.

Continental European countries such as France, Germany and Italy face the greatest pressure to change, partly because of the speed with which their populations are ageing (see chart). But their pensions are also especially generous, typi-cally more than half final sala-

intense in Angio-Saxon coun-

ernments faced with such pres-sures has been to curb the genschemes, while keeping their basic structure intact. They have included:

• Cutting the growth in benefits. The US has several times frozen benefits. The UK, which used to link pensions to average earnings, now uprates

by compelling people to save istrative fees.
for their old age.

This means No industrialised country has made a wholesale switch; though Chile has done so by-

would be less need to raise faces in future to finance the pensions of the growing num-ber of old people. Entiquenests also grove that, by saving for their pensions, today a workers would channel larger sams of money into productive invest-ment so boosting long-run eco-

nomic growth.

But private pensions do nothing to curb public spending in the short run, as those who have already retired still have to rely on taxpayers for their pensions. Moreover, they impose a greater financial burden on today's workers who have to save for their own pen-sions as well as paying taxes for the pensions of those who

have retired.
Advocates of private pensions point to their greater flexibility instead of contribution rates and pension ages being fixed by governments, individuals are able to choose how much to save and when to retire - though this is less so with occupational schemes than personal pensions.

Backers of state provision

raised its pension age from 60 to 65. The US has chosen 67, though this will not come fully into effect for more than 30 years. Common and halv are also gradually increasing their pension ages to 65. Other countries plan smaller action.

A more standard reform is to shift gradually are to provide provision of gensions. It is possible to schere this by allowing state, pensions to wither and relying on people to get the measage that they need to save for their relicement. Alternapoint out how successful it has been in reducing poverty in old age. Private pensions, they ingue, are not well suited to dackling poverty because they cannot easily redistribute money from the rich to the poor. If people had to save for their retirement, the unemployed, women who stayed at home and those on low incomes would suffer. Large chunks of their savings could

This means that complete withdrawal of the state from pension provision is unlikely to be socially acceptable in most countries.

tory. However, the state might Private pensions mean there reduce its commitment by guaranteeing a basic income for all old people, leaving addi-tional saving to individual income was set at a generous level, the cost could be high. If a low level was chosen, many pensioners could still face pov-

rty. An alternative is to target the state pension on those most in need, while giving nothing to those who have pensions. But the danger is that people would have no incentive to save for their state pensions are means-tested an increasing proportion of retired people qualifies because they ensure their wealth is invested in ways that do not feature in the test.

Compulsory saving would negate the choice and flexibility associated with private provision. From an individual's perspective, state-mandated contributions to private pen-sions might not look so different from taxes or social secu-

rity contributions.

As short-term budget strains and long-term demographic pressures grow, governments tion is not an option. Whether by choice or force of circumstance, a shift from state to private pensions is probably inevitable This is the seventh article on

welfare states around the world. Previous articles appeared on

Ruhrkohle move on four-day week production

By Ariane Gentilard in Bonn

Ruhrkohle, Germany's largest coal producer, is to discuss a proposal from IG Bergbau und Energy (iGBE), the mining industry trade union, for the introduction of a four-day working week in forthcoming talks with union representa-

The union is hoping a shorter working week will avoid massive lay-offs facing the recession-hit industry. Ruhrkohle, which produces 80 per cent of Germany's hard coal, is due to axe 6,000 jobs in

coming months. The redundancies come on top of 20,000 jobs which must he eliminated between 1991

The move follows an agreement struck last week between the IG Metall engineering union and Volkswagen which

and lower wages in order to Mr Hans Berger, president of IGBE, said the proposal from his union could save up to 10,000 jobs in the mining indus-The union is also offering

will introduce a 28.8-hour week

talks which will take place in two weeks much lower than Volkswagen's proposed 20 per cent reductions. However, officials in German

coal mining groups warned at the weekend that the shorter week could only be a transithe crisis hitting the domestic coal mining industry.

Unsold stocks have been piling up at coal mining companies as orders from steelmakers have plunged this year.

More falls in German steel

West German steelmakers said production of hot-strip steel would fall by 15 per cent in the fourth quarter of 1993, com-pared with the same period last year, because of continued depressed demand, the German steel association said

Steelmakers bave complained that the failure of the European Commission to reach a European-wide agreement on reducing over-capacity in steel markets would lead to drastic equences in the recession

The reduction is higher than been anticipated, reflecting dire market conditions, a spokesman from the in hot-strip output for the

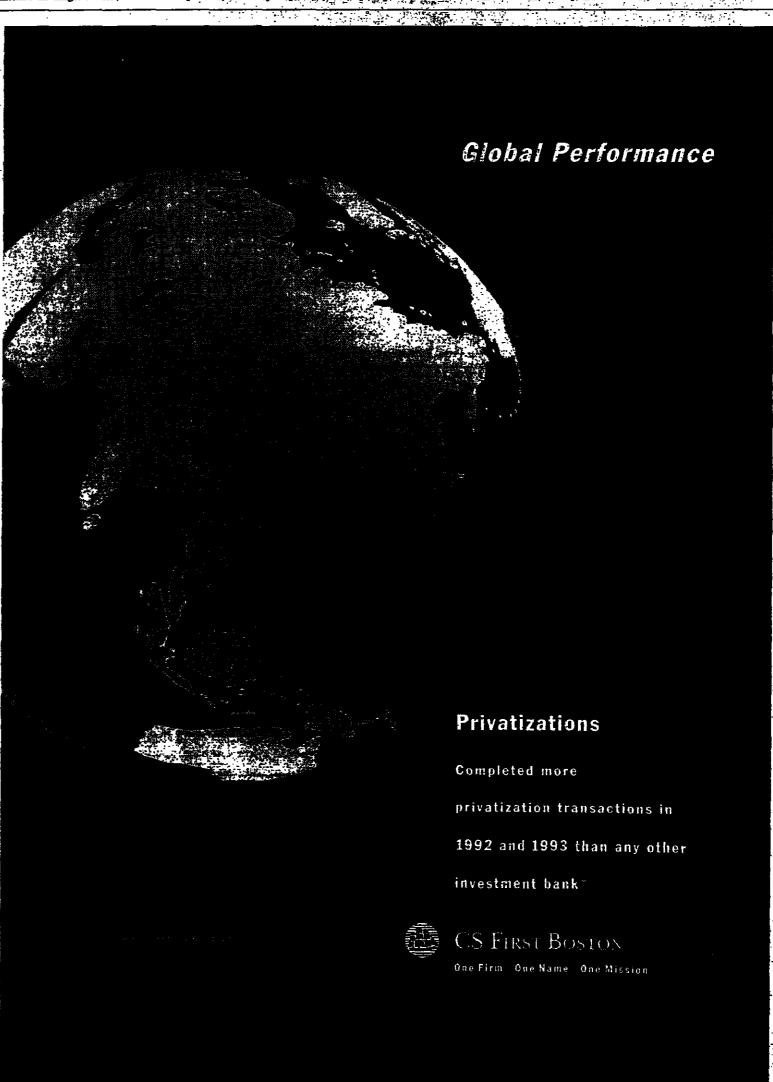
INDEPENDENT NATIONAL RADIO: ADVERTISEMENT OF LICENCE

The Radio Authority invites applications to provide a third Independent National Radio (INR) service, to be broadcast on the AM (medium wave) band, the greater part of which should consist in the broadcasting of spoken material, and which must cater for tastes and interests different from those catered for by the two existing INR licensees. Classic FM and Virgin 1215. The licence specification document includes guidance to applicants on how these requirements should be met. The service will be expected to cover, in daylight hours, at least 90% of the UK population.

This licence is advertised under the terms of the Broadcasting Act 1990. It will be awarded, subject to the other requirements of the Act being satisfied, to the applicant offering the highest cash bid for the licence. In addition to the cash bid and the Authority's licence fee, the licensee will be required to make a payment of four per cent of qualifying revenue per financial year. The licence will be granted for a maximum period of eight years from the commencement of

A specification document containing all particulars, including programming requirements, details of transmission arrangements and coverage, financial requirements and information about the application procedure, may be obtained, on written request, from the Chief Executive. The Radio Authority, Holbrook House, 14 Great Queen Street, London, WC2B 5DG.

The closing-date for the submission of completed applications will be Tuesday, 15 March, 1994. A non-refundable application fee of £10,000 must accompany each application.





NZ politics enters period of turmoil

New Zealand's two main political parties have each entered a period of turmoil. Prospects of a political realignment have increased, following the general election earlier this month which saw the rightwing National party hang on to power by a one-sent majority.

Mr David Lange, the former Labour party prime minister, said last night that an acrimonious brawl over the continued leadership of Mr Mike Moore, his successor, could wreck the party. The battle erupted within days of Mr Moore proclaiming that he had resurrected the party's fortunes by nearly winning the election.

Many see the struggle as the

first in a series of party wrangles which will prompt members of the two main parties to form new political groups. Politicians are seeking to take advantage of the introduction for the next election of the German proportional representation system, which favours the rather than the Westminsterstyle two-party system which New Zealand has had for much of the post 133 years.

Divisions also exist within the National party amid speculation that a new hard-right party might be formed. Ms



She has said she will not hesitate to vote against the government if it puts her economic policies at risk.

Within New Zealand Mr Birch was considered the most powerful minister in the previous administration, not Ms Richardson, whose power ebbed after the government was forced to backtrack on some

Mr Birch was the architect of many reforms introduced over the past three years including the Employment Contracts Act which has effectively broken trated changes in insurance and health to link them more

closely to market forces.

The struggle within Labour between Ms Helen Clark, a left-leaning academic, and Mr Moore, a former trade uniquist, has divided the party into two roughly equal factions. About half apparently want to follow Ms Clark, Mr Lange and others into turning Labour back-to a centre-left group which is already pledging to raise taxes to help the under-privileged. Aligned against them are Labour MPs who supported economic reforms, as well as Maori MPs and a number of working-class Labour MPs.

in a letter of support for Ms Clark, who is standing against Mr Moore in tomorrow's caucus vote for leadership, Mr Lange accused Mr Moore of campaigning as if the Labour party was his own property. "He'd rather see the party a new leader," he said.

The left wing argues that the party must refocus on its roots in order to survive under the oportional voting system: Mr ange and others say the party must abandon the centrist approach favoured by Mr Moore of "being all things to all men". Mr Lange said on television last night that Labour could never govern on

Negotiators at loggerheads China-UK rift cuts

Israel pact on autonomy under threat

Share prices in Hong Kong fell sharply vesterday as investors reacted to the apparent break-By David Horovitz

HK share

By Simon Davies and Simon

Holberton in Hong Kong

ry's political future.

261.65 points, or 2.82 per cent, at 9,012.77. Traders attributed

the fall to concerns about an aggressive reaction by China,

as Mr Patten proceeds toward

tabling his democracy legisla-tion without Beijing's consent.

However, they said that unless China was prepared to sacrifice Hong Kong's eco-

nomic well-being for political

gains, other factors would

prove more important. Mr

at Baring Securities, said:

There are two things that

matter: interest rates and the

Chinese economy. The rest of

it is largely irrelevant." Mr Richard Witts, managing

director of United Mok Ying

Kie, a local brokerage, said:

"It doesn't really matter what Mr Patten does; it is how

Exactly a year ago, China first threatened to damage

Hong Kong's economy in retal-iation for Mr Patten publicis-ing his democracy plans. It questioned the Hong Kong

government's right to develop

the colony's next container

terminal — the contract is still

Beijing limited itself to

blaming Britain for the lack of

talks, which ended in the Chi-

nese capital on Saturday.

Britain offered an 18th round

of talks but the two sides did

Mr Jimmy McGregor, an elected member of LegCo, yes-

terday urged Mr Patten to push ahead with the first stage

of his legislative programme.

After these measures have

been present he should then

seek to engage Beijing in talks about the more difficult issues

dividing the two, he said. Mr Tam Yta-chung, a pro-Beijing legislator, said it was

worrying that the UK and

China had not given a date for

future talks. He said if Mr Pat-

bill, the talks would break down irrevocably.

Peter Wise adds from Lisbon:

China said yesterday Britain

was entirely to blame for the breakdown in talks. Mr Wu Jianmin, a Foreign Ministry

spokesman, said Beijing was

deeply disappointed by the col-lapse of the 17th round of

negotiations and that "the responsibility lies solely with the British side," but declined

es in the 17th round of

China reacts to it."

a matter of dispute.

not set a date.

prices

down in Anglo-Chinese co-operation over the ferrito-A fortnight before Israel is due to begin pulling troops out of Hong Kong's politicians the Gaza Strip and the West called on Governor Chris Pat-Bank's Jericho region, dissiten to give a full account of the talks when he appears before the Legislative Council dent members of the PLO's mainstream Fatalı faction (LegCo) on Thursday.

The Hang Seng index, the blue chip berometer of investor confidence, ended down threatened yesterday to resume the armed struggle, and Israeli and PLO negotiators remained at loggerheads over a number of crucial

Mr Yitzhak Rabin, prime ninister, said that while he still hoped all autonomy arrangements would be final-sed in time for the December 13 start of the troop with-drawal, he did not intend to

negotiating process. He said israel needed satisfactory understandings on security for Jewish settlers and for other Israelis travelling on main roads of the occupied territories, on the precise Jericho the autonomous areas' exter-

nal borders. It would be better to delay autonomy by two or

would guarantee "a clear 💥 agreement which won't cause misunderstandings in the implementation".

Delegates from Israel and the Palestine Liberation Organisation resumed their autonomy talks in Cairo yesterday.

Mr Nabil Sha'ath, chief PLO negotiator, said there had been progress on the demand for release of the 10,000 Palestinians prisoners held in Israeli jails. But he said that "the Israelis are really not moving on the issues that separate us. . . There is the threat that Israel will not withdraw on

December 13". In the occupied territories there were signs of growing impatience at the lack of progress. On Sunday night, undercover troops shot dead a member of the Fatah Hawks in a Gaza refugee camo.

About 5,000 people attended members of the Hawks distributed leaflets announcing a return to the gan. Shots were tions and three army bases.

ustralian trade meets forecasts

By Nikki Talt in Sydney

Exports from Australia fell 3 per cent last month, but an even sharper 4 per cent decline in imports left the current account deficit roughly in line with

The country registered a seasonally adjusted current account deficit of A\$1.257bn (US\$810m) in October, up from A\$1.077bn the previous month, according to latest official figures. Analysts expressed no surprise at the exports fall: the September figure had been boosted by a high level of gold

sales, and the merchandise exports - at A\$5.475bn - remains the second highest

on record. The fall in imports, down A\$217m to A\$5.317bn, was also partly explained by the timing of transport equipment deliveries. The seasonally adjusted balance of trade stood at A\$158m, up A\$48m on the September

Although the data was generally viewed as encouraging, the Australian dollar came under pressure, with Japanese selling blamed. BIS Shrapnel, warned that long term problems may be business investment.

"By the end of 1995, strong growth and supply constraints will produce a surge in imports and a deterioration in the current account deficit to some A\$23bn by the end of that year," it predicted.

 Opposition parties tried to capitalise on tension between the Australian government and Malaysia over remarks made by Mr Paul Keating, the prime minister, at the recent Apec conference

Mr Alexander Downer, opposition building up, given the low levels of treasury spokesman, said that the prime minister should apologise over his comments about Dr Mahathir Mohamad, the Malaysian prime minister. He said that Mr Keating's description of Dr Mahathir as a recalcitrant for not attending the Asia-Pacific summit was putting export trade with Malaysia in doubt.

The opposition's call followed a move by Malaysia at the weekend to ban Australian-made television programmes and advertisements in protest at Mr

Iranian aircraft hijacked

An unidentified Iranian yesterday hijacked a governboard during a domestic flight in Iran then surrendered after reports from Nicosia.

The Iruqi news agency, INA. said the male hijacker gave himself up six hours after the twin-prop Fokker Friendship F-27, owned by Iran's Oil Ministry, landed in the Iraqi port

It did not say whether the hijacker was armed or if any of the passengers were hurt in the ordeal. INA also did not say what the hijacker's demands were, except that he requested asylum in Iraq or

any other country.
The hijacker's wife and five children were with him on the

The agency said the aircraft landed in Basra following a request by Iranian authorities. Iran's official news agency, IRNA, said Iranian officials had requested that iraq refuse to provide ground services for

Japan's carmakers seek alliances

CHANGES TO INDUSTRIAL STRUCTURE SEEN AS KEY TO GROWTH

trial Structure Council, an advisory board

to the Ministry of International Trade and

in a report released yesterday, the coun-cit – whose members include leading

industrialists, such as Mr Aklo Morita,

chairman of Sony, labour leaders and aca-

demics - recommends Japan carry out

substantial upgrading of the social infra-

structure to stimulate domestic demand,

implement deregulation to create new

Japanese carmakers are coming under increasing pres-sure to consolidate their activities, amki a continuing slide in personal spending at home, the impact of the high yen over turers in the US, Japan's biggest export market.

In a deal revealed vesterday. Honda has agreed to supply Mitsubishi Motor with drive shafts for use in front-wheel-drive Mitsubishi cars. Neither company would reveal the volume or value involved. The deal reflects a growing trend for Japanese carmakers

make more efficient use of facilities and survive the down-

Honda will benefit from the economies of scale provided by a big buyer for its drive shafts, which the company has not seas and the increased compet. sold to its competitors in the will be able to reduce its development costs

The deal also indicates that the environment faced by Japanese car makers has become so tough that standard cost reductions by companies are in many cases not sufficient to enable them to survive the downturn.

Statistics yesterday showed

year-on-year fall on record. Automotive exports in October, including parts, were down 25 per cent in unit terms, according to the Japan Automobile Manufacturers' Association. In value, exports were down nearly 10 per cent.

exports to countries of the European Union, which were down 42 per cent in the ninth consecutive year-on-year decline. Exports to the US and Asia fell 21 per cent. In the domestic mar-ket, vehicle unit sales fell 9.5 per cent.

Carmakers have been struggling to reduce costs and adjust production levels to

closed its factories yesterday Tor the second time this month to adjust inventories. Isuzu said it aimed to reduce its seasonal workers by 1,000, or 50

Most car makers have also been standardising a large ponents in an attempt to reduce costs. In Honda's new Accord model, for example, 50 per cent of the components are the same as those used in the previous model:

Earlier this year, Honda and Isuzu began providing each other with cars to supplement their ranges. Isuzu and Mazda also have an agreement to pro-

industrial fields and combat business

Adopting such measures would take

real economic growth rate to about 3.2 per cent in the years to 2000, instead of the 2.6 per cent or less expected if no

action is taken; the council predicts Japan's current account surplus as a per-centage of GNP would remain at a level

that would continue to create friction

with other countries.

practices which restrain competition.

to elaborate. Mr Wu was speaking during state visit to Portugal by Chinese President Jiang Zemin for talks on the transfer of Macao to Chinese rulé two years after Beijing takes over Hong Kong in 1997.

No difficulties had been raised over the transfer of Macao and good relations between the two would ensure the territories' prosperity and stability, he said.

Assurance over Pakistan credit *

The Pakistani government yesterday acknowledged that ernment borrowings from the central bank had increased rapidly this year, but said it hoped the trend would change by next month, with new credit raised from non-bank borrowing and an increased flow of external commercial

bank credits. The former government of Mr Moeen Qureshi, the care-taker prime minister, had set a target of Rs20bn (\$660m) for official borrowings for the whole year, down from last year's Rs65bn. However, during its three months in office his government borrowed Rs28bn, while the new government of Ms Renazir Rhutto has borrowed another Rs5bn, with

The borrowings have raised fresh concern that the government may not meet its crucial economic targets, notably reducing the federal budgetary deficit Pakistan hopes to nego-tiate IMF and World Bank

within the next three months, and reducing the deficit would be one of the most critical con-

Last year's deficit reached 7.5 per cent of gross domestic product, against a target of 5.5 per cent. Islamabad is trying to bring this year's deficit down to 5.4 per cent.

Mr V A Jafarey, the prime minister's adviser on finance and the de facto finance minister, said in an interview yesterday: "It is true that we have inherited a large increase in borrowings from the State ever, he hoped that the borrowings would start coming down within the next three weeks, once the government was able to raise fresh funds through officially backed savings schemes, bonds and external mercial bank loans.

Some officials expect further improvements in the country's ing months, with a recent recovery in the foreign exchange reserves to some \$300m, up from around \$180m

Steep rise in China pay

Foreign companies operating in China are facing steep rises in local labour costs, according to a survey, writes Alexander Nicoll, Asia Editor.

The Wyatt Company, a USbased consulting firm, says salaries of Chinese nationals working for foreign ventures have risen 22 per cent this year, faster than the 15 per cent increase in 1992.

Foreign managers in Beijing

have reported it is increasingly difficult to keep good Chinese staff because newly established enterprises lure them away with high salaries. Inflation is also a factor.

But salary levels are still low by western standards. A manager working for a foreign representative office earns about \$7,800 a year including allowances, while a manager joint venture earns \$3,000.

JRD Tata: symbol of the Indian spirit of enterprise

Macroeconomic structural adjustment

combined with microeconomic reforms

would lift growth in Japan by about 0.6

per cent and reduce current account sur-

plus to around 1.5 per cent of gross

national product, a government advisory council says, Michiyo Nakamoto reports. Fallure to change industry's structure

would leave the economy unable to

"break out of the current impasse to achieve stable growth", warns the Indus-

By Stefan Wagstyl in New Delhi

Mr JRD Tata, the urbane industrialist who headed Tata, India's largest commercial grouping, for more than 50 years and was a symbol of his country's entrepre-neurial spirit, died yesterday aged

Tributes flowed into Tata's Bombay headquarters, including a mes-

sage from President Shankar Dayal

Sharma, who said Mr Tata would "always be remembered for his patriotic services" in many fields. Jehangir Ratanji Dadabhai Tata, the son of an Indian father and a French mother, was born in Paris in 1904 into one of India's wealthiest families. He made full use of the opportunities offered by his privilaged life: businessman, pioneer aviator, and champion of many causes ranging from India's nuclear development to population control. He viloted aircraft until well past 80, skied until he was 85 and retained his seat on the board of Tata Sons, the group's core company, until his

He spoke French better than English and both better than any Indian language, yet he devoted his life to India. He stayed out of politics, but he often criticised India's socialist programme, an approach

which cost Tata companies dear when it came to securing government investment approvals.
Flying was Mr Tata's passion. As

a boy in France he watched Louis Blériot's earliest flights. In 1925, he became one of the first Indians to secure a commercial pilot's licence. in 1932, he founded Tata Air Services, a forerunner of Air India, the national flag carrier, and piloted its maiden flight. After the nationalisation of aviation in 1953, Mr Tata was made Air India's honorary chairman - a post he retained until 1978, when he was sacked by a government jealous of his influence. Mr Tata later said it was his life's big-

gest setback. Mr Tata's business career began at 2) after he completed military service in France. Mr Tata wanted to go to Cambridge, but his father told him to move to India to join Tata as an unpaid apprentice in the group's steel business. A year later, Mr Tata's father died and Mr Tata inherited his seat on the Tata Sons board. In 1938, the chairman died and, at the age of 34, Mr Tata was

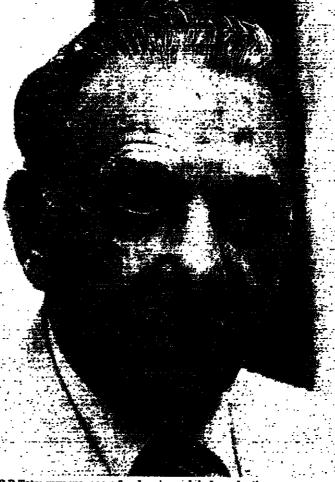
chosen to succeed him. Mr Tata ruled with a light hand and gave managers freedom to work independently. Just as Mr Tata pursued aviation, other executives expanded the group's interests in

hotels and many other industries. As the group's sales rose to their current annual total of over \$4.5bn (£3.04bn), so investments became

screasingly diverse. Until the late-1970s, Mr Tata's charisms held the group together. But in the 1980s, the group began to look increasingly incoherent, with its ageing managers often too busy guarding their own fieldoms to respond to commercial challenges. Mr Tata was criticised for retaining to power for too long. In 1991 he finally handed over the chairmanship of Tata Sons to his cousin, Mr Ratan Tata.

Mr Tata gave much time to causes of national interest. In 1945, he set up the Tata Institute of Fundamental Research, a pioneer of India's nuclear programme. In the early 1960s, he was one of the first advocates of population control - an issue over which he quarrelled with Jawaharlal Nehru, who believed a large population made for a powerful country. In 1992, Mr Tata received the United Nations Popula-

Mr Tata, who had no children but is survived by his wife, died in a hospital in Geneva, where he had gone for a holiday and for medical



JRD Tata: gave managers freedom to work independently

Industrialists urge economic reform

Indian industrialists have urged the government to put economic reform back to the top of the political agenda following the ruling Congress (I) party's partial success in this month's state elections. Industry leaders believe Congress

has done well enough in the polls, for which vote counting started at the weekend, to have taken the steam out of demands from the Bharatiya Janata party, the militant Hindu opposition, for an early general election. Businessmen now expect parliament to run its full term to 1996, giving Prime Minister PV Narasimha Rao and colleagues time to press on with reform.

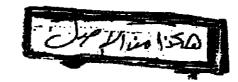
"I hope the next 21/2 years will be assigned only to economic reforms," said Mr S K Bhargava, chief executive of Eicher, an engineering group Mr K N Memani, president of the Federation of Indian Exporter Organisations, said the results should give Congress enough comfort to go ahead with reform:

In Bombay, stockbrokers expected the results to give a further boost to the stock market, where prices have risen by an average of 23 per cent in the past three weeks, as measured index of leading stocks. The market

holiday. Shares are in the middle of their biggest rally since last year's scandal in the interbank securities market triggered a prolonged

The elections are a delayed consequence of the storming of the Ayodhya mosque last year by militant Hindus. Soon after the sacking, the BJP-controlled assemblies in four northern states - Uttar Pradesh, Himachal Pradesh, Rajasthan and Madhya Pradesh - were suspended by the central government for alleg-edly supporting the mosque's destruction. The elections were for new assemblies for these states and in two others - the city of Delhi and the small north-eastern state of Mizoram.

In the states where counting began at the weekend, Congress has won Himachal Pradesh and won enough seats in Rajasthan to rob the BJP of an outright majority, though the BJP may still form a government with support from inde-pendents. In Uttar Pradesh, the BJP has lost its majority and control is likely to pass to an anti-BJP coalition led by Mr Mulayam Singh Yadav, head of the Samajwadi party, a populist grouping repre-senting lower cases. The BJP has by the Bombay Stock Exchange's swept control of Delhi, where elecwas closed yesterday for a religious after 40 years of central rule.



sharp rise in budget deficit

By Bernard Simon in Toronto

Canada's budget delicit will be almost 40 per cent higher in the current fiscal year than previous estimates, Mr Paul Martin, the finance minister.

Blaming a combination of over-optimistic forecasts by the previous Progressive Conservative government, a burgeoning underground economy and unexpectedly large tax refunds, Mr Martin said that the shortfall for the year to March 31 was now projected at C\$44bn-C\$46bn (£22.3bn-£23.3bn). The Conservatives last

spring forecast a deficit of C\$32.6bn for this fiscal year. "We are going to have to restore control over the nation's finances," Mr Martin said. The new Liberal government last month revised the estimate for the 1992-93 deficit upwards from C\$35.5bn to

The revised forecasts, which were widely leaked last week, had a limited impact on financial markets yesterday. By midday, the Canadian dollar had lost about a third of a cent

to 74.90 US cents.

source of concern to foreign investors. Standard & Poor's, the rating agency, last week downgraded Ontario's credit

Mr Martin's strategy for containing the deficit will emerge in his first budget, due to be tabled early next year. But he reaffirmed yesterday the Lib-eral election campaign pledge to bring the budget deficit down to 3 per cent of gross domestic product by 1996-97 from 5.9 per cent last year. He added however, that achieving this target "will not be easy, to say the least."

One economist said he was

encouraged by signals that the Liberals plan to overhaul the budget-making process and seek a more co-operative approach in fiscal policy between Ottawa and the prov-

The Conservatives consistently failed to meet their deficit-reduction targets during their nine years in office. The budget estimates made earlier this year were based on a 1993 growth rate of 29 per cent, ris-ing to 4.6 per cent in 1994. These forecasts have now been The size of Canadian federal scaled back to 2.5 per cent and and provincial budget deficits 3 per cent respectively.

Canada sees | Mr Continuity set to succeed Salinas

he atmosphere at the headquarters of Mexico's ruling party on Sunday night was jubilant: Mr Luis Donaldo Colosio, the for-mer party leader and favourite of the rank and file, had defeated his rivals to be declared the nomines to succeed President Carlos Salinas next year.

While erstwhile competitors for the nomination may have higher intellectual reputations, none enjoyed Mr Colosio's broad party support, his mix of technical and political skills, nor, above all, had they shown such unwavering loyalty to Mr Salinas's economic and political goals.

in the end such qualities won the 43-year-old social development minister the pres-idential nomination, which is traditionally in the gift of the outgoing president. With the Institutional Revolutionary Party in power for the last 64 consecutive years, and more popular than six years ago, Mr Colosio is overwhelming favourite to become president after the election next August.

"Mr Colosio is known by all of us and we will work for him," said Mr Mario Ruiz, municipal president from Naucalpan, in the state of Mexico, one of the thousands of PRI supporters who had come to pay their respects to Mr Colo-



project over generations."

Mr Colosio's total fidelity to the current president and reticence in public about his own ideas have raised questions about whether he has the independence of mind to lead

The minister, like others Mexico into the next century. His long experience in govern-ment has given few cities of how he would lead the country for another six years. "It is a huge mystery what

argued that Mr Colosio's lack of enemies indicated that he or enemies marched that he was afraid of making totigh decisions. Some destina Mr. Colonio's recent he government which over the last year has consisted mainly irrapeding a lot of money or public he believes in," said one minis-terial colleague from a rival

But in his acceptance speech on Sunday night. Mr Colosie on Sunday night, Mr Colosie fild give some obles as to how he would govern Mexico. He altengly endorsed Mr Salinas's gro-market economic policies. That's seen the special cost of inistakes, policies and the alternating of hope from correct policies, he said. Discipline in public linance has fitne never to leave seath.

oone never to leave again." to a continuation of Mr Sali mas's guil poverty programme, which he said would become the backbone of the new government. Many have criticised the programme, including primember, as too centralised sirousid the president and responsive to political rather than social development needs. It The greatest change from Mr Salinas may lie in Mr Colosio's stitude to the capital and the regions Mr Salinas's economic revolution has been bundless. nevolution has been top-down and highly centralised. Goverpoes who have fallen out of our have been dismissed and states given almost no power to raise their own

Mr Colosio is from the agricultural north of Mexico, from a small village, Magdalena de Kino in Sonora, not far from the border with Arizona. He is thought to find Mexico City and its domination of Mexico stiffing and unhealthy. He said

in a recent interview that were he elected president he would give more independence to state governors and perhaps allow them to raise property taxes. He said he would encourage them to deregulate the state economies as had been done at federal level.

Like the other leading members of Mr Salinas's cabinet, Mr Colosio is a US-trained technocrat - he has a graduate degree in regional development and urban economics from the University of Pennsylvania. Unlike them he has held elective office, having been both a

deputy and a senator. He started working with Mr Salinas in 1979 in the budget ministry and has been a close colleague since. As head of the PRI he presided over the party's first-ever defeats in gover-nor elections, which he pres-ented as victories for democracy, and a convincing win in federal elections for local deputies, described as a vindication of Mr Salinas's eco-

Since last year he has been in charge of the social development ministry where he has bad a multi-billion dollar budget to reduce poverty, improve the environment and build houses and other infrastrucfure projects. The spending has helped him solidify political alliances across the country, and gave him a seat on the economic cabinet.

Religious test for Supreme Court

By Jurek Martin in Washington

The US Supreme Court yesterday accepted for judg-ment next year a controversial the heart of the US constitutional division between church and state.

The case concerns the establishment in 1989 by the New York State legislature of a spe-cial school district in Orange County, 40 miles from New York city, catering to the needs of the disabled children of an Hasidic Jewish sect which makes up most of the population of a local village.

Most of the children attend private religious schools but about 220 physically handicapped children were taught at a local state school. However, parents withdrew them on the grounds that their lessons were incompatible with their strict religious beliefs,

ate a special district. This was challenged by the state board of education on the grounds that government thus violated the constitutional separation of church and state. State courts upheld this argument, but lawyers for the Hasidic sect, backed by the New York attorney general, Mr. Robert Abrams, petitioned the Supreme Court for a review.

The relevant Supreme Court ruling appears to be its 1971 judgment (Lemon vs Kurtzman) against goverment laws and practices which advance or promote religion or entangle government in religious

Mr Abrams's brief maintains the creation of a special school district had no wider impact and "has, at most, the effect of accommodating the needs of a community of devoutly reli-

Democrats drop lawsuit

The Democratic party in New Jersey has dropped its lawsuit seeking to invalidate this month's election to pick the state's new governor, in which Mrs Christine Todd Whitman, the Republican candidate, defeated incumbent Governor Jim Florio, reports George Graham from Washington. The suit had been filed after Mr Ed Rollins, Mrs Whitman's

campaign manager, said the campaign had paid black preachers to stop their congregations from voting. Mr Rollins later said under oath that be had made this up to taunt Mr James Carville, who managed Mr Florio's campaign. New Jersey Democratic leaders concluded that they could not

prove the Republicans paid to suppress black votes. **Honduras poll** win for Liberal

By Edward Orlebar in Tegucigalpa

Mr Carlos Roberto Reina of the centre-right Liberal party has ousted the National party in a landslide presidential election victory in Honduras. With 80 per cent of the vote

counted, according to the national electoral tribunal, he was leading his chief rival Mr Oswaldo Ramos of the govern-ing conservative National party by 52 per cent to 41 per cent, the largest margin since civilian government was

restored in 1981. The Liberal party was also expected to secure majorities in congress and the municipalities from Sunday's vote.

Mr Reina, an urbane 67 yearold former president of the Inter-American Court of Human Rights, said as he claimed victory that he would implement a "moral revolution" in public service.

He has promised to attack rampant government corruption, and reform partisan state institutions, including the judiciary and the national electoral tribunal which organises elec-

According to a political analyst close to the Liberals, Mr Reina's chances of implementing the reforms will depend on how quickly and effectively he can create his own team and marginalise traditional party

Despite accusations from Mr

Ramos that he was a commu-nist, Mr Reina, who takes office in January, has said he will continue to honour Honduras's \$3.6bn foreign debt, and the structural adju programme with the Washing-ton-based international financial institutions. He said he would, however, add a "human face" to the programme -which may be difficult in the

face of declining foreign aid.
The plan was implemente in 1990 by President Rafael Cal-lejas of the National party, who renegotiated foreign debt and paid some \$600m in arrears, began a privatisation programme, and liberalised the

Although the economy ha stabilised this year and the government is predicting 6 per cent growth, rising prices of basic foodstuffs, a swift devaluation of the lempira, plus an increase in poverty, produced a

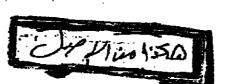
"punishment vote" against the National party, say observers. The country of 5.5m people has some of the poorest social indicators in the Americas. Despite a growth in non-traditional exports, including shrimp and melons, it remains captive to the volatile prices of coffee and bananas, which account for almost two-thirds

of exports. One central challenge for Mr Reina will be to reform the Honduran army, the dominant political force in recent



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Fears grow over services liberalisation



With just two weeks of negotiating time left before the round ends in mid-December. divisions between the two bigeest traders over financial services, ocean-going shipping

as intractable as ever. Negotiators say failure to resolve any one of these issues would almost certainly lead to that sector being pulled off the table, with the risk that the others would follow.

might end up having no deal at all in services", one senior trade official warned vices negotiators converged on Geneva in an effort to make progress before tomorrow's crucial meeting in Brussels between Sir Leon Brittan, EU trade commissioner, and Mr Mickey Kantor, US trade repre-

Mr Lawrence Summers, US treasury undersecretary for international affairs, and Mr Rufus Yerxa, US deputy trade representative, yesterday met Mr Peter Sutherland, head of the General Agreement on Tariffs and Trade, and key trading partners, including the EU, to explain Washington's controversial plan for two-tier access

to the US financial market. The proposal, which has aroused a storm of protest from Gatt members, would distinguish between countries

adequate market opening offers of their own. While all countries would be given equal access to the present US marvoiced fears ket, only those with adequate offers would be able to benefit from future liberalisation.

The EU has already said the and a number of developing countries have threatened to take their own financial services offers off the table, the exact reverse of what the US hoped to achieve.

US officials stressed yesterday the alternative to the twoapproach could be a move the Uruguay Round accord, leaving access to the US mar-ket to be determined by bilat-

The US financial services industry, once a prime mover offers by Japan and some other East Asian and Latin American nations are too poor to justify opening the US market illy to all comers, as the draft services agreement

US is holding firm in refusing to include ocean-going shiption offer. EU officials, say this sector is of vital importance for members Denmark and Greece, and they may be obliged to pull audiovisual services out of the agreement if deep-sea shipping is excluded.

The Commission is hoping to secure ministerial approval on Thursday for its stance on audio-visual services, such as films and television programmes, which would keep the sector within the services accord but with important

opposed by Washington, include exemption of audiovisual services from the general requirement to negotiate

Total revenues

Profit

Net equity

Operating result

Equity per ordinary share

profit for the full year.

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Prospects: Fortis stands by forecast

Fortis: a tinited force in financial services

'Belgium

actively exploiting new apportunities.





Gatt chief Peter Sutherland (top) and US deputy trade representative Rufus Yerxa: trying to thrash

COMPROMISE OFFER BEFORE GATT DEADLINE

Japan may partially lift rice ban dumping defences

By Emilio Terazono in Tokyo

Japan will present promise offer to partially lift its ban on rice imports to its trade partners under the Uruguay Round of multilateral trade talks early next month,

After weeks of public denial that Japan and the US have These restrictions, certain to been under negotiations over a plan to open Japan's rice market, the government has waited until the last minute

Fortis again reports

good results

In the first nine months of 1993 Fortis again reported good results. Compared with the first three quarters of 1992, the operating result rose to ECU 343.8 million and total poetruss were 11% higher at

Key figures Fortis first three quarters 1993

6.885

343.8

Key figures parent companies first three quarters 1993

202.0

The results of Fortis up to and including the third quarter of 1993 show a satisfactory improvement. Fortis etends by its earlier forecast for 1993, despite the

difficult market conditions and the uncertain economic developments in most of

the countries in which Fortis is solive. Barring unforeseen developments and sharp

interest rate movements. Fortis expects a higher level of operating result and net

Fortis is an international instatence and banking group. The group was created in

1990 when AG and AMEVASS combined their operational activities. Fortis' parent companies are AG Group from Belgium and N.V. AMEV from the Netherlands. The group's operations are widely spread, both geographically and in terms of products. Since its creation the group has implemented its strategy resolutely,

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line of the Uruguay Round officially to reveal Japan's posi-

Mr Masayoshi Takemura, chief cabinet secretary, said the time had come for the Japsort out its opinions on the rice issue. Japan is poised to propose a plan in which it will accept minimum access of 4 to 8 per cent, and a six year moratorium period before tarification of foreign rice imports. The government is trying to

convince those who oppose rice imports, by stressing the dan-

% increase

* 1 96U = 0.78 Sterling

5.54*

67.44*

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100 BEF = 1.89 Starling 1 NLG = 0.36 Starling

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Komeito, a member of the seven party government, also expressed support for a compromise deal. Mr Takemura said the partial lifting of the import ban

could not break up the Uru-

guay Round, and it would have

to allow foreign access to the

rice market. Mr Yuichi Ichi-

kawa, secretary general of the

ger of Japan being blamed for the failure of the talks if it mentary resolution and an does not agree to a comproopposing the replacement of mise deal on rice. Last weekthe ban with tariffs. end, Mr Takemura said Japan

The government faces opposition from the Socialist party, also a member of the coalition. The party has large support base in rural areas of Japan, and has threatened to walk out of the coalition if the government reaches decision to lift the import ban. Mr Takemura yesterday went out of his way to try and

nation of import hans, quotas md other non-tariff restrictions - mostly on farm products - which Gatt prohibits. US exports to Taiwan are expected to reach \$16.9bm by

Pressure mounts on

Taiwan over tariffs

ncts, before being accepted into membership of the Genthe end of this year. According ment of the US request alone would slice the average tariff Mr Mickey Kantor, the US in Taiwan by more than half Trade Representative, tabled the list of US demands with and open major new areas of Gatt a week after the Asian-Complaints

Pacific symmit, where the US made no visible gains with China on trade. In fact, deter-mined wooing of Taiwan's rival by President Bill Clinton have been seemed to yield little in the political and military facets of made about the bilateral relationship.

Mr Kantor asserted that the tabling "should advance the accession process in Geneva" for Taiwan China has made market access Other Gatt members are expected to make similar

The US last week formally

asked Taiwan to lower tariffs on 2,800 products and to reduce

its protection for other prod-

known it will not tolerate before its own. The US wish-list for Taiwan A Gatt working party estab d to move Taiwan into the as formulated after "substa tial consultation with the lained about restrictive marbroad range of US private sec-tor and Congressional interraised questions about who represent compa-Taiwan's allegedly discriminanies hoping to sell into the se market. It seeks a tory import tariff structure, reduction in tariff peaks, comburdensome import licensing

tory government procurement practices and investment barriers in the services sector.

Taiwanese trade officials say their country has made progress in reducing protection. Its nominal industrial tariff was reduced from 24.4 per cent in 1986 to 6.5 per cent in 1992. Tariffs for farm goods were reduced from 34.8 per cent to 21.6 per cent

Mr Kantor's office said it expected negotiations with Taiwan "on the full range of subject areas such as services and intellectual property which will be within the Gatt's purview as a result of the Uru-

guay Round".

After years of knocking at the door, Gatt accepted Taiwan's request for negotiations for membership in September 1 accepted to 1 tember 1992. Taiwan offered to join as a developed nation but said "certain industries" would still require protection. In the negotiations, it is expected to reduce its tariff and other import barriers to the same level of protection maintained by other developed economies and to match concessions offered by current Gatt members in the Uruguay Round.

Paris call to boost

By David Buchen in Paris

France wants the European Union to come to a quick other unfair trade practices, as insurance against the US agreeing to submit itself to tougher multilateral disci-

Mr Alain Juppé, foreign minister, said in an interview with Les Echos, the French business daily, that this issue would fig-

"patents on life" - is less easily disposed of. The draft

accord specifically allows coun-

"We wish to share with the Germans the same vision, a non-protectionist vision, but at the same time not one of the free market without any rules of the game," he said. Increased French calls for

the EU to reinforce its commer

Indeed to the extent that France gets concessions on

'Bio-piracy' under new fire

Frances Williams on concern at Gatt patents draft

Round accord to strengthen worldwide protection of intellectual property, virtually unchallenged since it was drafted two years ago, has resurfaced as a focus

In a belated and almost certainly doomed effort to change the terms of the accord before the global trade talks are due to end on December 15, representatives from groups as diverse as Guaymi Indians in Panama, Indian farmers and Latin American drugs manufacturers have been trooping through Geneva to air their grievances.

Last week the pharmaceuti-

cal industries of Canada, Egypt, India and 13 Latin American countries issued a chilling warning on the consequences of obligatory protection of pharmaceutical patents. This, they claim, will reinforce monopoly rights of the leading drugs multinationals, raise domestic drugs prices by as much as 1,000 per cent, increase the costs of essential health care and put much of their indigenous pharmaceutical industries out of business. In the past, industries in these countries have been able to copy patent medicines, often without paying royalties, which has enabled them to produce drugs cheaply for home consumption and undercut patent-holders in export mar-

The new rules would stop unauthorised copying by plac-ing strict limits on government powers to license production of patented drug without the patent holder's consent. This would be possible on payment of an "adequate" royalty only

ise use of the patent "on rea-sonable commercial terms and conditions".

Gatt officials concede that industries in countries obliged to introduce pharmaceutical patent protection for the first time will have their long-term prospects dimmed. However, in the short term production of existing drugs will not be affected. Nor will production of most new drugs coming on the market in the next 10 years or so because they stem from inventions already made and patented and now going through the lengthy process of

testing and authorisation.

tries to exclude animal and plant inventions (and bio-technological processes for their But many environmental and third world development groups argue that it should outlaw patents on life-forms altogether on the grounds that it sanctions "bio-piracy" or the expropriation of poor-country ources by rich-country drug

multinationals. Indian farmers have demonstrated in their hundreds of thousands against the patent-

Discontent centres on opposition to the notion of 'patents on life'

A bid by Washington to secure "nipeline" protection for pharmacenticals, which would have involved retroactive recognition of patents, was firmly rejected by other nations. US negotiators, though not yet the US industry, appear to have

abandoned the struggle. Gatt officials also point out that the alternative to a Gatt accord would not be the status quo but increased bilateral pressure from the US, which has already secured better terms for its pharmaceutical industry from several developing countries under threat of

trade reprisals. "On the whole, governments think this agreement is as good as they will get and they don't want to re-open it for fear of something worse," says a: senior trade official. The other main contentions Type Culture Collection, in

ing of plant varieties, which they fear will threaten tradi-tional breeding of seed hybrids and the sale or exchange of seeds among farmers. Though plants as such are excluded, the Gatt accord will require new plant varieties to be protected by patents or other

Even more concern has been expressed over the patenting of human genetic material, highlighted recently when a Canadian-based third world development group uncovered a patent claim by the US secretary of commerce on a Guaymi Indian cell line. The blood sample from which it was derived was taken from a 26-year-old Guaymi Indian woman while she was being treated for leukaemia in a Panama hospital. It is now held by the American can be drawn on for genetic research.

The Guaymi woman's cell line is of special interest to researchers because some Guaymi people, the largest indigenous group in Panama, carry a unique virus and its antibodies which may prove useful in Aids and leukaemia

riista Lagas

 $\tilde{\mathbb{R}} \times \mathbb{R}$.

The draft Gatt intellectual property agreement contains some safeguards against exploitation, but not much. Apart from the permitted exclusion from patenting of plants and animals, it requires patented items to be the product of an invention, not a discovery of something occurring

naturally. The Guaymi patent applica-tion did not deal with an invention "but rather the discovery of an antibody which is part of the blood of the Guaymi woman," Mr Isidro Acosta, president of the Guaymi General Congress, wrote to Mr Ron Brown, US commerce secre-tary, last month.

However, such objections can be circumvented by quite minor modifications or by the patenting of techniques to stabilise genetic material or extract it from its source.

The Gatt accord provides for a review of the "patents on life" provisions four years after coming into force (probably some time in 1995). The battle lines are already being drawn between Washington, which wants greater international patent protection for life forms, and a growing body of opinion keen to see better safeguards and fairer sharing between rich and poor of the benefits of

China signs two Brazil ventures

By Angus Foster in São Paulo

Brazil and China, two of the world's largest developing countries, have signed two agreements in an effort to boost trade during a week-long visit to Brazil by China's president Jiang Zemin and foreign minister Mr Qian Qichen.

Trade between the two countries remains small but is increasing after several years of decline and this year is expected to reach \$1bn. Brazilian exports of steel and primary products are growing, while Chinese consumer goods

have appeared in Brazilian and forest reserves. shops as the country has lowcred tariff barriers. China is to set up a joint

venture to extract iron ore from the huge Carajas mines in northern Brazil. This will be shipped to supply China's growing steel industry. The two sides have also

agreed a \$150m joint venture satellite project, where the first of two planned Brazilianowned satellites is scheduled to be launched in October 1996. by a Chinese rocket. The satellite will be used to monitor atmospheric pollution

John Burton adds from Seoul: Samsung Aerospace yesterday signed a memorandum of understanding with Aviation Industries of China (Avic) to develop mid-size commuter

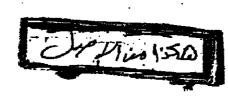
aircraft with 50 to 100 seats. It is the third civilian aviation project to be amounced in . as many months by a Korean company and the second involving Avic.

Daewoo Heavy Industries and Korean Air are also co-op-erating with Avic in developing passenger jets with a 100-130 seat capacity. -

The two Sino-Korean projects are meant to tap the potentially large aircraft mar-ket in China, while reducing both countries dependence on western aircraft manufacturers by developing their own aero-space industries.

Samsung estimates that the Chinese demand for commuter airliners could reach 200-300 aircraft by 2010, while Korea may need 100.

The Phoenix project involving Samsung and Avic will begin development of the airliners next year and plans to start production in 1998.



to box

defence

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1

By Peter Marsh,

Economics Correspondent

Mr Kenneth Clarke, the

chancellor of the exchequer,

was given a pre-budget fillip yesterday with further evi-

dence that the UK economy is

A rise in the money supply

and indications of a sharp

increase in manufacturing out-

launch new

air service

to Dublin

Mr Richard Branson's Virgin

Atlantic Airways is finalising

an agreement with a new Irish

airline to start a franchised

service from London City Air-

ations with Cityjet, a new pri-

vately-owned Irish carrier,

were "very advanced" and

that an agreement was likely

The Irish airline will operate

British Aerospace 146 jets on Virgin licenced services. Under the agreement, the

aircraft will be painted in Virgin livery and Mr Branson's airline will provide support for maintenance, catering, marketing, sales and training.

The Irish carrier plans to

operate up to five services a

day between Dublin and the

City airport in London's Dock-

Although Virgin intends to

continue focusing on long haul

routes, Mr Branson sees fran-

chising as an opportunity to expand in the European mar-

ket. A Virgin official said the airline expected to negotiate other franchising European airline deals.
Virgin launched last March
its first European franchising

operation with a Greek char-

ter carrier called South East European Airlines.
The new Dublin service will

airport which announced yes-

terday the start of the first UK

domestic service from the

Docklands airport.

A Belgian airline, VLM, will

begin in January a twice daily service from Liverpool to Lon-don City using a Fokker 50

Until now, airlines using

London City have operated services from the Docklands to

continental European destina

The new Liverpool service is

also the first example since the liberalisation of the Euro-

pean air transport industry of

before the end of this week.

Virgin yesterday said negoti-

By Paul Betts,

port to Dublin.

continuing its recovery.

Rev Ian Paisley, Democratic Unionist party leader, was

suspended from parliament for five days after he accused North-

ern Ireland secretary Sir Patrick Mayhew of lying over contacts

with the IRA. He also repeated his call for Sir Patrick to resign

put will encourage the chancel-

lor later today as he delivers a

budget statement expected to

concentrate on reducing the

large fiscal deficit through a

M0, the narrow measure of

the money supply, rose 5.1 per

cent in the year to November

to continue recent strong

growth which has underlined buoyant consumer spending.

British Telecommunications

provides a better service than

Mercury, according to a survey

of telecommunications manag-

was rated at an average of 6.95

against 6.18 for Mercury, in the survey of 439 companies by the

Telecommunications Managers

Association. Nearly half the

companies surveyed have an

annual telecom expenditure of

Competing aggressively on

price, Mercury has about two

thirds of outgoing long dis-

tance traffic from the city of

more £5m.

ers in large UK companies. On a scale of one to 10, BT

BT to Mercury'

modest tax rise.

Details of dialogue emerge as Mayhew wins backing of MPs

Adams says London behind leak

Sinn Féin accuses government of duplicity

By Jimmy Burns and Roland Rudd

Sinn Fein, the IRA's political wing, yesterday accused the British government of duplicity, while at the same-time declaring that it remained committed to helping secure peace in Northern Ireland. Mr Gerry Adams, Sinn Féin

president, accused the British government of being behind the leaking by unionist politi-

cians of details of secret talks between intermediaries and Sinn Féin. He said that the aim was to divert "public attention from IRA conditions for

Four hours before Mr Patrick Mayhew, the Northern Ireland Secretary, made his statement to the House of Commons, Mr Adams held a press conference in Belfast to release three documents - two from government representatives and one from Sinn Fein - which he claimed made clear that "the British were quite blatantly abusing the lines of communication for their own narrow.

short-term interests". But he produced no documents to support his central allegation that an IRA offer in March of a two-week ceasefire in return for talks had been rejected by the government. The most recent document produced by Sinn Féin yesterday - dated November 5 - con-tained a British offer of talks in return for permanent cessation of hostilities. In London, meanwhile, Sir

Patrick Mayhew's statement on the recent contacts between the government and the IRA received the overwhelming backing of MPs. Ministers were relieved to hear no criticism from Mr James Molyneaux, leader of

the official Ulster Unionists.

received crucial support from its right wing. Mr Andrew Hunter, chairman of the Conservative backbencher committee on Northern Ireland, said Sir Patrick had acted "entirely correctly and honourably".

Labour also supported the government's approach. Although Mr Kevin McNamara, the party's Northern Ireland spokesman, talked of the government's "recent mis-

said it should not deter minis ters "from believing that risktaking is essential if progress is to be achieved".

The government won the backing of Mr Seamus Mallon deputy leader of the nationalist SDLP, who told Sir Patrick: "You were right to enter the deliberations you entered into. Had you not done so, it would have been a dereliction of duty

prime minister John Major secure the ratification of the

Maastricht treaty in late July.

Indeed, there seems to have seen a serious danger of con-

tacts being broken off during

the summer, with the provi-sional leadership declaring

itself "perplexed" and the gov

ernment admitting: "Minds do not seem to be meeting."

in the papers took place on

February 22 in the form of an

oral message from provisional

leaders that the conflict was

over. "We need your advice on

how to bring it to a close," the

message said. "We wish to

have an unannounced ceasefire

in order to hold dialogue lead-

About six weeks earlier, Sir

Patrick Mayhew, the Northern

Ireland secretary, had said

the day the message was sent - a bomb exploded at a War-

ing to peace."

The first contact referred to

Railtrack in row over pricing policy

Britain in brief

Railtrack, the authority which will run the infrastructure of Britain's railways from next April, has become embroiled in a row with the Treasury over its pricing plans following privatisation. The company believes the

around £7bn by British Rail, are worth no more than £5bn and could be worth as little as £3bn. A downward valuation of Railtrack's assets would enable the company to set lower prices for the use of its

It believes that lower charges would encourage more private operators and BR management buy-outs to bid for franchises under the government's rail privatisation initiative. The Treasury has refused to countenance a downward revaluation of Railtrack's assets. It believes that on a replacement cost hasis the track is worth at least £7bn.

Abu Dhabi denies plan

The government of Abu Dhabi. publicly for the first time that majority shareholder in the pressure within the IRA for an end to violence was mounting. collapsed Bank of Credit and The government delivered a Commerce International, brief seven-line response four appears to have ruled out any days later, promising to take the overture "seriously and at increase in compensation payments to creditors. face value". On February 26 -In a statement issued yester-

day, it rejected any suggestion that it was preparing to raise its payments as part of a negotiated settlement with the liquidators to the bank.

Speculation has surrounded the shape of new proposals since the unexpected decision of the Luxembourg appeal court at the end of last month to reject an agreement between Abu Dhabi and the liquidators.

Abu Dhabi is believed to have ruled out any increase in its contribution from the \$1.7bn-\$2.2bn range which it would have paid in exchange for a waiver of legal claims against it.

Controversy on NHS pay rises

be "extremely unhappy" yesterday with recent pay rises for senior National Health Service managers, following reports that the average salary increase for chief executives in hospital trusts had been about 9 per cent in the last 12

Coca-Cola has for the first time become Britain's biggest-selling grocery brand, toppling Persil detergent made by Unilever, which has fallen to third place after arch-rival Ariel, made by Procter & Gamble.

Coca-Cola, which had UK supermarket sales of £247m in

brands compiled by Nielsen Checkout Magazine.

The fastest-growing brand was Müller yogurt, sales of which rose 32 per cent, Uni-lever had 13 of the top 100 brands, the most for any company, followed by P&G with 9 and Mars and Kellogg's with 6 brands each.

Labour urge tax rethink

Britain's opposition Labour party yesterday urged Mr Kenneth Clarke, the chancellor of the exchequer, to abandon the imposition of value added tax on fuel and to deliver a substantial increase in investment in his first budget today.

Mr Gordon Brown, the party's chief finance spokesman, told a meeting of Labour MPs that the budget should maintain public services, introduce an emergency job creation programme, and rebuild Britain's social and economic fabric.

Mr Brown also released a pamphlet, published by the Tribune group, setting out details of his claim that tax revenues could be increased by £10bn by closing tax loop-

Few jobs for Swan workers

Fewer than 20 per cent of the employees made redundant at Swan Hunter, the Tyneside shipyard, have so far found a job, according to a union survey following the yard's decision to call in receivers six months ago.

The survey highlights the disparity of job opportunities for different employee categories. Fewer than one in ten ancillary workers, pipeworkers, painters and woodmachinists had found work, and 88 per cent of fitters and 85 per cent of electricians and steelworkers were still jobless.

Among whitecollar employees more than three in ten had found work. The most successful jobhunters were managers, with 50 per cent in new jobs.

Bank to set up new office

Singer & Friedlander, the merchant bank, is to set up a development capital subsidiary in Leeds, to operate throughout the UK.

It will be funded from the merchant bank's resources and invest from £500,000 outs and buy-ins, capital Health ministers were said to restructuring, organic expansion and acquisitions.

Charity plans to buy warship

A Scottish charity plans to buy a 40-year-old Russian warship and bring it to Scotland to help house the homeless and give new job-skills to the unemploved.

The Flanders Scottish Alliance, a charity that dates back to World War One, has paid a £90,000 (\$133,200) deposit on the Variag class heavy cruiser identified only by its number -

Mr Kevin Earnshaw, a spokesman for the charity, said the cruiser was fully equipped with showers, toilets, kitchens and laundry facilities for its

Veil is lifted on secret contacts

It was in the wake of the Greysteel shootings that the mask slipped.

Within three days of this ellers by lovalist gunmen, the British government received a dramatic and panicky message from the provisional IRA leadership,
"Please tell us . . as a mat-

ter of urgency when you will open dialogue in the event of a total end to hostilities," the message said. "We believe that the country could be at the point of no return."

Coming after eight months of tense and fitful dialogue, conducted in the strictest secrecy. it was the clearest possible signal that it was time to act. Three days later on November 5 - as Mr Douglas Hurd, the foreign secretary, paid his first visit to Northern Ireland for eight years - the government did just that. It spelt out its terms for a face-to-face meeting with the Provisionals within 75 days, in the middle of

January. If the IRA delivered a genuine end to violence "within the next few days", the government said, a first meeting for

Sentiment about an upturn

will be helped by a survey

today from the Chartered Insti-

tute of Purchasing and Supply

which showed manufacturing

orders and output grew

Although the seasonally-ad-

justed M0 figure was lower

than the 5.4 per cent rise in the

year to October, growth in

notes and coins, which

strongly this month.

David Owen on papers which might have remained unread for 30 years

"exploratory dialogue" would take place within a week of parliament's return on January 11. The government would be

represented by "senior officials." The proposed interval would be to "demonstrate the genuineness of the ending of violence". This message would have

landed on the desk of the pro-visional leadership less than 24 hours after the Ulster Unionist party leader Mr James Molyneaux - who has an effective veto on the shape of any political settlement - said Sinn Fein would have to wait at least five years before gaining admission into the democratic process. It came just four days after Mr Major told MPs that talking to Mr Adams and the IRA would "turn my stomach".

These events of just four weeks ago, are the most dramatic of the exchanges covered by the nearly 40 pages of documents released by the government yesterday.

accounts for 90 per cent of the

measure, was particularly

strong. This jumped 5.5 per

cent in the year to this month,

after a comparable 5.3 per cent

in the 12 months to October.

and indicated that consumers

The economic data heartened

investors on the London stock

market, where the FT-SE 100

index of leading shares

are spending relatively freely.

mination of a top-secret dialogue which began - at the instigation of provisional leaders - in February. The documents released ves-

But they are merely the cul-

terday are an extraordinary record of a discussion so far which, had it remained secret, would probably not have seen the light of day for 30 years. They indicate that the government set out its conditions for beginning talks with provisional IRA leaders as early as March - on the very eve of the Warrington bomb blast which killed two children and saw worldwide condemnation of

the IRA's methods. They show that the provisionals subsequently expressed their "total sadness" in accepting responsibility for this bombing in an extraordinary oral message.
They suggest that relations

between the provisionals and the government cooled significantly after the support of nine
Ulster Unionist MPs helped
- a bomb explode rington gasworks.

Buoyant figures give pre-budget boost for Clarke predict a fall in public borrowing from about £50bn this

> in 1994-95. Sterling was also strong, rising I plennig against the D-Mark to close at DM2.5425. while against the dollar it put on nearly 1 cent to finish at

Long-dated gilts gained a quarter of a point on expecta-tions that Mr Clarke would

shrugged off a large fall in Jap-

close of 3,135.8.

anese stocks to gain 24.4 for a

financial year to roughly £40bn

The City is expecting the chancellor to unveil a £2bn tax rise from next April, on top of the £6.7bn already announced. Mr Clarke may also shave £1bn to £2bn off the public spending control total for 1994-95, previ-

Virgin to | Managers 'prefer | Survey shows travellers' 'fear' of Channel

tor general of the TMA, said: BT's strength is the resilience they are unlikely ever to use of its network, which is widely the Anglo-French Channel tunseen to be greater than Mercury's. They have got more peo-

Whereas most telecoms managers claimed to have a "good understanding" of pricing packages, the growing complexity of tariffs was a source of concern. A large number of companies

ple on the ground."

Mr David Harrington, direc-

said they planned to use network operators which have entered the UK markets since the abolition of the BT/Mercury duopoly in 1991.

Marketing Correspondent Three-quarters of adults say

nel, according to a survey published today by the market research organisation Mintel.

Fear is a large element of the apparent hostility towards the new service, which is due to start in May 1994. Mintel said more than half of the 1,000 adults questioned were "fearful that the tunnel would increase the risk of rabies and other diseases entering the UK". Half expressed concern that the tunnel could be a target for

Professional male business travellers, particularly those living in London, are most enthusiastic but, overall, only 15 per cent of those living in the south say they are likely to use the service, in spite of liv-

ing so close to it. Mintel describes responses as "unduly negative" and said it believed opinions would change when the tunnel opened. 'For many people the concept of actually travelling through the tunnel feels like something which is still years away, due to the various delays and the media coverage of all the controversy surrounding its construction." A sceptical 7 per cent of

those questioned said they did not believe the project would ever be finished and nearly a third thought the scheme a 'waste of time". Eurotunnel said the survey

was carried out in June, before it launched an advertising campaign explaining how the system will work. It noted that a wide cross-

section of the population was questioned rather than current cross-Channel travellers. A spokeswoman said other surveys have shown that 50 per cent of ferry users say they will use the tunnel. The Channel Tunnel. Mintel,

18-19 Long Lane, London EC1A

Coca-Cola tops grocery sales

the year to August, topped an annual list of 100 grocery

London, although its national Nissan UK suffers 61% drop in profits after losing franchise

By Kevin Done, Motor Industry Correspondent

Nissan UK, the former importer/distributor of Nissan vehicles controlled by Mr Octav Botnar, suffered a 61.3 per cent fall in pre-tax profits to £24.87m in the year to the end of July 1992 from £64.2m a year earlier. The company, which was at the heart of the biggest corporate tax fraud in Britain, is fighting in the

High Court against a petition from the Inland Revenue seeking to put the company into liquidation. The High Court has appointed Mr Colin Bird and Mr Dipanka Ghosh of accountants Price Waterhouse as provisional liquidators of NUK. This appointment was extended vesterday pending a hearing of the case.

appointment of the provisional liqui-dators and the winding up petition.

According to the company's latest annual report, Nissan UK turnover in the year to July 1992 fell by 47.7 per cent to £307.6m from £588.6m a year earlier. The company was deprived of the franchise to import NUK is challenging both the

and distribute Nissan vehicles in Britain with effect from the end of

According to its latest directors' report signed at the end of October 1993 NUK is now chiefly engaged in

property in the leasing of dealerships to car retailers. The report says NUK intends "to

maximise income and profits from

the company's property portfolio in the hope that the market for retail garage properties will improve". Following the loss of the Nissan franchise, NUK completed the disposal of its parts business and remaining vehicle stocks by February this year, says the report.

The annual report shows that Mr Botnar was paid £316,000 by NUK in 1991/92, but it also reveals that another unidentified director received emoluments totalling

Manfred Weder, a Swiss lawyer.

The board of NUK now has just

two members, Mr Botnar and Mr

£1.89m excluding pension. Mr Botnar, aged 80, who remains chairman of NUK, has been living in Switzerland and has not returned to

warrant was issued for his arrest. The report shows that Mr Michael Hunt, former assistant managing director of Nissan UK, resigned from the board on June 28. He was jailed on June 30 for eight years for his part in the NUK tax fraud. He is currently appealing against both his conviction and sentence, and the appeal is expected to be heard in

Rivet pioneers set sights on car industry

New technology has given manufacturers an alternative to welding, writes John Griffiths

Mr Keith Jones, managing director of Henrob, the Welsh company was flying to Detroit yesterday to hold talks with US also be a boost for London City manufacturers on applying its self-piercing riveting technology which he says is gaining

momentum every month.
Its partnership with Audi,
the German car maker, marks the first application of the technology, rather than spot welding, to a complete car body assembly. Mr Jones says there are few limits to the

growth of the process in the motor industry.

Henrob, says Mr Jones, had been "pushing" its technology for some time, "but everyone was comfortable with their

spot welding.
"Then the technology changed, with aluminium and plastic coming in as the need At that point, they [Audi] realised that welding wasn't suitable - and at that point it became really exciting for us". Henrob is already active in other fields - some 1,000 of its riveting machines are installed

world wide in applications such as washing machine assembly lines in Iran and India. The electronically-operated sliding roof of Toronto's Skydome all-weather sports stadium is held together by Henrob's system.

In the motor industry, manufacturers are realising the technology is applicable to steel as well as aluminium, particularly as they move to corrosion-resistant coated steels. Spot welding can destroy the coating and leave vehicles vulnerable to rusting.

Ford US, in a research paper presented to the International Body Engineering Conference in Detroit in September, said: "Only the self-piercing rivet shows a significant strength advantage over spot welds."

The size of the potential mar-

ket is enormous. "There are about 130bn spot welds put into cars each year – an average of 3,000 per vehicle", points out Mr Jones. There is no heat involved in the new process, so it can join unlike materials, such as the

plastic composite body panels some vehicle makers are using as an alternative to steel. Other advantages claimed are low energy consumption, near-noiseless operation and only about half the investment. But Henrob executives

accept that the motor indus-

try's need to amortise large investments in spot welding plant and equipment makes an "overnight" switch to pierce riveting unlikely. The machines and rivets

now installed at Audi's Ingol-stadt plant have all been designed and manufactured at Flint, Wales. The French Peugeot group

has also begun introducing a simpler form of the technology to assemble part of the body shell of its 106 and 306 car ranges. A simplified form of the process is being used to assemble seats for Ford's new Mondeo model.

'Only" 68 per cent of joints on the Audi aluminium car are riveted because the design of the car was under way when Henrob was approached. "Now that the technology has been accepted future cars will be designed with it in mind from the start", says Mr Jones. Henrob set up at Flint in 1986 - helped by a £500,000 grant from the Welsh Office after acquiring technology rights which originated in Aus-

It is investing £1.8m in expansion, creating 20 jobs in addition to the current 34, and Mr Jones predicts "significant" further growth in employment. The company has enjoyed a 40 per cent growth in turnover this year "and we're expecting 80 per cent compound over the next three years", says Mr

More than 80 per cent of Henrob's output is exported. Although small, the Flint plant produces several million rivets of varying size each week.



Keith Jones: Henrob has pushed rivet technology for some time

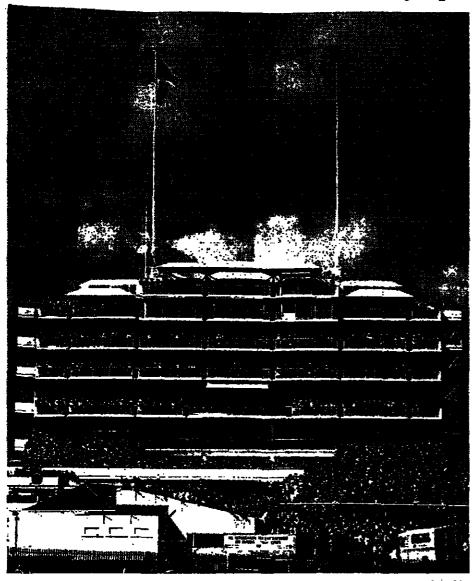
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a foreign carrier operating a domestic service in the UK. The Belgian carrier currently operates services between London City and Ant-

THE FT ARCHITECTURE AWARD

Horden gallops past the post with a classic

Colin Amery reports on the 'high-tech' appeal of this year's winning entry



The winner, a pedigree product; Richard Horden's Queen's Stand, Epsom Racecourse

wo English obses-sions were united in the presentation yesterday of the Financial Times Architecture Award to the designers of The Queen's Stand at Epsom Racecourse horse racing and "high-tech" architecture.

Some critics might say that the third national obsession. gambling, was also part of the wiming equation. The archi-tects, Richard Horden Associates, is a young practice, set up in London in 1985, and it was an adventurous choice -- for United Racecourses to chose it for this prestigious ission at Epsom, Surrey.

The chairman of United Racecourses is Sir Evelyn de Rothschild - a man used to winning in the world but also a man with a stern eye for quality. The members of the jury of the FT Award were unanimous their selection of The Queen's Stand as this year's winner - they were in fact bowled over by the consummate elegance and practical

beauty of the design. What is "high-tech" architecture and why is it a purely English obsession? Put simply, it is an architecture that celebrates the glories of contemporary technology and turns mere functionalism into something expressive - almost

"High-tech" buildings such as the Lloyd's building in the City of London elevate the language of engineering and structure above and beyond any simple single purpose or ction. There is something almost gothic about the expressiveness of structure which

the symbolism of our times. "High-tech" architects emoy new materials and the application of technologies learned in other fields to the development of architecture. Many sources of ideas are plundered to feed the god of high technology architects have learned from of his own. car manufacture: prefabrication and strace and rocket technology; and marine engineer-

its growth. Why is it so much an English phenomenon? Architects would say that "hightech" grew out of engineering and the pioneering traditions of designs like the Crystal Palace by Sir Joseph Paxton, or Brunel's bridges and railway stations. But it is also closely linked to ship and aircraft design - the skills that went into Concorde and the QE2 have also enriched "high-tech"

ing, aeronautics and

mputing has also nourished

England's "high-tech" pio-neers such as Sir Norman Fos-ter and Nicholas Grünshaw are enthralled by yachts and aircraft - indeed, Sir Norman is famous for arriving at site meetings by helicopter.
Richard Horden, this year's
winner of the Financial Times

Architecture Award, is a pedigree product of the best "hightech" stables. He started in an office with Nicholas Grimshaw and then worked for 10 years in Norman Foster's office. While he was with the Foster practice he was involved in the sign of the Sainsbury Centre for the Visual Arts at the University of East Anglia, and the remarkable headquarters of the Hong Kong and Shanghai Bank in Hong Kong. He also helped evolve the early design

of the Nimes art gallery and the Stansted airport proposals. On setting up his own prac-tice Horden faced the problem of how to utilise his experience of working with the design leaders of the profession while developing a distinctive style

During the early 1980s he was fortunate to secure several commissions for private in the New Forest generated several revolutionary ideas. He was also teaching and continu-

The Queen's Stand at Epsom is beautifully sited and has a remarkable view of the Epsom Downs and the surrounding seven counties. The club stand for the racecourse, it is located opposite the finishing line of the Derby. As the brief demanded a series of balcomes and boxes all with a clear view of the course, it was natural for the architect to draw paral-



ing to practice his own particu-lar interest in yachting and as the whole building is painted white.

Continuous balconies create Like many of the best conthe sense of a grandstand and provide racegoers with views of the Royal bux and of other temporary architects Horden moved into the design of furniracegoers as well as the horses.
While the stand is well "Yacht House" and "Ski Haus" equipped for racegoers it also has fine facilities for jockeys. projects are the result of his own wide sailing experience and his work with yachting Part of the competition brief for the stand (which was engineers and carbon craftsmen. Direct work in the facdrawn up in 1988) was that the building should be in use for as tory gives Horden an edge over much of the year as possible for functions and entertaining my of his contemporaries: a sense of control is evident in

design makes it an agreeably neutral setting that can be transformed easily for a variety of events.

The design team included engineers Ove Armp and Partners with Peter Rice and the quantity surveyors were Davis Langdon and Everest, Clyde Malby. Planning permission was granted in March 1991 and a phased fast track construcwith sleek deck forms. Masts and flagpoles add to the tien programme allowed the completion of the whole projimpression of a ship, especially ect within 18 months.

Downs and the sleekness of the

Richard Horden has several promising successors to this award-winning building in the pipeline. His practice won the European-wide competition for a 100 metre high tower for Glasgow, to be built (funding permitting) in the city centre to mark the millennium. An important scheme for Shell UK for a new headquarters build-ing in The Strand in London is currently awaiting planning consent. Land Securities and N.M. Rothschild have both commissioned important proects from the Horden practice. Any visitor to the offices of this London firm, in Golden Square just behind Piccadilly Circus, will sense a new architectural spirit. The office includes a showroom and cafe and tourists are welcomed to glimpse the design process at the beart of the capital.

The FT jury felt that the Queen's Stand was magnificent and saw in it the seeds of many future projects of high quality. Awards should encourage as well as reward and Hor den seems to have a golder future as one of Britain's band to of world leaders in the "high tech" architectural market.

The Financial Times Architecture Award 1993 is the 26th to be the FT Industrial Architecture Award and grew out of a desire to find ways of improving the working environment

Industry and manufacturing then took more conventional forms and the award juries the manufacturing process and its visual consequences. Looking back at those early

A talent for picking winners over three decades

how successful the inries were in spotting talent. Norman Foster, Richard Rogers, Nicholas Grimshaw and Michael Hopkins were all singled out as key developing talents long before they reached their cur-

rent international fame. This has been a record year with 154 entries - remarkable in a recession. The jury had a

new layman - Sir Simon Hornby, chairman of W.H. Smith and a former chairman of the Design Council. He is known for his interest in architecture and his own developed skills as a patron. The architect members were Nicholas Grimshaw and John Outram.

The FT has always tried to

ensure that the jury represents

all sides of the architectural debate. Grimshaw is a leader of the "high tech" school and the opening of his Waterloo Channel Tunnel Eurostar Ter-minal is eagerly awaited. He is also currently engaged in the design of the new Berlin Stock nge – a scheme he won in international competition. Outram has recently won two important architectural com-

petitions - the Judge Manage ment School at the University of Cambridge; and a key new facility for the Rice Campus of the University of Texas.

The jury always visits as long a "short list" of buildings as possible and this year the members were especially impressed by the very high architectural standards. The final shortlist of comm

■ Stansted Airport by Str Norman Foster and Partners. ■ Bracken House, City of London, by Michael Hopkins

and Partners ■ Schlumberger Research Centre, Cambridge, by Michael ■ Cranfield University Library by Sir Norman Foster

icint venture with MEPC), near Heathrow Airport, by Michael Hopkins and Partners.

Chichester Car Park, Avenue de Chartres, Chichester, West Sussex, by Birds Portch-mouth and Russum.

City Offices in Winches ter by Hampshire County The jury looked for that elu-

sive quality in a winner which shows the hand of the architect in every aspect of the every year is that the best new buildings come about through the collaborative efforts of a good client with a talented architect. Such creative partnerships not only produce businesslike new buildings but also provide ones which are sesthetically rewarding.

All these Bunds having been sold.



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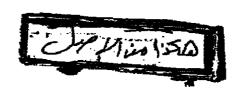




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Twelve acorns for a hair cut

hat do you do when you have a product or a ser-V vice to sell, but your cus-tomers have no money to buy? The answer is you shun sterling and accept "bobbins", "acorns", or "beaks" instead.

Recession has worked wonders for home-grown local currencies. Two years ago there were five. Now, nearly 200 towns and cities in the UK are busily buying and selling in their own units. Businesses including dentists, solicitors, shops and cases are finding that receiving payment in local barter currencies is a lot better than not trading at all.

The networks, known as Local Exchange Trading Systems, started as a way of helping the unemployed use their skills. Members open an account in the local currency with a central administrator and are issued with a cheque book.

When one member buys some-thing from another, the cheque is sent on to the central administrator who acts as banker, debiting one account and crediting the other. No physical tokens are involved.

Members enter their products or skills for sale in a local directory, with many members offering a range of services. Paul Johnson of Tradelink in Wilfshire is fairly typical: he will program your computer or decorate your house. The found-

ike his father, Richard Han

■ When he was studying for

London, the man who is now chief

his MBA at City University in

executive of Thailand's Hana

Microelectronics group had a

and selling them to shops such

in British customs regulations,

were lower than for completed

London; the business grew and

importing watch straps and cheap

digital watch movements from his father's factory in Thailand (tariffs

watches), assembling them at home

and selling them in Petticoat Lane,

he once sold 1m watches to Texaco

But when he returned to Thailand

for a UK petrol station promotion.

four years ago. Han. now 36, took

turning round the troubled family

business. In common with other

second or third-generation ethnic

Chinese businessmen, he was able to supplement the family's

entrepreneurial skills with a more

on the more daunting task of

He went on to exploit a loophole

as Harrods.

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is an entrepreneur to the core.

ers of the scheme view money with strong suspicion and have a moral repugnance for the payment of interest. But Lets are now moving away from their hippy roots and businesses are beginning to accept payment in Lets units as part of a hard-nosed business strategy. A solicitor in Stroud who accepts

Lets payments does so because he recognises that it brings in customers who otherwise might not use a solicitor. Moreover, customers acquired in that way may be more likely to stay loyal.

"Initially we joined the scheme because we were new in the area and because we felt we couldn't say no," says Carolyn Whitwell of the Bishopston Trading company which runs five ethical clothing stores in the west country. "But now we do it out of pure self interest. Recession has hit us very badly and this is a way of creating a market for people who have no money."

The shop accepts 25 per cent of the value of its goods in Lets units, but when it increased the proportion to 50 per cent during a recent sale, it was surprised at how sharply its turnover increased.

While businesses are finding no shortage of customers willing to buy through Lets, some are struggling to spend the currency they have accumulated. In Stroud, which



has one of the oldest and biggest schemes with about 300 members, there are plans to employ a Lets councillor to show businesses how to meet many of their needs - decorating, electrical work, accountancy

and so on - locally and pay for them through Lets. Some enterprising companies have started paying their staff

through Lets. At the Bishopston

Trading Company, local residents

pany's cash flow At Mills cafe in Stroud, meals and drinks can be bought via Lets and with the proceeds the proprietor is

paying workers to till a nearby plot of land for her. Meanwhile, the owner of a market stall has earned enough Lets units to hire an architect to redesign his home.

As the idea of the schemes is to keep business within a community. they tend to work best in places where the spirit of the community is strong. Many of the people who are the keenest users like them because, unlike money, they make trading less impersonal.

"The years of Thatcherism have taken the humanity out of doing business," says Harry Turner of Letslink UK, the national co-ordinating body. "There are lots of people who prefer a more human way of

doing things. He describes his first Lets transaction when he had just moved to the town and was in need of a haircut. "I rang up someone in the directory to sort out a haircut and I took some of the cards I had made over. I ended up having a meal there and now we are friends." Some larger towns have more

are being paid in Lets units to make clothes, thus not only meeting a genuine need, but easing the com-One prides itself on its equality: all members must charge a standard rate for their services per hour, regardless of whether they are accountants or cleaners. The other, like most Lets, allows members to charge whatever they like. The second scheme, complains Carolyn Whitwell, is rather too heavy on people offering alternative healing or aromatherapy at fancy prices.

> ets keep tabs on how much each member of the scheme is lar statements. There are no credit limits: most feel that the local nature of the schemes as well as the types of products on offer will prevent people from spending a million bobbins and then doing a runner.

> The Inland Revenue is watching the growth of Lets with interest. A spokeswoman said that if local currencies were used for occasional babysitting or gardening, the revenue would turn a blind eye. But if businesses were using them, all amounts should be declared in the usual way.

> "And we want tax paid in sterling. The chancellor will not appre ciate having his lawn mowed," she

Letslink 0985 217871 than one network. In Bristol there

Exchange of Thailand and its

shares - in contrast with those of other Thai electronics groups which have suffered falling profits - are sought after by foreign investors. Net profits have risen eightfold since 1988, and third-quarter profit this year was Baht84.7m (£2.24m), nearly double

Han says the company, which now employs 3,700 people, counts Kodak among its customers (it makes small circuit boards for Kodak cameras), is building a new factory in northern Thailand, will spend \$15m (£10m) on new

the figure in the same period last

Han credits his father for spending time in Hong Kong and letting him tackle the restructuring. "It very much depends on the parent-son relationship," he says.
"It depends if the father is willing to release the reins. There are companies where the father still retains a stranglehold over the

equipment next year and is looking

for suitable acquisitions.



Filing accounts can

help your rivals Filing accounts at Companies House, as required by law, is betraying vital information to competitors at home and abroad, according to the Small Business Bureau and the Union of Independent Compani Privately owned British manufacturing companies particularly those with only

one product range, have becom "hopelessly exposed to both UK and foreign competition", the two groups say in a report*. Neil Hamilton, minister for corporate affairs and

deregulation tzar, has been sent the report which says sensitive information on small companies is more readily available in the UK than anywhere in the world. The SBB has asked Hamilton to persuade his European colleagues it is potentially damaging for small and medium-sized companies to publicise accounts. The SBB wants small companies, where shareholders are also directors, to be exempt

from filing accounts. Hamilton is studying the issue. *The Filing of Accounts at Companies Registry. Available

from Small Business Bureau: Tel 0276 452010

Barciays lends more ElB money

Barclays Bank is revamping a scheme to lend European Investment Bank funds to small and medium-sized business making capital investments.

This Friday the EIB will provide Barclays with the first £50m line of low-cost credit larger sums are expected later. The bank will lend between £30,000 and £10m for a minimum of four years. Companies should have fewer

than 500 employees and net fixed assets of less than £60m. The EIB will lend half of the total investment cost but borrowers do not need to borrow from Barclays for the balance. Barclays has already lent £130m of EIB money over the last four years.

Silk flowers and chips

Victor Mallet examines a father-son business in Thailand

sideline importing Thai silk flowers modern management style, essential for the fast-growing, hightechnology businesses at the forefront of south-east Asia's

economic boom. His Fukkienese grandfather and his father Swie Yam Han had fled the anti-communist, anti-Chinese massacres in Indonesia in the 1960s and established car distribution and assembly businesses in

His father, says Han, quickly "figured that micro-electronics was the thing to be in and he was absolutely right". Hana developed a profitable business making light-emitting diode and liquid crystal display watch modules, before moving on to the manufacture of circuitry for analogue quartz watches.

Then the company branched out into integrated circuits, creating Hana Semiconductor in 1984. By the time Han returned to

Thailand, Hana was suffering from two problems: the integrated circuit and semiconductor packaging business was undercapitalised and the traditional management structure was such that nobody dared to tell his father - the revered, paternalistic and all-powerful boss - what was going wrong. Losses on the semiconductor business almost matched the watch profits and the watch market was

"No manager ever told my father he was wrong," says Han. "In Thailand, because of this respect for one's elders, initiative in middle management is lacking.

becoming increasingly competitive.

My father would never be questioned so he could never get feedback or decision-making from middle management. The company had grown and it was still very much a top-down management structure."

His father's mistake, says Han, lay partly in creating a financial framework for the capital-intensive semiconductor business that was almost identical to the successful formula adopted for its more labour-intensive forerunners. "The capital was enough to buy half of one of those wirebonding machines," he says. "Now we've got 50 of them."

With his father still urging him to sell the semiconductor business, Han, applying what he had learned at business school in between

selling flowers and watches, sel about raising money and building a new factory to introduce the economies of scale he believed were

necessary. Whereas his father had balked at mass production and thought Hana could operate as a "niche player", Han realised that customers wanted to be sure that Hana could produce large runs of good quality at a reasonable price. "We are in a service industry. I'm not selling a product, I'm selling a service," he says.

Promising to go public, Han sold 10 per cent of the company to outside investors, who diluted the absolute power of the family and were able to offer advice on

financial strategy in the boardroom. Today, Hana is listed on the Stock

income potential.

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(OJEC) on 9th November 1993. The following details should be read in conjunction with the "model

Warwickshire County Council, (Adminstering Authority for the Warwickshire County Council Superannuation Fund)
PO Box 3, Shire Hall, Warwick CV34 4RH

Fax: 0926 412962 Category 6.b: Portfolio management services. CPC Ref: 813 8132 81323

(a) by law.
(b) P3 (1) (a) and P3 (5a) of the Local Government Superannuation

(c) Not applicable Must tender for all of the service.

Regulations 1986.

Variants will not be accepted.

Tel: 0926 410410

Not applicable. a) Not applicable.
 b) 17th December 1993. c) Warwickshire County Council, PO Box 3, Shire Hall,

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. The minimum standards will be set out in the questionnaire that will be sent to all appropriate respondents. A short list will be drawn up based on the questionnaire responses. This will be

followed by visits to fund managers offices and presentations to the

14. Other information during office hours from the address in 1, Oliver Winters, Group Account 15, 9,11,93

13. Not applicable.

16. 9.11.83 17. Not applicable.

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Franchise, Used Car

Centre and Car Hire

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Used Car Centre

Used Car Centre

1992/93 unit sales:

Used -- 340

Used ~ 318

(freehold)

Used 526

(freehold)

(freehold)

and Car Hire 1992/93 unit sales: Derby (leasehold)

Used Car Centre

1992/93 unit sales:

Nottingham (freehold)

Leicester, Norman Road

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1992/93 unit sales:

and Car Hire

Used - 531

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(leasehold)

(leasehold)

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Previously Rover

Market Harborough

Franchise, Used Car

Centre and Car Hire

1992/93 unit sales:

Previously Proton

Used Car Centre

1992/93 unit sales:

New ~ 20; Used ~ 300

Franchise and

New ~ 75: Used ~ 152

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Hinckley (leasehold)
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Franchise, Used Car
Centre and Car Hire
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Additional sites are as follows:
Earl Shilton, Leicester (freehold)
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Mansfield (freehold)
1992/93 unit sales: 184
Kenilworth (leasehold)
1992/93 unit sales: 195
Leicester, Catherine Street (freehold)

1992/93 unit sales: 156

Birmingham, West Bromwich (freehold)
1992/93 unit sales: 292

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For further information please contact the Joint Administrative Receiver, Myles Halley or John Wheatley, KPMG Peat Marwick, Peat House, 1 Waterloo Way, Leicester, LE1 6LP. Tel: 0533 471122, Fax: 0533 547626, or contact a member of their staff at the company's premises at Mountsorrel, Leicester. Tel: 0533 374247. Fax: 0533 591399.

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Any party interested in this possible acquisition opportunity should contact Mr. I. Rawlinson: Lazard Brothers & Co., Limited, 21 Moorfields, London ECZP 2FT (telephone 071-588 2721; fax 071-628 2485) by Friday, 10th December, 1993.

This advertisement is issued by Brizish Railways Board and has been approved by Lazard Brothers & Co., Limited for the purposes of section 57 of the Financial Services Act 1986, Lazard Brothers & Co., Limited is a member of SFA.

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FINANCIAL TIMES

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Coopers & Lybrard is significated by the Inclusio of Countries Accomments in Sugland and Wales to entry as investment Bouleton.



to boo

defence .

Experts tackle the bills

lectricity is one of the highest costs for the water industry because of the power needed to run pumping stations 24 hours a day. An Israeli company, with a staff of six, is now winning orders from UK water companies for a computerised control system to cut

those <u>bills</u> Welsh Water, the first to have the system running, says it is saving up to 15 per cent of its electricity bill at its biggest treatment works, Court Farm, supplying Cardiff and Newport. This should mean an annual saving of more than £100,000. The system, called WaterExpert and designed by Intellect Expert Systems, is also being developed at two of its other plants.

The impetus for WaterExpert was the electricity price pool - the complex wholesale market set up when the electricity industry was privatised - and the need to match water demand with the optimum tariff. Michael Harrington, divisional operations manager for Welsh Water, says: With the electricity price changing 48 times a day, the only way to control that is with some form of expert system. It is a very difficult job to do it manu-ally or mentally."

Fed into WaterExpert, which uses a PC with software tailored to each plant, are factors such as reservoir levels, river abstraction rates, water quality, weather forecast and likely demand. It then produces a 24hour operation schedule, either on-line or off-line, to initiate the opening and shutting of pumps and valves. The plan is modified automatically to take account of changes in demand or a mechanical failure, but it can also be adjusted by the operator.

_Intellect Expert Systems says WaterExpert should pay for ttself within a year and the company has orders from three other UK water companies. John Roberts, works controller at Court Farm, says: "The system is very user friendly. It does save electricity costs and management time - there is not so much time spent with paper and

Roland Adburgham

ntrigued by glowing accounts of rich information resources and hared by the promise of a free international electronic mali service, computer users are signing up in droves to services that offer access to the Internet, a global web of computer networks.

Already, the Internet links thou-sands of computers and an estimated 15m computer users. One million new subscribers a month are said to be hooking up their com-

puters to "the Net".

Public awareness of the Internet has been raised in part by the Clinton administration's promotion of the "national information infrastructure" as a development that will bring broad economic and social benefits to all Americans.

The Internet is the precursor of the high-speed information superhighway system. It provides free access to thousands of computer databases, the opportunity to engage in a myriad of on-line debates or special interest group discussions and the ability to exchange electronic messages with other users almost anywhere in the world at little or no cost.

From its genesis in a 1969 US Defence Department project to pro-vide computer links between earchers at US universities and national laboratories, the Internet has grown into a vast web of public and private computer networks, about half of which are in the US. Although it lacks the speed and bandwidth of future information superhighways, the Internet demonstrates the potential value of data communications, as well as some of the challenges that lie shead on the information superhighways. By creating digital links to distant information resources, for example, the Internet is beginning to elimi-nate the constraints that geography places on access to education, jobs

or the networking neophyte, entering the Internet feels like arriving in a foreign city where you don't know a soul and can't speak or read the language. At first, you suffer from culture shock and finding your way around is a real challenge.

To master the Internet, you should be prepared to invest considerable time and effort. "User friendly" is not a term that has

enetrated cyberspace.
Prior experience in using commercial on-line information services such as Compuserve, Prodigy or America Online will give you a head-start. For many PC users, these easy-to-use services may prove more rewarding than launching into the unstructured world of the internet. They have recently started offering an electronic mail service over the Internet at a small charge.

The Internet global network is leading the way down the information superhighway, writes Louise Kehoe

Casting the net worldwide

"[Students] can now access Nasa, leave messages for the astronauts, browse around in libraries larger than they will ever be able to visit ... read world and national news that appears in newspapers that are not available in their small towns ... change the way they feel about the size of their world," a teacher from a small Texas school district writes in "The National Information Infrastructure: Agenda for Action", a report by Clinton's Information Infrastructure Task Force (IITF).

Businesses are taking advantage of the vast libraries of research reports available on the Internet. Small companies that cannot afford private computer networks can use the Internet to link distant sites. Software developers and insurance companies are using the Internet to shift labour-intensive programming and data processing jobs to low-cost regions of the world.

The growing use of the Internet also points to an urgent need for higher capacity information highways. Already, there are data traffic jams on the Internet as millions of new users explore its resources. New high-speed data channels are essential if the whole system is not to become gridlocked

If you have a taste for something

more adventurous, or a more

of the Internet public access

among Internet aficionados.

Participating in one of the numerous conferences or

way to get your feet wet.

of the Internet is the access

that it provides to remote

newsgroups that are constantly

While you can learn a lot from

these, the most valuable function

databases. Learning how and where

to find useful information is the

biggest challenge for Internet

under way on the Internet is a good

limited budget, sign up with one

services - CIX in the UK and The

Well in California are well-known

net may not, however, be sufficient to provide broad public access to information resources. Indeed, the history of the Internet would suggest that it may encourage even more traffic. The establishment in the 1980s of the National Science Foundation Network, which provided a high-speed "backbone" for the Internet, spurred a vast increase

The entire information infrastructure - "bridges" linking different networks and "on and off ramps" providing access to individual com puters - will have to be upgraded if there is to be "universal access" to information resources as the Clin-

ton administration is insisting. The shortcomings of the internet also raise questions about the design of information superhighways. Despite its rising popularity, the internet can be fully exploited only by people with a significant degree of computer expertise.

To be accessible to a broader spectrum of society, information superhighways will have to be far easier to use. This will require the development of interface software that hides the complexity of the network from its users.

The lack of any central control

Several information

search-and-retrieval tools are

available on the Internet. The best known include Archie, Gopher,

WAIS and World Wide Web. Each

information and downloading it

from various computers on the

Internet. Details of how to use

these programs can be found in

look for whatever it is you are

But even if you know where to

trying to find on the Internet, you

still face the challenge of figuring

Unfortunately, depending upon

the type of computer you are using,

out the commands needed to get

to the files you are seeking.

several Internet guidebooks.*

offers a standard method of finding

grow rapidly as thousands of regional and local area computer networks have plugged in. How-ever, the flexibility of the Internet also makes it far more complex.

There is, for example, no catalogue of resources on the Internet. The Internet is therefore difficult to use unless you know exactly what you are looking for and where to find it. Similarly, the Internet lacks the equivalent of a telephone directory. To send messages to another Internet user you have to know their Internet address, but there is nowhere to look it up.

Data security is another weakness. As numerous security violations have shown, however, ensuring data privacy may prove difficult. The thorny question of the rights of law enforcement officials to "snoop" on the data highway has also to be addressed.

Access to vast amounts of information is not the whole answer. The power to discover the right information quickly and easily, to separate "nice to know" from "need to know" information is essential if information superhighway users do not drown in electronic "junk info". Perhaps the most critical issues raised by the Internet relate to intellectual property rights. On the

on the Internet, you may find

A knowledge of the Unix

yourself facing computers that

'speak" several different dialects.

operating system is "useful", the

saying that it may be useful to

live in France. You can survive

at a big disadvantage.

speak French if you are going to

without the language, but will be

Even disconnecting from the

logout, leave, goodbye, ciao,

works, "press lots of keys to

system can be a challenge. "Try one of these commands: exit, quit,

disconnect, CTRL-D or CTRL-Z,"

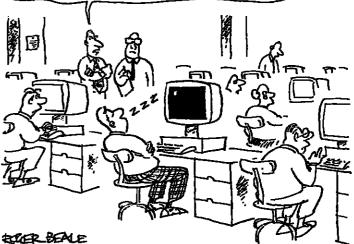
Tracy LaQuey and Jeanne Ryer

advise in The Internet Companio

a beginner's guide. If none of these

experts suggest. This is rather like

BRUBAKER SEEMS TO BE PARKED IN A REST AREA SOMEWHERE OFF THE INFORMATION SUPERHIGHWAY



Internet, anybody can copy any material - whether it be a newspaper article or a graduate thesis without charge. Essentially, this means an individual who posts information on the Internet forfeits

rights of ownership. The IITF is currently evaluating the need for a system that enables information providers to collect royalties for copyrighted products delivered or made available through information superhighways.

The Clinton administration has acknowledged that unlike the Internet, the information superhighways of the future will be built and controlled by the private sector. How-ever, the government will have a challenging skill to master

abort". With luck you will hit the

If this sounds like too much to

handle, do not despair. America

commercial information services

is promising to deliver full Internet

In the meantime, the good news

Online, one of the easy-to-use

access via its point-and-click graphical interface next year.

is that sending and receiving

electronic mail on the Internet

is quite straightforward. Put an

card and everyone will assume

*Internet Guidebooks:

Internet address on your business

you are already a network wizard.

The Internet Companion. By Tracy LaQuey with Jeanne C Ryer.

right combination.

that all Americans have "universal service at affordable prices" and in writing the "rules of the

Commercially owned, government-regulated, high-speed informa-tion networks will be capable of delivering a myriad of services, ranging from interactive television and on-line shopping to video-con-ferencing and information services akin to those of the Internet.

Ironically, however, while new-comers to "telecomputing" may welcome such developments, veteran internet navigators fear commercialisation and regulation will doom the free-wheeling spirit that has enabled the Internet to

Published by Addison Wesley. A pocket-sized guide with plenty of Internet lore.

The Internet Guide for New Users. By Daniel P Dern. Published by McGraw-Hill. A comprehensive reference book.

Connecting to the Internet. By Susan Estrada. Published by O'Reilly & Associates. Practical information on how to get hooked up to the Internet.

Zen and the Art of the Internet: A Beginner's Guide to the Internet. By Brendan Kehoe, Published by Prentice-Hall. Short and sweet, everything you need to know to get

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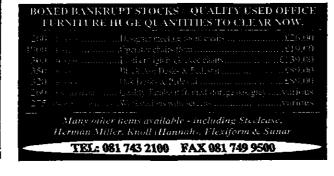
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ed not be profitable, but should

Existing Transport Company

tures

When national limits are legal

restrictions, the Court referred to

its 1979 landmark decision in the

The Court said this held that, in the absence of harmonisation of

legislation, import restrictions

prohibited by the treaty included

obstacles to the free movement of goods where they were the conse-

quence of applying national rules

laying down certain requirements

to be met by goods to imports

from other member countries

where they are lawfully manufac-

tured and marketed, even if those

rules apply without distinction to

the application of the rules can be

justified by a public-interest objec-tive taking precedence over the free movement of goods.

But the Court then said: "How-ever, contrary to what has previ-ously been decided, the applica-

tion to products from other

member states of national provi-

sions restricting or prohibiting

certain selling arrangements is not such as to hinder directly or

indirectly, actually or potentially,

trade between member states

within the meaning of the Dasson-

ville judgment", provided that the non-discrimination conditions are

The Court said this kind of rule

The judgment is important for

business. First, the Court has set

out to clarify the Rome treaty's

ban on import restrictions in the

context of national rules which

limit commercial freedom but are

not aimed at products from other

to re-examine and clarify its case law in view of the increasing ten-

dency of businesses to invoke the treaty ban on import restrictions as a means of challenging any

rules which limit their commer

cial freedom, even where such

rules are not aimed at imports

Second, the Court expressly

acknowledges that this new ruling

is "contrary to what has previ-

Joined Cases C-267 and 268/91,

Bernard Keck and Daniel Mith-

ouard, ECJ FC, 24 November 1993.

BRICK COURT CHAMBERS,

from other member countries.

ously been decided".

It specifically refers to the need

member countries.

falls outside the scope of the treaty ban on import restrictions.

The only exception was when

"Cassis de Dijon " case.



restricting or prorestricting or pro-hibiting certain selling arrange-ments do not infringe Rome treaty rules on the EUROPEAN free movement of

COURT goods, provided the laws are not aimed at imports from other member countries and provided they have the same effect on the commercial freedom to market domestic products as on imports, the European Court ruled last week.

in a landmark ruling, all 13 judges said that, where those conditions were satisfied, this kind of national regulation was not by its nature intended to prevent or hinder access to the market by imports any more than it impeded the access of domestic products. The Court's ruling was in response to questions raised by

the Strasbourg Tribunal de Grande instance in connection with criminal proceedings against a Mr Keck and a Mr Mithouard. They were prosecuted for reselling products in an unaltered state at prices lower than their actual purchase price, in contravention

of the French law which prohibits resaie at a loss. In their defence, they argued that a general prohibition of resale at a loss was incompatible with the treaty ban on import restrictions as well as other rules on free

movement and competition.

At the outset the ECJ said that it was only appropriate to look at prohibition of resale at a loss from the perspective of the free movement of goods, since the prohibi-tion was concerned with the mar-

The Court confirmed its 1974 ruling in the *Dassonville* case that any measure which is capable of directly or indirectly, actually or potentially, hindering intra-Community trade can constitute an import restriction prohibited

by the treaty. However, the fact that such legislation may restrict the volume of sales in the market concerned, and therefore the volume of sales of imports, is not decisive. It was not the purpose of national legislation imposing a general prohibition of resale at a loss to regulate trade between member countries.

Before making its new ruling clarifying the scope of Community

lawyers have a pretty high A opinion of themselves when it comes to providing international legal services.
Their opinion of European law-

yers, however, is not so flattering. According to a survey of America's top 400 law firms, conducted by Global Research, the market research organisation, US lawyers believe their European counterparts are less hard-working and less capable of taking an aggressive commer cial stance in deal-making.

t will come as no surprise to European law firms that US

Comments ranged from the relatively restrained: "We are ahead on the cutting-edge developments in capital markets" - something Link-laters, Allen & Overy, Clifford Chance, Slaughter and May and Freshfields might dispute - to the more forthright: "US firms take a more proactive approach, whereas the Europeans only react when

Historically, there may be some justification for such a viewpoint. Many US corporations active in international markets have pre-ferred to take their US lawyers with them rather than look for a suitable local alternative. US investment banks also appear to be more com-fortable working with US lawyers. But it is questionable whether such a gap still exists between the leading US and European firms, particularly in western Europe, which is viewed by US law firms as their most important international jurisdiction. Even in the Asia/Pacific region, regarded by the Americans as their second most important market, the gap between the US firms and the UK and Aus-

Nevertheless, respondents to the survey felt they had a competitive advantage over non-US law firms when operating in foreign jurisdictions for several reasons. These included greater knowledge and understanding of multinational commercial transactions, a stronger work ethic, more expertise in specialist areas, greater efficiency and more competitiveness on price. The price question - whether US

tralian firms has closed in recent

law firms are cheaper than European ones - is likely to remain unresolved while there continues to be such a difference of approach in the way that firms bill their cli-

The American claim to be cheaper appears to be based on the assertion that they are more pro-ductive. The number of hours billed by US lawyers last year averaged 1,752 for partners and 1,864 for associates, compared with an average of 1,570 and 1,520 respectively in Ешгоре.

But these figures ignore the revolution that has taken place in charging practices over the past

View from America This deal, says Global Research, underlines more than anything that there is no right of wrong approach to oversees expension. Those firms still undecided on their best strategy must also bear in mind that the international legal merket is changing. US and UK firms are increasingly competing for international work on each other han Europeans, says Robert Rice Wife the work of the relationship come recently with the decision of a change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of Chinara Change in the relationship come recently with the decision of the relationship come and the relationship come

US lawyers claim they are better than Europeans, says Robert Rice

LAWYERS ON LAWYERS:
The US top 10
Firm Score 1 Coverth Semillo & Moore. 25% 2 Struction Arps State Mengine & Flory. 25% 3 Westhall Liptor Revert & 1982. 25% 4 Witner Cutter & Pickering. 234 5 Structural & Service. 234 5 Shearman & Steffing 286, 6 Vincon & Eliam I.I.P. 285, 7 Arnold & Passer 184, 8 Oayle Polk & Vincolivel 189, 9 Daviesy Bilgardine 155, 10 Sullivan & Cromwell 156,

10 Sulfrain & Crumwell 156.
Respondents were unjud to recommend these face to each of a websit of pacific area width for that view constituted the greatest competition. The first listing was then multimed by localitating of the recommendation. Source: Good August 21. two years, such as contingency and

success fees, brought about by the recession. US firms apparently still rank the number of hours spent on a job as the most important crite-rion when billing clients. It is doubtful whether many European firms take that view. In spite of the unbest responses to

the survey, the US profession seems much less confident of its standing in the global legal services market and, in many instances, unsure of how best to position itself as

About 60 per cent Respondents to of respondents see themselves as international rather than US law firms, but was currently the few have invested in couple of lean years, —

have available. The survey suggests that US firms must answer several difficult questions when working out their strategy. Should they concentrate on Europe, where competition from UK and other European firms has made market conditions more difficult? Or should they be opening offices in the Asia/Pacific rim to target the emerging markets of Indonesia and India?

have had of late, few will be able to afford such a high-cost strategy. particularly as most firms must expect to wait two or three years before seeing any return on their investment.

On the other hand, can they afford to wait until they have built up sufficient cash reserves at home to fund such overseas expansion? The risk of allowing their competitors to become established in these markets is considerable.

Those who, owing to limited resources, have little alternative how best to position user resources, have little alternative covery, according to Global but to wait for domestic recovery before contemplations.

ing further expansion should take heart from the fact the survey said corporate work that two of the three firms rated the best in the US by their new overseas offices most important recently. Resources source of business are scarce after a most important peers - Cravath Swaine & Moore, and Wachtell Lipton Rosen & Katz - have

and many have not decided how to allocate the limited spare cash they

achieved such a reputation in spite
of their relatively small size, their low-key approach to marketing and without a large overseas pres They should also be encouraged

by the \$10n Singapore Telecom privatisation, one the biggest deals ever to come out of Asia. Two New York firms, Sullivan & Cromwell and Cleary Gottlieb Steen & Hamilton, neither of which had an office Allows in the Asia/rathic thin to the dismay of the US and UK firms which bid for the work

uch open competition for other's backyards is set to become more common, as there is an increasing volume of work that could be done as easily

work man count be duste as easily under UK or US law.

Perhaps in recognition of the difficult trading conditions overseas, US lawyers appear to be pushing a revival in domestic markets. Mr Joseph Flom, the doyen of Wall Street mergers and acquisitions lawyers, was quoted recently as saying the big companies now had money available and soon they would be saying: "I've got money to lend - where am I going to lend it?" It is unlikely that we are on the verge of a mergers and acquisitions boom such as that of the late 1980s,

but Mr Flom is not alone in predicting an upturn in M&A activity. Respondents to the survey said corporate work was currently the most important source of busin

most important source of fusiness, followed by securities, bankruptcy and insolvency work, M&A, banking, tax and litigation.

Immigration, telecommunications, investment management and product liability were identified as the main growth areas, with M&A leading the list of specialities making a complexit. Other areas expecing a comeback. Other areas expected to show a recovery included environmental issues, asset finance and intellectual property. Bankruptcy and insolvency will become

progressively less important.
This optimism, however, is dampened by the knowledge that the dynamics of the market have changed. Lawyers have to learn the trick of maintaining market share in the face of increased competition. Or, as one lawyer put it to Global Research, they have to learn to live in a market characterised by "fee pressure downward, cost pressure

Lauyers on Lauyers in America, by Global Research, Buromoney Publi-cations, Nestor House, Playhouse Yard, London ECAV SEX. \$695

LEGAL BRIEFS



Views sought on simplifying trust rules

he Law Commission has issued a consultation paper on simplifying the English law of trusts, almost 30 years after Parliament last had a go at it. The paper asks whether the time has come to change the complex rules "the rule against perpetuitles" and "the rule against excessive accumulations" – that effectively limit the period for which a trust

may last.
Among the questions being considered are: Should we seek to curb the "dead hand control" of former owners, reaching out to control their property beyond the grave? Do other provisions, such as inheritance tax, exert enough pressure to stop trusts lasting too long? If an estate is tied up a long time, does it mreasonably hamper development or discourage economic use of land? And would accumulating money for a long time damagingly concentrate wealth in the hands

of only a few people? Law commissioner Trevor Aldridge says it is clear the present law is "convoluted, obscure and capricious. If it is still important to keep control of trusts in this way, the rules should be easier to understand and simpler to apply. On the other hand, if we need no controls, the rules should be scrapped."

Merger complete

he "merger" between Dibb Lupton Broomhead, based in Leeds and London, and Needham & James, of Birmingham and Stratford-upon-Avon, finally comes into operation tomorrow. The merger has given Dibb Lupton the presence in the west Midlands that it needed to further its ambitions to become the first truly national law firm in England -Eversheds group might dispute. The name of Needham & James will disappear in Birmingham.

PEOPLE

Inchcape reduces its board

Two of Inchcape's most senior directors are leaving the international services and marketing group, and the company has decided to take the opportunity to have a smaller and more strategically focused

According to Charles Mackay, the chief executive. the move to a smaller board is not intended to diminish the importance of the group's business streams - motors, marketing and business services. d, the intention is to give each its own own board and increase their operational and

Alan Marsh, 57, who will take early retirement in May. is responsible for inchcape's worldwide businesses with Toyota, He will be succeeded by David John, 55, currently the main board director for Inchcape's marketing business

Reg Heath, 52, who will leave on September 1 next year, is the main board director responsible for the group's other motor businesses, apart

from Toyota. He was chief executive of Tozer Kemsley & Milibourn, the motor distributor which Inchcape bought for £376m at the end of 1991. A well-known figure in the UK motor trade, Heath is credited by Inchcape with having done "terrific" job in integrating TKM. He is likely to receive plenty of offers, but so far has

David John as chief executive of the marketing business will succeed Heath as chief executive of inchcape's motor Neither Davies nor Rourke will be appointed to the main

continue as chairman and son, a position he has held responsibility for Inchcape's

Alan Davies, 44, will replace

es, other than Toyota. Simon Arnold, 60, will also

step down from the main board in May, having reached retire ment age. He will, however, chief executive of Bain Clarksince 1985 as part of his overall worldwide insurance services

John's move to run the Toyota businesses reflects the continuing importance to inchcape of its links with the Japaese group. In 1990 Toyota paid inchcape £60m for a stake in Toyota (GB), the UK distribution company, which will rise to 51 per cent in 1998. John has known Toyota from his time as chief executive of Inchcape Berhard, when he was responsible for Toyota operations in

Singapore and Brunei. Davies, who replaces John as chief executive of inchcape's marketing business stream, joined the group in 1989 and cape Middle East last year. Before joining Inchcape, he spent 16 years with Rothmans International, the tobacco

Rourke, who succeeds Heath, is currently development director for Incheape's motor businesses other than Toyota. He has 20 years experience in the European motor industry and worked with Renault UK and BMW before joining TKM in

Non-executive Zeneca, at SMITHS



■ Sir Sydney Lipworth (above left), deputy chairman of National Westminster Bank and a former chairman of the Monopolies & Mergers Commission, at CARLTON COMMUNICATIONS. John Bond (above right) group chief executive of HSBC Holdings, at the London STOCK EXCHANGE, following the resignation of Lord Alexander of Weedon on his

appointment as deputy chairman of the SIB. The Hon Janet de Botton. who is a daughter of Lord Wolfson, at Christie's, the international fine art husband Gilbert de Botton. she is one of the UK's leading Alan Pink, a director of

■ Michael Haines, recently retired chairman of KPMG's public sector industry group, at CLUFF RESOURCES; Charles Letts have retired. ■ Michael Donovan, md commercial of Rolls-Royce Motor Cars, at VICKERS medical division. John Ahell, former

chairman of Orion Royal Bank, at ALLIED TRUST BANK. Sir Derek Hornby, chairman of the British Overseas Trade Board, and Lindsay Bury, chairman of South Staffordshire Water Holdings, at BOXBORO GROUP. Ravi Pal, a management consultant, at VAX. ■ Daniel Bejarano, executive

chairman of FDES Holdings, at CAPITAL INDUSTRIES. ■ Robert Aleock, group md of Norcros, at The CAPITA GROUP.

Richard Jowitt, md and chief executive of Electronic

Data Processing, at JOS HOLDINGS. Frank Neale has resigned from VERSON INTERNATIONAL GROUP.

consultancy ALEXANDER PROUDFOOT, chaired by Lord

Stevens of Ludgate, has left after 20 years with the group. The news broke yesterday, after an internal memo circulated in the company and jointly signed by Isaac and Proudfoot's chief executive, John Prosser, was leaked to the media.

Proudfoot has been going through tough times recently; at its interim results in September it reported pre-tax profits down from £13.2m to 25.6m. A spokesman for the company said yesterday that Isaac's departure was not connected with its recent finan-

cial problems. But the company's European business, which Isaacs took over in November 1992 when Prosser was made chief executive, has been performing

poorly. Staff levels have been reduced from more than 1,500 a year ago to about 1,300 now, as part of a £15m a year cost-cutting programme. Neither Prosser nor Isaac was avail-

Peter Isaac, Ruropean Cooper moves to Vestey

Robert Cooper, 47, is joining the Vestey group as finance director. Since 1988, he has ing, and head of corporate finance worldwide since 1990. At the Vestey group he will John Collins, appointed chief executive in September, with effect from January 1994; together they will have respon-sibility, for overseeing the future strategy of the group through the mechanism of a new holding company yet to be formed and to be called Vester Group Holdings. Currently the group is divided into two main operating entities. Union International and Frederick Ley-

After qualifying as an accountant with Peat Marwick Mitchell, Cooper spent a short time with first BAT and then Rank Xerox in 1971-72, before leaving to join Robert Fleming in December 1972, where he first became a director in 1977. In 1984 he joined Kleinwort Benson as a director in the cor-

porate finance department.



In 1986 he joined the clothes retailer Next as group finance director, returning to Robert Fleming in 1987 as a director of corporate finance, becoming ad of UK corporate finance in 1988 and head of corporate finance worldwide in 1990. Robert Fleming said yesterday that no replacement has yet been

Kevin Connolly, formerly finance director of Redland Roof Tiles, has been appointed director of financial planning

and analysis at REDLAND.

EXCERPT FROM THE VEBA INTERIM REPORT AS OF SEPTEMBER 30, 1993

VEBA MAINTAINS COURSE IN ROUGH SEAS

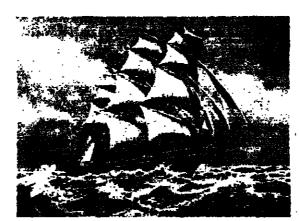
The VEBA Group remains on course in 1993 despite the barsh climate.

SLIGHT INCREASE IN SALES

VEBA improved marginally on its previous year's sales in the first nine months of 1993 despite the persistently weak business cycle. The gains recorded by Electricity, Oil and Services were offset by downturns in Chemicals, Trading and Transportation.

NET INCOME 14% DOWN ON LAST YEAR, RESTRUCTURING MEASURES STEPPED UP

The net income after minority interests dropped 14 % to DM 453 million (1st half of 1995: -13.2%) in the first three quarters of 1993. We do not anticipate any change in the earnings situation for the rest of the year. We stepped up the



efforts that had already been initiated to improve the competitiveness of the Chemicals and Oil Divisions.

Group Key Figures		Jan. 1 – Sep. 30, 1993	Jan. 1 – Sep. 30, 1992	Change
Sales	DM million	49,586	49,235	+ 9.7%
Net Income After Minority Interests	DM million		527	
Employees		(Sep. 30, 1993) 130,705	(Dec. 31, 1992) 129,802	+ 0.7%
Capital Expenditure	OM million	3,091	2777	+11.3%

FEWER EMPLOYEES IN CHEMICALS. MORE IN TRADING

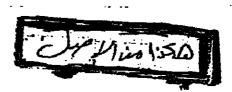
At the end of September 1993, the VEBA Group employed 130,705 people, that is 903 more than at the end of 1992. As a consequence of efforts to enhance efficiency in Chemicals and Transportation, the workforce was cut by some 2,500. Additions resulted from the further expansion of Trading and Transportation activities, especially abroad.

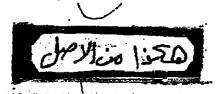
CAPITAL EXPENDITURE OPPORTUNITIES SEIZED

IN THE NEW STATES In the face of a generally restrictive investment policy, we sustained our long-term capital expenditure strategy and determinedly utilized opportunities in the new states. With DM 3.1 billion from January through September 1993 (DM 700 million of which was spent in the new states), capital expenditure exceeded the spending over the same period last year by some 11%.

Copies of the luterim Report as of September 30, 1993 are available from: VEBA AG. Poblic Rel Fax 49-211-4579-532









Art / William Packer

Back to brushstrokes at the galleries

fter the event, the result of the Turner Prize has a certain inevitability, and even logic. Looking back, I now realise that Sean Scully, the one artist actually to put paint on canvas by means of a brush - a sort of stick-thing with bristles at one end - was no more than a token entry. In a fixed field of conventional conceptualists, he had no chance at all. The pity of it is that we have plenty of painters of just his - minimalist, or at least highly-simplified abstraction who might have given him and us a run for the money. Such artists as Alan Green, Alan Charlton, Edwina Leapman, Marc Vaux and Peter Joseph have records that are no less long and distinguished than his. Set against them on equal terms, Scully might well have won, but he would have done so against his peers. But rules are rules, and any such race Such rueful ruminations

were brought on not so much between the stripes. Some little by Scully's failure to come home the winner, as by Edwina Leapman's current exhibition at Annely Juda, altogether quieter and more properly modest an affair. Miss Leapman has been working to much the same programme for about 25 years, during which she has been principally con-cerned, she tells us, with "close tonalities and vibrating light" As for her colour, "it is to do with space and the vastness of space: with the limited space of the picture and the endless space beyond its edge". What she actually does is to

lay a thin but resonant colourfield, these days usually fairly dark, a rich blue or green perhaps, over the entire surface of the canvas. She then lays another near-complementary colour, fairly close in tone, in regular, careful, albeit freehand horizontal stripes across the canvas, leaving the groundcolour visible at the margins and through the abutments

variation, of size and format, is admitted in this process but most particularly in the actual working of the stripes themselves, according to the choice as to the thickness of the paint. stiff or flowing, the gauge of the brush and the load of paint it should carry. She fills the brush, moves it across the surface until it requires refilling, and so continues until the stripes fill the canvas.

Nothing could be simpler, indeed quite worthy, some might feel, of the unregenerate Turner Prize. Quite why these paintings should be so beautiful and satisfying is probably beyond the sceptical, yet beautiful they are, and monumental, and profound in their teasing of the visual imagination. For the simple truth is that to set one mark upon another, one tone against another, is to propose an infinity of possibility of space and substance that only the imagination can explore. Just how close within

its pictorial space is that deli-cate lattice of horizontal bars, and quite how deep the firmament beyond?
The work of Mary Potter,

who died in her eighties 10 years ago, has much of this same quality of apparent simplicity married to imaginative complexity. Here again the range of colour and tone is closely limited and controlled. in this case to the earth colours, ochres and umbers touched up with faded blues, greens and pinks. And again, in the characteristically dry impasto of the paint itself, we are made immediately and quite physically aware of the fact of the surface and the stroke of the brush. Such is the

act of painting itself.

Nominally figurative, these paintings withdraw from their subjects of landscape or stilllife to the point of abstraction, teasing us on the very point of association and recognition, wryly fugitive and elusive. And they too are unexpectedly, sub-

exhibition, sadly, is to be the last at the New Art Centre in its present incarnation, for the gallery in Sloane Street, its home for 30 years, is to be bulldozed for redevelopment. Business in the meantime is to continue at Roche Court in Wiltshire, off the A30 just short of Salisbury, until new premises are found.

ing, for which both sides are equally at fault. The admirable Galerie Matisse of the Institut Français, from its tiny space at South Kensington, does whatever it can on limited resources to supply the deficiency. Its current show of the work of four painters is perhaps too constricted physically to do either itself or its subjects full justice, especially given the size of some of the

The great bonus is to see for the first time the work of the youngest of the quartet, Helene

obvious references and influ-ences within the currency of international painting - from Picasso and Dubuffet to Paladino and Basquiat, with a generous helping of tribal art, and graffiti too - but she works it all with commendable vigour and confidence, and makes of the confection something quite her own. She seems to be a real Here in London we see too painter, someone adventurous little of current French paintwith her medium on a large scale. Without the fashionable preoccupations, she could be better still.

> Edwina Leapman - recent paintings: Annely Juda Fine Art, 23 Dering Street W1, until December 22. Mary Potter -An Unique Vision: New Art Centre, 41 Sloane Street SW1. until December 24. Four Artists from France: Galerie Matisse, Institut Français, 17 Queensberry Place SW7, until December 16, then on to the Institut Français, Edinburgh.

Opera / Paul Griffiths

Edwina Leapman: paintings to tease the visual imagination

An odd light on Butterfly

he stage is almost bare. The few things that remain - a solitary rock, a chair, the people - seem to function principally as objects to be lit. Everybody moves slowly, but less for any dramatic purpose, so it seems, than for the requirements of the lighting. Light is the hero: light in the phosphorescent blue on the rock, the white on a hand, or

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golden gleam on a body.

And this is Madame Butter-fly? No, this is Robert Wilson. In his productions of traditional operas Wilson has stressed how his visual contribution must be independent of the music and text, and yet his choice has hitherto fallen on works which fit with his earlier original creations in their elongated time schemes, their mythic resonances and their symbolism: Parsifal, Lohen-grin, The Magic Flute. Puccini's works are entirely different, and the new Madame Butterfly at the Bastille in Paris (Wilson's third production there in the theatre's short history) might seem to allow more scope for independence to exert itself.

Most often the performers who seem to be singing the characters' music but not enacting them as people behave with a sublime disregard for what is going on, or for what they are baving to deliver. Signal points in the drama are registered not by these statuesque people but, typically, by the lighting: by a sudden blackout, for instance, when the Bonze denounces Butterfly's spiritual defection. Music that is customarily seen as demanding movement such as the rush for the child's entry near the end - sweeps. most effectively, across an entirely still stage. Not only does the production fail to deliver the expected visual appurtenances, it makes a point of its failure, as when Pinkerton and Sharpless in the first act estentatiously mime holding glasses in their hands. However, these displays of

ficial, for it is obvious that Wilson was attracted to Madami Butterfly by the Japanese in it, and by the idea that he could bring this out in his setting. He uses a wooden walkway like that of the Japanese theatre, and the severe costumes (by Frida Parmeggiani) look in the same direction. But suggestion is all. There remain two huge problems. One is that Wilson is dealing with opera singers, not with actors trained for decades in a demanding tradition of deportment and gesture. The other is that Madame Butterfly is not a *noh* play.

Wilson's attempt to make it one smacks disturbingly of the scorn and opportunism which the opera makes an effort to denounce in Pinkerton. Alien manners are being tried on without any care for the density of meaning they convey. For all the atmosphere of seriourness, the production is disturbingly hollow: one can read the director's signature, but it is placed on an empty and ignorant canvas.

There is one area of exception. Some of Wilson's earlier work made startling use of non-professional performers. and here the child (a grave Steeve [sic] Lopez) becomes a major participant. In the long nocturne-interlude he alone moves about the stage in childish games while Butterfly and Suzuki wait, and it is his hand, warding Pinkerton off, that provides the final gesture. However, the very poignancy of this proves how far the production has come from its stated aim of following an independent, parallel path.

The orchestra, under Myung-Whim Chung, occasionally remind one of Puccini's admiration for Debussy, though the sound is thin in this theatre and the balance odd. Valentina Sedipova was the Butterfly I heard, coming to firmness and lustre in the second act; she shares the title role with Diana Soviero. Of the rest of the cast, only Georges Gautier as Goro stood out.

The Nutcracker meets goodie two-shoes City Ballet's Nutcracker, cumbersomely entitled George Balanchine's The Nutcracker, was released in the US this week, not without considerable advance publicity in the form of a fight between the studio and Kit Culkin, father of 13year-old film star Macaulay Culkin, who plays the Nutcracker.

The elder Culkin has tender feelings about Balanchine's 1954 Christmas ballet. As a boy he danced in it himself; he too was the Nutcracker. So when Macaulay was offered this role in the film version, the Culkins accepted on far more modest terms than the child star normally commands: \$10,000 plus 5 per cent of the gross. (For Home Alone 2 Macaulay received \$5m plus 5 per cent of gross.)

In return, Kit Culkin expected that the producers too would have tender feelings about the ballet - film it straight, not "adapt" it: an approach that everyone seems to have agreed on in the early

film of New York turned out, reportedly, that many children could not follow the story. So the producers hired Kevin Kline to narrate it, over the music, at various moments in the film. When Kit Culkin saw the narrated version, according to an article in New York magazine, he told the producers, "You've s*** all over Tchaikovsky." If the nar-ration were used, Culkin said, Macaulay would take no part in promoting the movie. If the narration were not used, on the other hand, Macaulay would renounce his 5 per cent of the gross.

After considerable scuffling, Warner Brothers rejected Culkin's offer. When the film hit the theatres on Wednesday there was Kevin Kline's voice, smack on top of the music, tell ing us, for example, as the Christmas eve guests enter in Act I, "Here they all came, the Christmas eve guests." I do not know where Warner Brothers obtains the children for its test screenings, but every year I attend NYCB's Nutcracker in a theatre full of children, and they all seem to get the drift.



Ballet / Joan Acocella

Macaulay Culkin and Lynn Cohen

Silly though it is, however, the narration is sparse. A far greater problem is the camera work. "We trusted the dance. says producer Bob Hurwitz of the film team's philosophy. "We trusted Balanchine." Nothing could contradict that

statement more flatly than the filming of the dances. Never is a dance given its proper time and space: never is it allowed to establish itself.

Presumably for the same anxiety about our attention span the camera is constantly

By the time the performance

into the Sugarplum Fairy's armpit, we inspect Macaulay Culkin's mouth. (He is missing the first premolar on the upper left.) The nearer we get to any one dancer, the less we see of the choreography. Nor do the closeups enhance realism of the movie. On the contrary. Seen from a few inches away, the "snow" is clearly paper; the ice cream, plaster.

Crazy-wigged Drosselmeyer, who in the stage production is a figure of weird glamour, here looks like a man who might ask you for a quarter in the subway. Emile Ardolino, the film's director, produced and directed first-rate dance programs for the Public Broadcasting Service in the 1970s and early 1980s. When he went to Hollywood four days before the release of the Nutcracker movie, he died of Aids at the age of 50. Ardolino's memory should be honoured for his earlier work. I do not envy anyone the task of adapting the non-realistic medium of ballet to the realistic medium of popular film, but in this case no interesting solutions were

In the film as in the theatre the ballet is danced by New York City Ballet, and the cast is well chosen. If for nothing else, the film is valuable in that it records the cool, brilliant allegro work of Kyra Nichols as the Dewdrop and the glorious expansiveness of Darci Kistler as the Sugarplum Fairy. Twelve-year-old Jessica Lynn Cohen, who plays the heroine, Marie, has a pretty face and a peppy spirit.

The only serious piece of miscasting is Macaulay Culkin. He has danced in NYCB's production before - he played Fritz, Marie's truculent little brother, in 1989 and 1990 - but he is not at home in ballet. His neck and shoulders are tight and he walks as if his shoes hurt. Culkin is a comedian, a rare gift in a 13-year-old, but not one that is required for the Nutcracker. Culkin plays it with an ironic half-smile, as if he were in a children's production of The Importance of Being Earnest. He was clearly hired for box office reasons, which



Stafford-Clark bows out

formal departure from London's Royal Court Theatre on Sunday after 14 years as artis-tic director, writes Malcolm Rutherford. A packed house saw a gala performance of scenes from plays he has put on over the years, including Serious Money by Caryl Chur-

Max Stafford-Clark took his chill and Three Birds Alighting on a Field by Timberlake Wer-tenbaker. In future, Stafford-Clark will head a new com-pany, Out of Joint. Its first venture will be a co-production with the Leicester Haymarket and the Royal Court of an adaptation of Sue Townsend's novel The Queen and L.

Abbado on white-hot form n retrospect the 1960s and been keeping his eyes down on the music-stand. This season he is conducting an impressive list of concerts in Berlin. including two lavishly-cast

1970s look a remarkably settled time for most 🎩 orchestras. The senior conductors of the day tended to stay with their own orchestras for a long period, creating stable relationships which were generally seen to be a good thing

The next generation of maestros is facing all sorts of criticism, as a revealing BBC documentary last week showed Even those trying to follow the same path find themselves ambushed. Perhaps the Berlin Philharmonic Orchestra always was going to be a special case, but that does not explain the hostility of a recent attack in the German press against Claudio Abbado, accusing him of not being another Herbert von Karajan.

reached the final scene, the playing was white-hot. The swirling string figures as the crowd gathers tingled with the Abbado is known not to frenzy of a Russian populace in open revolt. It is claimed that enjoy musical politics and has

the Berlin Philharmonic does not sound the same under Abbado. That may be true. Whichever the orchestra, Karajan's Boris Godunov was a concert performances of grandly-unfolding epic, woven Musorgsky's Boris Godunov at in a rich tapestry of sound; the weekend. This opera has Abbado's is swifter, leaner. long been among Abbado's key works. The Royal Opera's promore urgent, seething with tensions public and private duction has been his outstandbelow the surface. It did not ing collaboration with the comseem to me any less well played or sung. The choral pany to date; and if his singing, from the Slovak Phil-harmonic Choir of Bratislava interpretation has changed over the years, he still recaptured in the warm and generand the Berlin Radio Choir, ous ambience of Berlin's was especially effective. Philharmonie much of the The weakest link in the cast

intensity of those stage perforwas probably Boris himself, Anatoly Kotcherga who has plenty of force in his voluminous (not always well-focused) bass voice, but not the same force of personality. He did the obvious things without making them fresh and personal. it is unlikely that the Polish

act has ever been more gloriously sung than it was by this trio of Olga Borodina, Sergey Larin and Sergey Leiferkus, who brought a splendid combination of vocal glamour and subtlety of character to their three schemers. Philin Langridge got a vivid grip on Shuisky's slippery personality. Gleb Nikolsky and Helmut Wildhaber were a wickedly matched comic duo as Varlaam and Missail, every bit a present-day Laurel and Hardy. Blena Zaremba was their young. vocally voluptuous hostess. There are certainly other cities which have more pressing problems with their orchestras than Berlin.

sche Bank and Sony Classical

INTERNATIONAL

AMSTERDAM

Concertgebouw Tonight: Nikolaus Hamoncourt conducts Chamber Orchestra of Europe in works by Beethoven, with violin soloist Gidon Kremer, Tomorrow: choral concert including Vivaldi's Gloria and Cherubini's Requiem. Thurs, Fri: Bernard Haitink conducts Royal Concertgebouw Orchestra in Debussy, Bartok and Shostakovich. Sat: David Robertson conducts Netherlands Chamber Orchestra and Chorus in Boulez, Schoenberg and Stravinsky. Next Mon: Vassill Sinalski conducts Netherlands Philharmonic Orchestra in Andriessen, Shostakovich and Bruckner, with cello soloist Julian Lloyd Webber. Dec 8, 9: Mariss Jansons conducts the Royal Concertgebouw. Dec 11: Günter Wand conducts Bruckner's Eighth Symphony (020-671 8345) Muziektheater Tonight final performance of Pierre Audi's staging of L'incoronazione di Poppes. Tomorrow: Graeme Jenkins conducts first night of Alfred Kirchner's new production of La

traviata, with cast led by Deborah Riedel, David Kuebler and Luis Giron-May (repeated Dec 4, 7, 10, 13, 16, 19, 22, 25, 27, 30). Thurs, Fri, Sun afternoon: Nederlands Dans Theater in choreographies by Jirl Kyllan (020-625 5455)

M BASLE

 Murray Perahia plays
 Beethoven's Second and Fourth Piano Concertos in Basle Symphony Orchestra tomorrow in the Casino (061-272 1176)

Repertory at the Staditheater includes Boito's Melistofele, Tosca, Nutcracker and Jesus Christ Superstar. A new production of Rossini's II viaggio a Reims opens on Dec 19 (061-295 1133)

■ BRUSSELS

Palais des Beaux Arts Tonight Il Giardino Armonico plays concertos by Vivaldi. Tornorrow: Joshua Bell, Steven Isseriis and Olli Mustonen play plano trios by Haydn, Schuman and Shostakovich. Thurs: Gabriel Chrnura conducts Belgian National Orchestra in Beethoven and Bruckner, Fri (Eglise des Minimes): Sigiswald Kuijken conducts La Petite Bande in a Bach programme. Next Mon (Conservatoire); Labeque Sisters play Mozart with I Flamminghi chamber orchestra (02-507 8200)

■ CHICAGO

CHICAGO LYRIC OPERA
Peter Halt's staging of Cosi fan tutte

• Rudra Béjart Lausanne is in

can be seen tonight and Sat, with Carol Vaness, Delores Ziegler, Keith Lewis and Jeffrey Black, conducted by Andrew Davis. August Everding's new production of Die Walküre. conducted by Zubin Mehta with a cast including Eva Marton and James Morris, can be seen on Fri and next Mon, with further performances on Dec 10, 14, 18 11 (312-332 2244)

CHICAGO SYMPHONY Pierre Boulez is in residence at Orchestra Hall over the next two weeks. The programme on Thurs, Sun and next Tues includes Bartok's Duke Bluebeard's Castle, with Jessye Norman and Laszlo Polgar. Friday's programme features Mahler's Sixth Symphony. Dec 9, Stravinsky (312-435 6666)

■ GENEVA

Victoria Hall Tonight, tomorrow: Armin Jordan conducts Orchestre de la Suisse Romande in concerts celebrating the orchestra's 75th anniversary. The programme Holliger, plus music by Ravel. Dvorak and Brahms, with violin soloist Uto Ughi (022-311 2511). Thurs: Bella Davidovich plano recital. Frf: St Petersburg Symphony Orchestra plays Dvorak and Tchaikovsky, with cello soloist Natalia Gutman (022-310 6820)

LAUSANNE

residence till Dec 11 at Cinéma-théâtre Métropole, with three programmes choreographed by Maurice Béjart (021-311 1588) Luc Bondy's production of Ibsen's John Gabriel Borkman, starring Michel Piccoli, can be seen daily except Mon till Dec 10 at Théâtre Vidy-Lausanne (021-617 4545)

VIENNA

Staatsoper Tonight: L'elisir d'amore. Tomorrow: new production of Kenneth MacMillan's ballet Manon. Thurs: Die Zauberflöte. Fri: II barbiere di Siviglia with Vesselina Kasarova, Rockwell Blake and Nicolal Ghiaurov. Sat. Carmen. Sun: Fidelio with Gwyneth Jones and Thomas Moser, Mon: ballet mixed blf (51444 2955) Musikverein Tonight: Daniel Froschauer violin recital. Tomorrow, Thurs, Fri, Sat: Heinz Wallberg conducts Vienna Symphony Orchestra in Bruckner's Eighth Symphony. Sat afternoon, Sun morning: Simon Rattle conducts Vienna Philharmonic Orchestra in Mahler. Sat (Brahms-Saai): Joshua Bell, Steven Isserlis and Olli Mustonen play piano trios by Beethoven, Schumann and Shostakovich. Sun: Nikolaus Harnoncourt conducts concert performance of Monteverdi's L'Orfeo, with Anthony Rolfe Johnson, Ann Murray and Wolfgang Holzmair, Dec 11, 12: Seiji Ozawa conducts Boston Symphony Orchestra (505 8190) Konzerthaus Wed: Thomas Hengelbrock conducts concert

Otter. Next Mon: Hagen Quartet. Dec 8: Czech Philharmonic Orchestra (712 1211) **■ WASHINGTON**

soloists including Joan Rodgers

Badura-Skoda piano recital. Sat:

L'incoronazione di Poppea, with

Sylvia McNair and Anne Sofie von

concert performance of Monteverdi's

and Rodney Gilfry. Fri: Paul

John Eliot Gardiner conducts

MUSIC Zubin Mehta conducts National Symphony Orchestra in an all-Mozart programme tomorrow and Fri afternoon at Kennedy Center Concert Hall. Thurs: Georg Solti conducts Stravinsky and Beethoven. Fri evening: Alicia de Larrocha piano recital. Sun: Kennedy Center Honours Gala (202-467 4600) David Zinman conducts Baltimore Symphony Orchestra In an all-Beethoven programme on Thurs, Fri and Sat at Baltimore's Joseph Meyerhoff Symphony Hall, with piano sololst Yefim Bronfman (410-783 8000)

THEATRE Season's Greetings: Alan Ayckbourn's biting comic tribute to the traditional seasonal open house. Till Dec 19 at Round House Theatre (301-217 3300) Dancing at Lughnasa: Brian Frief's memory play, set in Donegal 1936. Till Jan 6 at Kreeger Theater (202-488 4377) Julius Caesar: a Shakespeare Theater production directed by Joe

Dowling. Till Jan 9 at the Lansburgh (202-393 2700)

black vaudeville, with songs, dances and sketches by such greats as Langston Hughes. Written, directed and choreographed by Ron Stevens. Till Dec 18 at Source Theater (202-462 1073)

 Cats: Andrew Lloyd Webber's musical, directed by Trevor Nunn. Till Jan 8 at National Theater (202-628 6161)

 Alice in Wonderland: a stage adaptation of Lewis Carrol's tale, directed by Pat Carroll. Till Jan 2 at Kennedy Center Theater Lab (202-467 4600)

ZURICH

Tonhalle Tonight: Heinz Holliger conducts Tonhalle Orchestra in works by Schumann and Holliger, with soloists Andras Schiff and Miklos Perenyi. Tomorrow, Thurs: Schiff and friends play chamber music by Holliger, Beethoven and others. Frl: Neeme Järvi conducts Gothenburg Symphony Orchestra in Stenhammar, Beethoven and Nielsen. Sun: Christof Escher conducts Zurich Chamber Orchestra in Gorecki, Boccherini and Schubert, with cello soloist David Geringas (01-261 1600) Opernhaus Tomorrow and Sun:

Bernd Bienert's production of Glazunov's ballet Raymonda. Thurs: Macbeth with Simon Estes and Gwyneth Jones, Fri: Cosi fan tutte. Sat: Il barbiere di Siviglia. Sat and Sun afternoons: new staging of Britten's Let's Make an Opera. Next Mon: Nikolaus Harnoncourt conducts concert performance of Monteverdi's L'Orfeo, cast including Ann Murray, Anthony Rolfe Johnson, Wolfgang Hotzmair (01-262 0909) Concerts sponsored by Deut-Richard Fairman ARTS GUIDE Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland. Chicago, Washington. Wednesday: France, Ger many, Scandinavia. Thursday: Italy, Spain,

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he space shuttle Endeavour is scheduled to blast off from L Cape Canaveral tomorrow morning on what Nasa calls a routine servicing flight - and critics say is a risky make-or-break mission for the troubled space agency. The objective of the 11-day flight is to service and repair the Hubble Space Telescope, a \$2bn orbiting observatory which caused Nasa huge embarrassment after its launch in 1990, when it turned out that the instrument's 2.4 metre mirror had been ground to the wrong shape. Three hundred miles above the earth's obscuring atmosphere, Hubble should have enabled astronomers to see seven times further into the universe than ever before: instead, the faulty mirror produced fuzzy pictures only slightly better than the most

The mission is routine only in the sense that Hubble was designed for maintenance in orbit every three to five years. No one had imagined when it was launched that so much would need to be put right now, nor that Nasa would be sperate for a spectacular success to reverse the steady deterioration in its public image after a catalogue of disasters - most recently the loss of the \$980m Mars

powerful ground-based tele-

Nasa has picked a crew of seven space veterans, with an average age of 46, for what is sure to be the most complex and challenging of the 59 shuttle flights undertaken so far. The senior member is Dr Story Musgrave, 58, who has been an

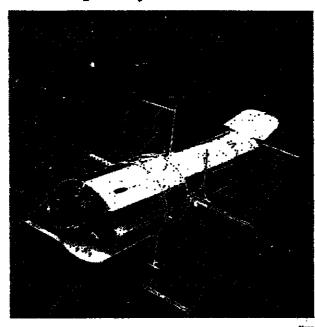
On Friday the Swiss flight engineer, Mr Claude Nicollier, will use Endeavour's robot arm to pull the bus-sized Hubble on to a special stand in the cargo bay. Then the mission plan includes five days of space walks, each lasting six hours, during which the astronauts will work in pairs to put right as many as possible of Hubble's defects.

The single most important job will to fit "spectacles" to correct the telescope's shortsightedness. An instrument called Costar (for corrective optics space telescope axial replacement) will slot in hind the famous flawed mirror, containing 10 small coinsized mirrors ground to comvensate optically for the defect.

But there are 11 other items to repair or replace. They include faulty electronic components, three failed gyroscopes and Hubble's solar pan-

Toil and trouble

Nasa needs to repair its public image, as well as the Hubble telescope, says Clive Cookson



Space endeavour: artist's impression of the Hubble telescope

know Hubble's replacement

parts]," Dr Musgrave said at the end of training, "but, like the Olympics, it boils down to

a few seconds. You've got one

shot at it. It's got to go right."

too well, far more is at stake

than their ability to make Hub-

ble work to its original specifi-

cations - and possibly give astronomers a view of the dis-

tant universe good enough to

set off a scientific revolution like the one after Galileo's first

use of a telescope 400 years

hinge on the Hubble mission.

A success would begin to shore

up public and political confi-

dence in the once-proud

agency, which has been under-

mined by a string of failures

explosion. In particular, it

would show that shuttle-borne

astronauts can carry out a

complicated series of manoeu-

vres of the sort that will be

needed to assemble and use the

planned Space Station Free-

dom, due to go into operation

early next century.

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The future of Nasa could

As the astronauts know only

ments by juddering in response to temperature changes whenever the craft passes from sunlight into darkness. Indeed, changing the 12-metre solar arrays - made by British Aerospace as part of the European Space Agency's 15 per cent contribution to the project may turn out to be the most delicate operation of all.

The schedule is bound to change "as events unfold", Mr Nicollier said last month. There will be surprises, of fore have to visualise the unfo-

To prepare for unexpected events, the astronauts have trained longer and more intensively for the Hubble repair mission than for any previous shuttle flight. They have spent 700 hours rehearsing for their 11 days in space, including 400 hours under water in a huge tank built to simulate weightlessness at the Marshall Space

Flight Centre in Alabama. "I may have been in the water hundreds of hours, I may have been in the clean room hundreds of hours [getting to

nition to congressional budgetnition to congressional budget-cutters, who succeeded recently in killing the US's other big science project, the \$11bn Superconducting Super Collider, and are keen also to shoot down the multi-billion dollar space station. Its cancellation would leave Nasa without a clear future in manned space flight beyond the ageing shuttle programms - and could lead to the agency's dis-

Mr Daniel Goldin, who was appointed Nasa administrator by former President George Bush early last year and has been kept on by President Bill Clinton, put on a brave face when he appeared before the Senate science, technology and space subcommittee this month. "We are not afraid," he said. "If we fail [in the Hubble mission), we will dust ourselves down and do it again." But Mr Goldin pleaded with the senators not to cut Nasa's budget any more. The Bush administration reduced its fiveyear spending plan from an original request of \$106bn in 1991 to \$96bn; since then, this

to the latest proposals. With everyone's attention focused on the space-walking astronauts and the implications for Nasa of their success or failure, the astronomers -for whose scientific benefit the repair mission is supposedly being undertaken – are feeling rather left out

Although some people felt it

had been cut to \$78bn - and it

could fall to \$71bn, according

was an outrageous waste to spend \$2bn on the original Hubble project, because so much money would have given far better returns to science if it had been spent on earth-based observatories, most of us welcomed Hubble because it brought in extra funds that would not otherwise have been spent on astronomy," said one European astronomer. "The same is true of the repair mission. Some astronomers were getting good results from Hubble, faulty as it was, and they didn't want to risk spending \$620m to ruin it, but most of us recognise that Nasa has to try to repair it for political rea-

Even if the Endeavour mission appears to be a spectacular success over the next 11 days, it will not be clear for at least a month whether the astronauts have repaired Hubble and Nasa's reputation. It will take several weeks to remote-test all the new equipment, before Nasa can send the telescope instructions to start observing. Few pictures in history will be awaited with such

Joe Rogaly

Better secret than sorry



mind can imagine a settled solution to the problems of Northern ire-land - or certainly not-one

that could be in place this century. There is, however, a faint chance, a sliver of hope, that the cycle of violence may be brought to an end somewhat sooner than that. This hope has been kept alive, even nurtured, by the weekend storm over the government's back-channel contacts with the IRA. Let us take each of these

propositions in turn. The first tells us why the news from the six provinces is always so dole-ful. There is not space enough, nor time, to go through the long history that led to the establishment of the Republic of Ireland and Northern ireland on the same island. The elusiveness of a solution to the consequent troubles is sufficiently demonstrated by reminding ourselves that the-Protestants are a separate tribe from the Catholics. There is a sad record of mutual hostility. You have only to read republican literature, or see the anger in the face of the Reverend lan Paisley, the Buthelezi of Belfast, to appreciate that. No arrangement that completely

satisfies the one tribe will be acceptable to the other. Establishing a united Ireland tomorrow might create a new Bosnia in its north-eastern quarter. So might a unilateral withdrawal of troops; likewise the creation of a quasi-independent state of Ulster, followed by the relieved turning of John Bull's back on the lot of them. Fully incorporating Northern Ireland into mainland British institutions would not bring peace from the republican side. Going back to the use of internment of known terrorists

Nobody with a would at best deliver only a rational cast of temporary respite from the temporary respite from the killing. It did not work last time, and would not again. Wiping out the opposing terrorist groups is not an option for a liberal democracy. In short, there is no military solution, and no plausible political

This might appear to invalidate the proposition that there may be a way to end the vio-lence. Yet by all accounts Ulster is war weary. There is a strong desire for peace. This is recorded in many opinion polls and has recently been made clear in statements and marches on both sides of the border. Partly for this reason, and partly as a result of a per-

haps over optimistic reading of intelligence gathered from Maior's and about the IRA, the British government has opportunity. We do not when this shaft of light struck with his motives

the documents released yesterday suggest that it was in February this year, or possibly ear-lier. The government took its best verbal acrobatics – and at chance, and launched the peace initiative that was nearly destroyed by Sunday's news that it has been in communication with the IRA

No one can be happy at hearing that ministers have falled to be wholly open and frank about their actions, particularly when political honesty is in such short supply. That said it can hardly be denied that Mr John Major and Sir Patrick Mayhew were correct to use an intermediary to explore, supposedly in secret, the possibility of a ceasefire by the Irish Republican Army. The fact that they did so was heavily disguised by protesta-

tions that they were not nego-tiating with terrorists. Nor were they, but nobody with any sense would have assumed that there was no means of communicating with the

opposing forces.
All that has bappened over the past few days is that the prime minister and the Northern freland secretary have been caught using weasel wards in a worthwhile cause. It looks as if they have got away with it and rightly so. Rightly? Forget, just for the moment, about Mr Major's weak points. His peace initiative is too tempercent to be stopped in its tracks by the inserious custom of finding fault with his motives, or his methods or, also too often, his results.

Admittedly Major's peace his score in all three areas is initiative is too less than perimportant to be fect. Mr Major's attempt to find a formula that stopped in its tracks by the brings peace may be founded unserious custom on the ignoble proposition of finding fault

this one off, his reputation will worst statements that do not convey the whole truth. It is evident that the balancing act that gave so much hope last week nearly came unstuck this week; the curse of our butterfingers prime minister may be that much of what he touches seems to fall through his fin-

Yet the potential prize, a cessation of the random killings of innocent civilians, is too valuable to be lost by reminding ourselves of one politician's negative characteristics. It took courage for Mr Major to assume personal responsibility for negotiating a settlement. Cynics will point out, yester-

he had reason to believe that a ceasefire was about to be announced by the IRA. This does not materially diminish the political risk he took. As we can now see, the IRA is not easily pinned down, and it was always possible that the veil of secrecy would be sundered.

That is what has now occurred it has not destroyed the government. Conservatives united behind the prime minister yesterday, in itself a striking indication of the ripeness of the time for his peace initiative. Mr James Molyneaux, leader of the larger Unionist party, cemented his alliance with the government by opening his remarks with the observation that Labour's spokesman on Northern Ireland speaks for Mr Gerry Adams, leader of Sinn Fein. Labour has held its hand, knowing the penalty for appearing to jeop-ardise the chances of peace.

Thus fortified, Mr Major will press on. The back-channels will be used again, if necessary. The IRA may have been given an overdose of what Lady Thatcher called "the oxygen of publicity"; it should now announce the permanent ceasefire that the government repeatedly calls for in the pub-lished documents. The Protestant paramilitaries should do likewise. There is no reason not to, so long as the government is committed to giving the voters of Northern Ireland the power to decide on any arrangement that may be made about their future.

There may be no obvious political settlement of this tribal conflict, but at least getting everyone to lay down their guns and rely on negotiation and the democratic process would bring a period of respite. Ireland's history suggests that the odds are strongly against success. Mr Major may fail. Yet he is right to carry on, secret communication links and all.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Levitt: integrity can never be relative

Sir. The Levitt case raises the question of the role of integrity in financial affairs. An individual's integrity is important in all business dealings, but nowhere more so than in financial services where the repercussion of having a rotten apple in the barrel money and hurt so wide a

range of victims. The greatest hurt to victims occurs when a financial services company fails and is not able to meet its liabilities or compensate for past misfea-sance. Firms fall for one or a combination of two reasons over-trading or dishonesty. Hopefully, the action now taken by regulatory authorities in monitoring the trading and capital requirements of firms means that the chances of a financial services company failing through over-trading are much reduced. However, there still remains the danger of dishonesty, when an individual's integrity gives way to

It is recognition of the vital | rity in "small" matters is | futile three-year prosecution importance of integrity in financial dealings that the Securities Institute has as the first of its two main purposes the maintenance and strength-ening of standards of integrity. It is in recognition of the importance of this purpose, and of the institute's second can affect such large sums of purpose of promoting compe-money and hurt so wide a tence and training, that the institute has received overwhelming support from indi-vidual practitioners in financial services and their firms since it was founded in March 1991. A member of the public dealing with a member of the institute knows that he is deal-

> integrity and competence is recognised by his peers. It would be a sad day for the City and for the future of financial services in the UK if it were ever thought that excusable and in a different category from other forms of dishonesty. Surely integrity, like pregnancy, is not relative? An individual who lacks integ-

ing with a professional whose

unlikely to resist temptation if and when he is really put to the test in "large" matters.
"Borrowing" money from a
pension fund and lying to a
regulator are both failures of
integrity, and it is not clear
that the latter is less that the that the latter is less serious than the former: Graham Ross Russell chairman, Securities Institute.

Centurion House, 24 Monument Street, London EC3R SAJ Rrom Mr Richard McMamus

Sir. As the self-confessed fraudster Mr Levitt declares himself "a great believer in British justice" ("City anger at community service order for Levitt', November 27) there must be many of us who are questioning our own beliefs. Mr Justice Laws asserts that 186 hours community service is

"commensurate" with the crime that Mr Levitt committed but the same cannot be said for the squandering of millions of pounds from the strained public purse in a

One cannot help feeling that the money could have been better spent directly on a host of worthy projects aimed at improving the lot of those in need of support from the community. It is indeed possible that Mr Levitt may have accepted his operous sentence without the Serious Fraud Office and members of the legal profession labouring quite so long. Aside from the specifics of this case it does seem foolbardy to indulge in long-winded investigations and prosecution when the main result may be to demonstrate 🐉 publicly to prospective criminals that they have little to fear from the vagaries of the British justice system if they

and costly trial.

are brought to book. Is it possible both to deter wrongdoers and leave the fudiciary complete discretion in Richard McManus.

First Europe, 44 Upham Park Road, London W4 1PG

A restriction | Other textiles barriers must come down

on exercise of choice

From Mr Tony Hockley. Sir, It is heartening that Sir Bryan Carsberg, director-general of the Office of Fair Trading, has decided that the OFT should investigate the net book agreement ("Book pricing scheme faces review", November 24). The timing of his announcement is impeccable. While the industry is purporting to defend the public interest with its "don't tax reading" campaign, he has highlighted the degree of self-interest that the campaign is also serving.

Based on experience elsewhere, the freeing of book prices from the grip of the publishers would do at least as much to promote literature as the tax break Regardless of the direct costs and benefits, however, the current situation is both economically and politically unacceptable. It has a negative impact upon competition from other modes of communication and reflects a view that taxpayers should be restricted in their ability to exercise their own choices.

Even if the publishing industry does manage to survive this latest attempt on its empire, at least the inquiry will raise public awareness of ways in which we are subsidising it, not only through taxation but through prices. Tony Hockley. 44 Marsham Court, Marsham Street, London SW1P 4JZ

From Mr J A Nightingale.
Sir, The policy adviser to
Christian Aid, Mr Peter Madden, in his letter on textiles in the Uruguay Round (November 23) omits one vital point. Agreement to phase out the

General Agreement on Tariffs and Trade multi-fibre agreement (MFA) is dependent on action being taken at the same time to remove other barriers many of them far more strineent – which restrict interna tional trade in textiles and clothing, not least in developing countries.
The linkage was recognised

by all the Gatt contracting par-

ties when the original Punta Del Este declaration initiating the round was drawn up, and remains an essential compo-nent of any final agreement. opportunities Time is running very short Import bans and prohibitively high tariffs (many currently exceeding 100 per cent) can have no place in the post-Uruguay Round world. Their removal will stimulate develop-

developed countries and this will provide at least as great a stimulus to their economies as will the phasing out of the It will also, together with the

ment of trade between less

peak tariffs by developed countries, enable our own industry to seize essential new export

to allow a complex set of tariff negotiations to be completed by December 15. It is time for all concerned to knuckle down to some serious bargaining. erecutive chairm Apparel, Knitting & Textiles

British Apparel & Textile Centre. London

Monitoring of radioactive discharges

From Dr Bryan Edmondson Sir, I was concerned that Mr G A H Watts letter (November 27/28) and indeed its headline -The unmeasured threat from nuclear power station emissions" - may have misled your

Monitoring of radioactive discharges from all Nuclear Electric's power stations is of course continuous. 24 hours a day. Wide-ranging environmental sampling and measurement

checks demonstrate the negligible effects of our discharges. as our area medical officer confirmed to Mr Watts in previous corréspondence. All monitoring results are

published - both Nuclear Electric's and those of independent regulatory agencies. They con-firm that there has been no build up of radioactivity in the environment stonny our bower

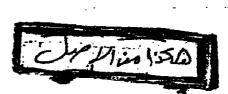
I am sorry that Mr Watts has | Gloucester GLA 7RS

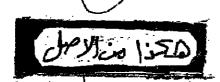
developed such a serious illness. Thirty years of detailed environmental monitoring both in the vicinity of our power stations and around Mr Watts's home, strongly suggest, however, that he should look elsewhere for the cause. Bryan Edmondson, director of health and safety. Nuclear Electric Barnett Way, Barnwood.

A franchise for the future on British Rail's name

From Mr Alan D Morrison. Sir, I was most interested to read ("50-year rail franchises urged". November 23) that Mr Roger Salmon, franchising director, wants to see rail fransystems and sharing of sta-

chisees set up an association of train-operating companies to take a lead in discussing issues such as complementary ticket. Alan D Morrison, 5 Penineu Road





eriff FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Tuesday November 30 1993

Frank talk, Mr Kohl

to start today, is not just another routine event. It is also an oppor-tunity for frank, private talk about the European Union's role in the Uruguay round of multilateral trade negotiations. With the deadline two weeks away, this

may be the final chance.

Last week, Germany's chancellor, Helmut Kohl, agreed with the
British prime minister that failure
of the round would be "intolerable". He will need to transmit this understanding to the French leaders. Public denunciations would be counter-productive. But this should not prevent a quiet proffering of both a carrot and a stick. First, though, must come appreciation of the position. It is in the interests neither of the European Union nor of any single member to see the round fail. It would be still more ruinous if that failure were to caused by the recalcitrance of the EU. Maddest of all would be failure over agriculture. Even in France, agriculture employs only 6 per cent of the population and generates 3 per cent of gross domestic product. This French neurosis does not show appreciation of the country's

long-term economic interests.

Should the round fail over the issue, the European Union would confront three crises. The first would be over the credibility of its desire to act as a positive force on the world stage. The second would be in transatiantic relations. The last and deepest would be over Europe's place in the world. If the round were to founder, to what role, other than a marginal one, could the EU aspire? The US has alternatives, notably its close relationship with the world's most economically dynamic region, as this month's meeting on Asia

and the mostly stagnant members of the Lomé convention? Both the European Union and

(Apec) in Seattle indicated. Is the EU to focus its efforts on

increased trade with a bankrupt

Russia, a troubled eastern Europe

France must remove themselves from the book on which they are impaled. This can be done by accelerating the EU's move towards world prices for agricultural commodities and simultaneously increasing compensation to farmers. The latter would be particularly important if - as the French fear, but the European Commission denies - the Blair House accord were to prove more restrictive than the EUs agreed reforms of its common agricultural policy.

In addition, the French should be assured of strong support where their case is rather stronger, as it is over audiovisual services and, above all, over the obstacles being created by the US. The EU needs to go on the offensive. It can readily do so. The US is vulnerable over its miserly attitude to liberalisation of trade in textiles, over its last-minute amendments to rules governing anti-dumping and services and first and foremost, over its desire to play fast and loose with multi-lateralism itself.

The Germans are right not to hector the French in public, but they must play the frank friend in private. France needs to understand that it cannot exercise a veto that it does not, in fact, possess. This is the stick. Assistance with the resultant political problems is the carrot. In the end, however, it is up to French politicians to persuade their people of the evident truth that clinging to an agricultural past will not give

Building quality

The Financial Times Architecture Award, which reached its final stage yesterday, shows that the best building in the UK today remains of a remarkably high standard. A large entry probably reflects the culmination of the UK development boom of the 1980s many of the entries were commissioned at that time and completed later. But to be able to field a set of recent buildings as distinguished as Stansted Airport, the Cranfield Library, Schlumberger Research, the IBM/MEPC joint venture at Bedfont Lakes near Heathrow, as well as the winning Queen's Stand at Epsom, is a real

With almost one third of the architectural profession in the UK unemployed and the top practices having much of their work abroad, the question is whether these standards can be maintained. Recession in the construction industry is the main worry. But business could do more to encourage good work, as could the government - especially when it comes to the few new buildings it

presentation, quality buildings require good clients as well as good architects. But Britain lacks the "culture of good design" that is understood at the highest level in other European countries. Buildings that have been let or

sold well in the City in recent years have tended to be those that were well designed. Better buildings do mean better business. while employees rightly have rising expectations about their working environment. A glance at the empty and decaying Paternoster Square by Saint Paul's Cathedral shows the real cost of poor architectural and planning standards.

Cost paring by fee bargaining and "design and build", where the architect plays a minor role in the design and construction team, does not provide the best long-term value for money. Award schemes are one way of raising clients' sights. But the main answer lies in visual and architectural education that should continue, with informed and sustained advice, into the cabinet room and the board rooms of

As Sir Simon Hornby, chairman Britain. Levitt's law

investors inadmissible in the first The message sent by the outcome of the Roger Levitt case is umpal-atable: one law for white collar criminals and another for the rest of us. More than 40 per cent of people found guilty of theft of less than £200 are sent to prison. Mr Levitt, whose financial services company traded fraudulently,

leaving debts of £34m and many investors with serious losses. walked from court with a sentence of 180 hours community service.

The case represents another low point for the Serious Fraud Office. Just 18 months ago, following the collapse of the second Guinness prosecution and the failure of the year-long Blue Arrow fraud trial, the SFO was in the dock for throwing the book at defendants and presenting prosecution cases of such size that the process became unmanageable. Now it appears to have swung to the opposite extreme, allowing a white collar criminal to escape trial on

botched plea bargain.
What went wrong? The SFO says sentencing is a matter for the judge alone. It admits that it knew Mr Levitt would not go to jail when it accepted his plea in return for dropping the other charges, but felt it could not then back out. The judge, Mr Justice Laws, felt a non-custodial sentence was "commensurate" with the offence to which he had

charges of forgery and false

accounting as a result of a

pleaded guilty. In reality however the case had begun to go wrong months before when, because of its size, the judge ordered it to be split in two. After the SFO had decided to proceed with the fraudulent trading charges, the judge later ruled much of the processing charges. much of the prosecution evidence of Mr Levitt's alleged deception of

trial. The SFO appears then to have panicked. Faced with the prospect of a three-month trial in which Mr Levitt's lawyers would be able to put up a defence telling only part of the story, which it could not refute, the SPO decided to offer him a deal. Mr Levitt held out for a guarantee that he would not go to jail. When the SFO's worst fears were realised in the first days of the trial, he got his

Three steps need to be taken to avoid another such case. First, the SFO does not appear to have learnt the lessons of Blue Arrow. Inspite of reducing the charges against Mr Levitt from more than 60 to 22 the judge still regarded the prosecution case as too cum-bersome to be handled in one trial. The SFO must concentrate on a limited number of good counts, so bringing the case down to a man-

Second, the case underlines the need for any system of plea bargaining to be open and formal, allowing the judge to take into account the wider picture when deciding sentence. Plea bargaining can save a lot of public money. It should be encouraged, provided an appropriate sentence results. The Royal Commission on Criminal government has not found space for the idea in the criminal justice bill. If further study is needed, money should be made available

Finally, judges need to come up with a consistent approach to fraud. The contrast between the sentences passed in the first Guin-ness trial for an arguably victim-less crime and the result in this case is an unhappy one. The Lord Chief Justice should take the lead.

is being called the most important development in UK retailing since the arrival of the supermarket in the 1950s. In Thurrock, Essex, US company Costco today opens its doors as Europe's first US-style ware-

With six more clubs scheduled to open in the next few months, UK retailers are getting distinctly ner-vous. The three biggest superstore chains recently waged a costly - and ultimately doomed - legal battle to try to stop Costco opening, while another national chain has warned suppliers it may stop buying from them if they supply the

The retailers' anxiety is understandable. In the US these huge sheds, which stock goods at ultralow prices for sale to business and individual members - in practice, almost anybody in steady employment - have been nicknamed the "silent enemy" because of the insidious but devastating impact they have had on more traditional shops. In the UK, while their market share may be limited, they are expected to force many other retail chains to lower their prices, and persuade some of them to change their entire style of operating.

"I think it is right to talk about a new epoch in UK retailing," says Mr Paul Morris, retail analyst at Goldman Sachs, the US investment

His prediction is based on research in the US, where in 10 years, warehouse clubs have taken retailing by storm. Their numbers have increased from 21 in 1983 to an expected 750 by the end of this year, and their sales from barely \$1bn to about \$40bn, although their growth has slowed in the past two years -one reason why club operators are looking towards Europe. While US supermarkets usually

trade at a gross profit margin of about 25 per cent, warehouse clubs cut that to 10 per cent. The key to their success lies in taking an old retailing strategy "pile it high and sell it cheap" - to

its logical conclusion Clubs offer branded products at prices 25 to 30 per cent cheaper than high street retailers, with some up to 60 per cent cheaper. They achieve such prices by cutting costs and profit margins to the bone, with the aim of shifting huge

volumes of goods.

Every area of the business is examined with an eye to cutting costs. Clubs spend virtually nothing on advertising, and employ very few staff. Goods are sold in bulk off steel racking, in vast, spartan sheds built on the cheapest available sites; and clubs stock a highly selective range numbering only 3,500 items (compared with 15,000 in a typical grocery superstore), but stretching from corn flakes to computers and car accessories.

A final important element is membership, on which clubs rely heavily. They typically have more than 40,000 members, each paying about \$25\$30 (£17-£20) a year, and membership income can account for 80 per cent of trading profit. So far, clubs in the US have not experienced problems with non-payment of fees but it could prove one area of weakness in the UK.

As they cross the Atlantic, the shops.

Tt is 10 o'clock on a Saturday morning and the 650-space carpark outside Costco's Clif-ton warehouse, on the New Jersey fringes of New York city, is

filling up.
The building itself is nothing out of the ordinary: it is just one of several featureless sheds on a business park off the expressway. The attraction is the goods on sale - or more particularly, the price tags

One man coming out of the warehouse is pushing a trolley stacked with car tyres and tins of motor oil. He is a local taxi driver named Brett Lines, and he has just spent \$240. But he says the same goods would have cost a third more anywhere else. "I just saved close to 80

Howard Myers, a metal dealer, has spent \$237.19 on an assortment of food, car accessories, electrical appliances and household goods. "I

service

a bad weekend after all.

Saturday he watched Arsenal

Foothall Club win a close-fought

Newcastle United at Arsenal's

At the match Levitt occupied

a familiar spot, a private box. In

his glory days, when £34m losses were but a distant speck on the

horizon, he had a box of his own.

one belonging to his friend Panos Eliades, an accountant and financial backer of heavyweight

boxer Lemox Lewis - another

ran into his sticky patch.

interest they share, since Lewis was promoted by Levitt before he

The lack of his own box did not

perturb Levitt. Chomping on a foot-long cigar, he remarked: "Arsenal haven't played better for

months," an assessment no doubt bolstered by his own easier

Still, however chuffed, Levitt

chose not to sport his own rather special Arsenal shirt. When his

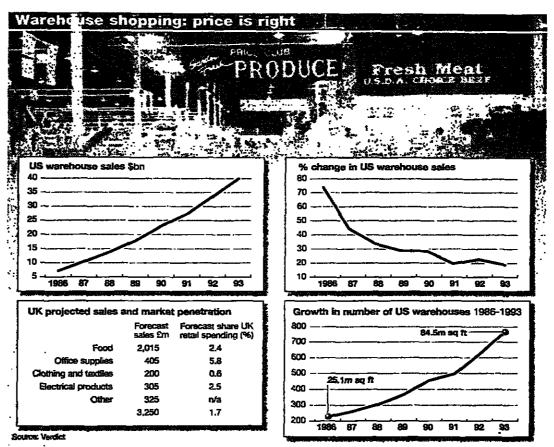
cash was in greater supply he is

Now Levitt must make do with

London home turf, Highbury.

Neil Buckley scours the retailing horizon as warehouse clubs arrive in the UK

Silent enemy stalks the aisles



question facing warehouse clubs is whether they can replicate their success in rather different conditions. Sceptics argue that UK land prices are up to five times higher than those in the US, pushing up warehouse clubs' cost bases significantly; and that UK shoppers may be less willing than their US counterparts to drive large distances to shop, to pay annual membership fees, or to buy in bulk.

On some of the narrow questions. consumer research is inconclusive. A recent survey by market research group Harris International Marketing found 51 per cent of UK shoppers prepared to buy in bulk to save money. But only 27 per cent said they would pay an annual fee.

As to the larger question of whether clubs can have a viable future in the UK, the predictions are more positive. Verdict Research, the retailing consultancy, believes land costs will not be a problem: warehouse clubs do not demand prime retail sites, and the higher margins prevalent in UK retailing will make it easier than in the US for clubs to undercut existing

Verdict has identified 50 potential sites for clubs in the UK. Assuming what it regards as realistic annual sales of £65m for each outlet, that could give them a £3.25bn share of the £150bn total UK retail market by the end of the decade.

Goldman Sachs is more optimistic. Taking only metropolitan areas, its retail analysts say there is scope for 51 clubs. If less densely populated county districts were considered as available sites, a further 39 could be built. The firm believes clubs could expand at the rate of 10 or more a year, and could achieve sales of £100m each, giving them a £9bn market share over the same period.

Verdict's sales forecast for warehouse clubs is equivalent to only 2 per cent of the total UK retail mar-ket, while Goldman's would give them 6 per cent.

"What is surprising about the market share forecasts for warehouse clubs in the UK is they are actually so small," says Mr Richard Hyman, Verdict's managing director. He sees one reason for conto support the clubs. With such moderate forecasts. why are rival retailers so hot under

the collar about them?

Part of the answer may be the clubs' expected upmarket customer profile. Although one-third of club members in the US are small businesses, the other two-thirds are individuals drawn mainly from higher income brackets. According to Nielsen Marketing Research, most club customers have an annual income of more than \$40,000 (£27,000), and many earn more than \$60,000. Clubs have done much to make discount shopping not just acceptable but fashionable

That could pose a problem for some UK retailers. The high-street food discounters which have expanded rapidly in the past three years, such as Germany's Aldi, France's Netto, and the UK's Kwik Save, have tended to target poorer customers. But warehouse clubs may tempt the more affluent households which currently shop at superstores

such as Sainsbury's and Safeway. The breadth of warehouse clubs' strained growth in the lack of areas product categories means it is not with a sufficiently large population just food superstores which fear beneficiary would be the consumer.

they could cream off their best trade. Electricals retailers such as Dixons and Comet, consumer dura-bles retailers such as Argos, and furniture and DIY stores such as MFI and B&Q, could also suffer according to industry observers.

The most important effect of warehouse clubs, however, could be the most subtle, evolving over several years. By offering such low prices, in combination with the growth of high-street discounters such as Aldi, the clubs could set a new, lower "price floor" across the retail trade, squeezing retailers'

profit margins.

This, in turn, could be bad news for manufacturers. Dixons, for example, has told its suppliers it intends to match Costco's price on any product sold by both chains but it also says it intends to continue making its usual profit mar-gin. The message is clear: supply Costco and you must cut your prices to us.

"Dixons is wielding the big stick," says one supplier. "With times so tough, they know they have the whip hand over suppliers.

Other retailers may find different ways of competing. UK foodstores may follow their US counterparts. which have attempted to fend off the warehouse club threat by offering savings of 30 to 50 per cent on bulk purchases of basic goods, often bundled together in "club packs". Sometimes these are sold off warehouse racking in "club aisles", to mimic conditions in a club.

adopted even more of the warehouse clubs' low-cost techniques, to enable while selling a larger, often more specialised range. The south-western chain Mega Warehouse Foods, for example, invites customers to "Shop us like a supermarket. Save like a warehouse club." It sells goods cheaply in club-style surroundings, but offers 20,000 items compared to warehouse clubs' 3,500 and has no membership fee.

This trend may already be starting in the UK. J Sainsbury, which has the largest sales and second-highest profits of any UK retailer, is opening an annex to its existing Savacentre hypermarket at Beckton, east London, which will sell mainly own-label tinned, pack-aged and household goods in bulk. There have been reports in the retail trade - denied by Sainsbury's - that the store will incorporate some basic design features of a warehouse club.

The opening of the annex may signal a sharp change of direction for the UK's top supermarket chains. The arrival of warehouse clubs is likely to accelerate the move away from the margin-led approach of the 1980s towards a more volume-driven strategy. But as in the US, some chains may decide they are fighting a losing battle if they try to compete with the clubs on price. Instead they could decide to concentrate on developing their strengths, such as choice, service and conve-

The result could be both lower prices and a wider variety of styles

Where bulk is best

Richard Tomkins visits a Costco outlet in the US

have no idea how much I saved," he says. "But I came in here for some dog food and I came out with a vacuum cleaner and a hairdryer."

The inside of the cavernous warehouse is austere, but brightly lit and clean. Goods are stacked on pallets laid out on metal racks. Fork-lift trucks move continually up and down the aisles, replenishing supplies as fast as the customers exhaust them. More than a third of the 117,000

sq ft floor space is devoted to food and household supplies. The rest is taken up mainly by electronic goods (desktop computers, televi-sion sets, audio equipment and white goods), office furniture and

supplies, do-it-yourself equipment, clothing and toys.

Warehouse clubs make their money by selling large quantities of a limited number of lines. Even

so, the variety is wide: goods range from paper clips (\$20 for 2,000) to grandfather clocks (\$999.99 for one). Other products include Huffy 18-speed mountain bikes at \$129.99. janitors' brooms at \$4.79, men's underpants at six pairs for \$8.99, and the Bible at \$25. Food and drink sells mainly in

bulk: sugar, for example, is sold in 50lb bags for \$15.49, Hellmann's mayonnaise comes by the gallon at \$7.19, cans of Green Giant asparagus spears come in six-packs costing \$8.99, and Budweiser beer is sold in 24-can cases at \$10.49. Shopping at Costco is for members only, but it is easy to get in. Anyone in business can buy a membership card for themselves at \$30 and six more for employees, friends or relatives at \$15 each. Membership is also open to all public sector

employees and their partners. Costco says 60 per cent of its sales are to business customers, but it is clear that many people are buying for personal consumption even when using their business cards. So are conventional stores feeling the pinch?

John Zuza, manager of the A & P supermarket half a mile down the Britain is going to love this store."

road, seems unconcerned: he says his sales have risen since the warehouse opened last year. "Most of our business is small orders," he says. "Costco is fine if you have a big family or you're having a party, but most people don't want to buy 24 rolls of paper towel at a time." He may be right. Even so, back at Costco, there are plenty of people like Jerry Marrone, a postal worker, and his wife, Joan, who

food and household goods. Mr and Mrs Marrone say the \$95 they paid for their booty was less than half what they would have paid elsewhere. Joan Marrone delves into their

have driven 20 miles to stock up on

trolley-load of goods and produces a pack of chocolate chip muffins. You go in a normal bakery and a muffin that size would cost you \$1," she says. "We have got 12 for \$3.99. You just can't beat that.

OBSERVER

Community Gunners' shirt worn by Michael Thomas when Thomas scored the winning championship goal against Liverpool for Arsenal four years Roger Levitt, famously bankrupt financial adviser, didn't have such Arsenal's detractors, peeved at the club's success, refer to it as Lucky Arsenal; but where would On Friday he avoided a jail we all be but for a bit of luck? sentence despite pleading guilty to fraudulent trading. Then on

Talent spotter battle - two goals to one - against ■ Never accuse Carlton

Communications' boss Michael Green of not covering all his bases. Just three days before he launched his bid for Central, which will give the combined TV group more than a fifth of total UK advertising revenues, he recruited a new non-executive director - Sir Sydney Lipworth, former chairman of the Monopolies and Mergers

The quietly efficient Lipworth should be able to see off any self-important official who starts asking impertinent questions about absence of competition.

Directorless

■ The Institute of Directors, the talking shop for Britain's boardrooms, is running short of directors. Director-general Peter Morgan bows out next year, and his deputy, John Nicholas.

BAUR

'He says he's with his mistress but I think he's in face-to-face contact with the IRA' after eight years on the job. Although Nicholas's departure

from the free-market pressure group is being described as a management restructuring". he appears to have been just another casualty of the recession. Faced with a drop in membership from 35,000 to 33,000 over the past couple of years, the loD has cut its staff by 10 per cent and frozen its annual fees at £160 for next year. However, the IoD's management has yet to get to grips with its biggest cost centre - its opulent headquarters in Pall Mall, gobbling up a large part of the organisation's £12m a year running costs. Will Morgan's successor have the stomach to close it down, or at least relocate it to a cheaper end

Taxed men

■ However, the recession doesn't seem to be making any inroads into Britain's army of tax advisers, who have been outbidding each other in a desperate attempt to hire big names for their budget KPMC Peat Marwick has hired

Lord Lawson to sing for his supper this evening and Coopers & Lybrand has Michael Portillo for breakfast tomorrow. Given that Norman Lamont has sold his soul to PTN. Ernst & Young has had to make do with Lord Healey, the former Labour Chancellor. He may be a bit rusty on current policy, but should be good for a more historical perspective.

Vox pop

■ Elizabeth Symons is that unusual creature, a popular civil servant. Well, popular enough to be re-elected general secretary of the First Division Association, the senior civil servants' union. Symons, aged 42, has sometimes med a voice in a veritable

wilderness, speaking out for an independent, impartial civil service in an era of privatisation, market-testing and greater competition for Whitehall's top

An effective television performer, she has defended the values of the independent British public service. Her 10,700 members are clearly grateful; normally they are unable to defend themselves in public, a galling situation when daft political decisions not of their taking are pinned on to them.

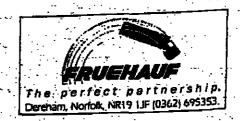
Her re-election should also ensure the continuation of a little brightness at the Trades Union Congress. The printers' Brenda Dean and the university lecturers' Diana Warwick have gone; Symons is now the sole remaining female general secretary on the ruling general council.

Just too much ■ Another gem has been added

to the annals of British Rail's list of inexcusable excuses for a frequently poor service. While London Underground was in greater chaos than usual last week, an exhausted and frustrated commuter vainly waiting on a platform in Essex heard th immortal words: "British Rail this service which is due to an excess of passengers".

FINANCIAL TIMES

Tuesday November 30 1993



World Bank urges China to maintain fight against inflation

By Tony Walker in Beijing

The World Bank has urged China to stay the course in its inflation fight and has warned of the risks of a painful retrenchment if credit restrictions are eased pre-

The assessment, published prominently in People's Daily sterday, seemed designed to bolster the arguments of those in the Chinese leadership advoca-ting continued restraint.

"Relaxing the credit squeeze too early could ruin the hard-won fruit of controlling inflation, and inflationary pressures could emerge again," wrote Mr E.C. Hua, a senior economist in the World Bank's Beijing bureau. The conspicuous use of the

By Christopher Brown-Humes in Stockholm and Patrick Blum

Bargaining over conditions of

entry for new members of the European Union is set to inten-

sify after objections from Austria

and Finland to the Commission's proposals on farm subsidies. Austrian officials say the plan

to cut agricultural subsidies

could undermine public support for joining the Union. And lead-ing Finnish politicians argue that the Commission's suggestions do

not go far enough to meet its

farming community's climatic

The Commission said last week

it wanted to end price support for

farmers from the day of acces-

sion, when local prices would drop to EU levels. Governments

would be allowed to compensate

farmers for the difference

through state subsidies for a

negotiated period, which officials

in Vienna say would cost Austria Sch7bn-Sch8bn (\$588m-\$673m)

The sceptical response to the

proposals by all four countries belonging to the European Free

Trade Association - Austria,

Sweden, Finland and Norway -

appears to be in part a way of

persuading Brussels to put up more EU funds for their farmers.

The Austrian and Finnish

over three to five years.

and geographical difficulties.

Efta unhappy with

Brussels farm deal

tions to influence a bruising internal debate in China is a relatively new phenomenon and one that indicates the growing importance of bodies like the World Bank and IMF as sources of advice. Mr Hua had prepared his ment as an internal document in September, which makes its prominent use in People's

Daily all the more significant. Mr Zhu Rongji, China's senior vice-premier in charge of the economy, has been engaged in a fierce argument with senior colleagues and provincial chiefs who believe mid-year credit Mr Zhu is the chief architect of a 16-point austerity programme

calming China's overheating economy which is expected to grow this year by 13 per cent for the second year running.

Mr Hua described these proj-

ected rates of growth as "unsustainable" . He warned that it was much too early to claim a "complete victory" in the antiinflation fight. Figures for October showed a resurgence on inflationary pres-

sures to an ammalised 21.1 per cent in the 35 main urban centres, up marginally from the pre-The World Bank economist

blamed spiralling growth in the money supply in the first half of the year for the surge in infla-tion. M1, the broad measure of

Mr Hua, in his preliminary assessment of progress in China's macro-economic reforms, said there was cause for optimism that the "worst had passed". But he warned that the big challenge for the authorities was to keep a tight rein on money supply growth while resisting pressures from state enterprises.

Since his assessment was circulated, however, China's antiinflation resolve appears to be weakening. Mr Zhu has been obliged to give ground to the state enterprise lobby. His case was not helped by

remarks attributed to Mr Deng Xlaoping, China's senior leader, in which he is said to have advo-

VW unveils riveting system for new Audi

for farmers in remote or moun-tainous regions of the four Effa However, a public row over agriculture could further weaken public support for the EU in the

entry next year.
A senior official from the Austrian chancellor's office said the proposals "were presented in an insensitive way. It had a very negative impact. They could ruin the pro-EU atmosphere in our country." Officials said ministries were besieged last week with angry telephone calls from Austrians saying they would vote

against membership. Mr Franz Fischler, the Austrian agriculture minister, said: "The Community has changed its negotiating position. This is a new situation for Austria and it is not acceptable."

The proposals were rejected by Austria's farmers' association which said they would ruin farmers and the local food industry. The government, which is grappling with recession and a budget deficit, would not have the money to pay compensation, the association said. It threatened to advise its members to vote against membership.

Finland has made regional aid and agriculture the key issues in its EU membership discussions. negotiations with Brussels over been more positive.

Volkswagen is considering progressively scrapping spot welding as a way of joining car body panels together in favour of a self-piercing riveting process. The system, which will be used vehicle maker's new aluminium-bodied Audi car for launch next year, has been developed in partnership with Henrob, a small company based in Flint, north

Wales, currently employing 34

The project has been kept secret for nearly four years and is now covered by patents held jointly by Audi and Henrob. We're just glad that Audi are at last letting us talk about it," said Mr Keith Jones, managing direc-tor and majority shareholder of the privately-owned Henrob. Under a confidentiality agreement, Henrob would have been required to pay Audi a DM1m (\$447,000) penalty for any breach of confidence which predjudiced the DM1.1bn aluminium car

Self-piercing riveting as a tech-nology for joining sheet materials is around 30 years old and Henrob acquired the rights to the basic processes 12 years ago. But the bulk and inflexibility of the plant and equipment required, and the corresion risks associated with the way the system its potential application. Subseignored by the motor industry to

. However, the process and equipment developed by Henrob and VW produces joints 30 per cent stronger than spot welds and virtually eliminates the corrosion risk, according to Mr Klaus Gugisch, Audi's manufacturing planning director. "Another advantage is that it requires a lot less energy than spot welding," he said.

Crucially, the two companies say it is as fast and flexible as the robotic multiwelders now used to assemble the several hundred individual pressings which com-prise a conventional steel car

Henrob's robotic riveters are similar in appearance to multiwelders, can be manipulated in the same manner and require no more working space. The process requires no pre-drilling but shares the multi-welders' disadvantage of requiring access for the riveting tool to both sides of

The new Audi, to be called the 300, has 68 per cent of its body joints made with the riveting

The process has also been developed to join steel compo-nents, which are substantially harder than aluminium and which are currently used in the majority of car bodies.

THE LEX COLUMN

Carlton opens the box

over race, Cariton Communications has leapt out of the blocks by making a 5524m conditional offer for Central.

If the bid proceeds, Carlton will emerge as the dominant force in UK commercial television, commanding 30 per cent of FTV advertising revenue and with further shareholdings in ITN, GMTV and Meridian.

But Carlton is paying a fat price for the privilege, forking out the equivalent of 25 times Central's forecast earnings for the shares it does not already own. The talk of resultant cost savings is also worryingly vague. Central is leanly rum and has recently reduced its staff from 2,050 to 840. But it is probably fair to take Mr Michael Green's assurances about non-dilution on trust, given his ability to leaf freely accounts as a non-executive director. Cariton can certainly channel more production through Central's lossmaking Nottingham studies and rationalise some overheads.

Moreover, Carlton's balance sheet will not be unduly strained by the move. Indeed, with post-acquisition gearing of just 30 per cent, Cariton-will remain strongly placed for further expansion if the FTV rules are again relaxed. That would further improve the quality of Carlton's earnings, supporting the case for a stock market

There remains a slim threat that either parliament, the MMC or a rich-foreign bidder could stymic Cariton's plans. The serious longer term worry is whether the combined group's management will prove volatile, given both companies' strongly independent cultures. But such traditions could also hinder the emergence of a powerful rival, creating resistance to any suit by Granada for LWT. The sector's first hostile hid may yet result.

The downward slide of the Nikkei average should not send a shudder through the world's financial markets just yet. While previous bouts of weakness have tempered the enthusia Japanese investors for foreign stocks and bonds, the overall pattern of buying has remained intact. True, Japan recorded a rare long-term capital account surplus in 1991 after the bubdecline in direct investment abroad by Japanese companies – and heavy buy-ing of Tokyo equities by US and Euro-

With Mr Peter Brooks still fumbling to load the starting gun for the HV take. FT-SE Index: 3135.8 (+24.4)

Jananese portfolio investors remained the Nikkei fell below 15,000 last year. With four months to go before their financial year and, Japanese institutions have little immediate need to take overseas profits to cover book losses at home. Low interest rates have anyway diminished the attractions of yen bonds or deposits. The recent weakness of the yen is an addi-tional incentive to hold foreign cur-rency assets. The exchange rate might also serve as evidence that Japanese investors are not preparing to take capital home. Even though the cur-rency market remains preoccupied with other factors - notably the grim economic outlook in Japan - wide-spread portfello selling might be expected to midge the yen higher.

Still, experience suggests that a tumbling domestic equity market and economic uncertainty at home will rather than direction - in strategy. cause bullish Japanese investors to pull in their horns. European bond markets which have thrived on Japanese interest so far this year may have to learn to live without.

Lasmo

The recent fall in the oil price must be making a few eyes water in the Lasmo boardroom. Even though oil year, Lasmo is likely to lose money in 1993. This is despite £425m of exceptional items, including asset write downs, which the company took in respect of last year.

In part, the unprofitability arises because the carrying value of some assets is still too high for current mar-

tion, the cash flow position does look more healthy. That argues for a further write down, but Lasmo's halance sheet is already 70 per cent gesred, so institutions and banks may bridle at a further sharp rise. The company's debt is also predominantly in dollars, and further falls in sterling would raise

Aside from accounting issues, Lasmo may have to conserve cash if the oil price continues below \$15. The remains of the dividend must be under threat, and the capital expenditure programme may be curbed even though that threatens future development. The alternative of combining a capital injection with a passed divi-dend would be difficult to sell to shareholders. A bid for Lasmo's assets also seems unlikely while prospects are so uncertain and estimates of its asset value differ so markedly. Lasmo will have to hope that its US shareholders, who seem unconcerned about dividends, are in for the long haul.

HSBC Holdings

It was the Bank of England which brought in Sir Peter Walters and Mr Brian Pearse to sort out Midland Bank long before HSBC's successful bid. Now that the job is done, a natural break seems in order. That, rather than disagreement, seems to be behind yesterday's announcement that the two men are moving on. Set against eventually assume the chairmanship of Midland, though, the news rein-forces the impression that HSBC is tightening its grip on its new acquisition. The market will thus be alert for any shift - more probably of emphasis

One issue relates to the loan market, where Midland has become noticeably more aggressive. It admits to concern over the fall in margins on large UK corporate loans. How far it is prepared in practice to restrain its lending as competition for business increases is another matter. Then there is the question of the speed with which HSBC's sophisticated retail technology

can be adapted to the UK market. Getting the answers right requires local experience of the type HSBC is forfeiting with the departure of Mr Pearse. Admittedly, a group with such a far-flung empire always has to wrestle with the question of how decentralised control should become. The latest message from Midland is that its parent knows best.

EU to face France-UK split over airline crisis

FT WORLD WEATHER

Continued from Page 1

[2] should invite the Commission to reflect on a fleet reduction plan achieved by agreement with the financial organisations, carriers and manufacturers," the paper says. France calls for a better balance between competi-tion rules and the long-term objective of creating a "powerful and prosperous air transport In this context, the EU and member states should provide financial support for restructuring, retraining and redundan-cies. France also wants to tighten up on safety and labour norms to prevent carriers from reregistering aircraft outside

Europe.

The UK paper, by contrast, points to the return to profit of airlines in countries with more

protectionist measure res. "Airline managers simply have to get their costs under control," the have this well in hand; others, equally evidently, do not."

The British government says capacity restraints will penalise efficient carriers and that Brussels should outlaw "the injection

of large amounts of money by states into certain airlines in a way which distorts competition". The UK paper calls for national governments to co-operate in rationalising Europe's fragmented air traffic control systems, which cost airlines six to eight times more than the US ATC system, and for Brussels to crack down on monopoly dling arrangements at some an airports.

Europe today

Frontal systems associated with low pressure areas over the Atlantic will move across the British Isles and into the continent. They will bring cloud and outbreaks of rain or sleet to eastern England and western France. Further inland, in northeastern and eastern France, precipitation will turn to snow. South-western areas of the Low Countries will also have some snow. Spain and Portugal will have rain or show especially in northern and central parts. Central and eastern Europe will be wintry with sunny intervals. Low pressure near Greece will bring rain or showers to most of this region. Balkan countries will continue wintry with outbreaks of snow.

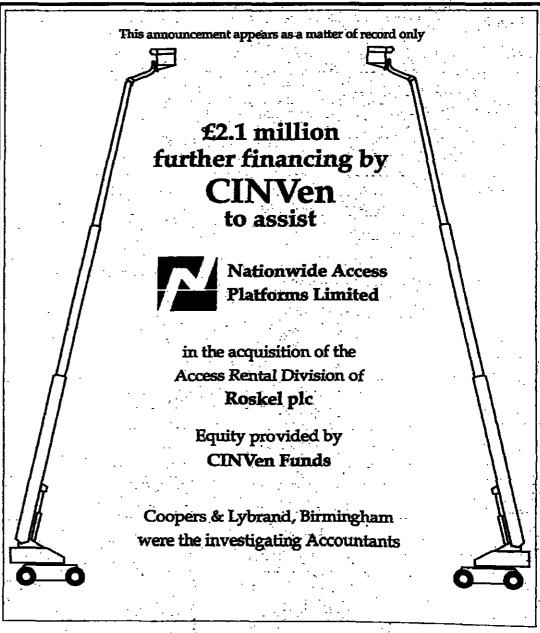
Five-day forecast

Low pressure systems from the Atlantic will bring milder air to western Europe. As a result, wintry conditions will slowly ease over the continent. Initially, there will be more outbreaks of snow or freezing rain, but precipitation will turn to rain later. Norther and eastern Europe will have outbreaks of with showers or rain but on Friday drier conditions will move in from the west.

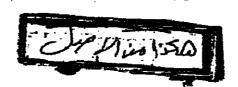
Chicago Cologne D' Salaa Daicar Dalas Delhi Dubei Dubei Dubein Dubom snow cloudy cloudy fair cloudy snow tair tair Your bonus program. Lufthansa Miles & More.

Lufthansa

26 25 15 14 6 30 7 4 30 17 24 14 -2 20 8 6 -1 -5 6 13 -1 -6 Lima Lisbon London Lux bourg Lyon Madeira Madrid Majorca

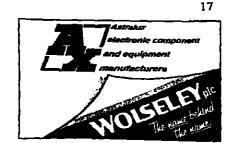


Having the capital to back a big idea is only half the secret. Having the vision to spot one is the other half.



OTHE FINANCIAL TIMES LIMITED 1993

Tuesday November 30 1993



INSIDE

Blessing Italian bank mergers

The Bank of Italy has in recent years encouraged mergers to create stronger, more competitive financial institutions. Page 18

US and European investors are manoeuvring swiftly to take stakes in Mexico's fledgling insur-

Noranda cuts timber

Noranda, the resources group controlled by Toronto's Bronfman family, is reducing its exposure to the forest products sector by cutting its stake in Noranda Forest, its pulp and paper subsidiary, from 83 per cent to 74 per cent. Page 20

Airline may collapse
Aerolineas Argentinas, the troubled carrier operated by Spain's Iberia, may be allowed to collapse.

Equitable injects
Equitable, the US insurer, plans to inject \$800m into its US life insurance company before the end of the year. Page 21

stas names finance chief Quntas, the government-controlled Australian airline, has announced that Mr Gary Toomey had been appointed chief financial officer with effect from December 1. Page 22

ank results provide few answers It has been a mixed results season for the Australian banking sector. Page 22



Dalgety, the UK food and agricultural supplies group, has bought Paragon Petcare from British Petroleum for £42m (\$63m) in cash. Dalgety says the deal will give it continental sales of more than £100m annually and 12 per cent of the European petfood market by volume. Page 24

Tring postpones flotation Tring International, the UK budget price compact disc company, post-poned its planned flotation. Page 34

Shares in Dorling Kindersley, the recently floated UK publisher, fell nearly 10 per cent after the publisher warned that trading had been disrupted by a computer problem. Page 24

Eastern Electricity today opens the interim results season of the 12 UK regional electricity companies.

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Ferrenti Inti	24 Tops Estates
emuzzi	17 Tring
Seinsborough Homes	26 Unichem Inti
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FT-A Indices	33	London tradit. options	•
FT-A world indices Back i	Page	Managed fund service	36-3
FT fixed interest indices	23	Honey markets	
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London share service

World stock rold indices

Market Statistics

Chief price changes yesterday

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ented last month.

Ferruzzi creditors approve rescue plan

Bank creditors representing more than 85 per cent of the total borrowings of Italy's Ferruzzi group yesterday gave their approval to a controversial rescue plan drawn up by leading Italian lend-

Reaching the 85 per cent level means shareholders' meetings to approve the recapitalisation of the Ferruzzi Finanziaria (Ferfin) holding company and Montedi-

son, its main industrial subsidiary, will go ahead as planned today and tomorrow.

Mediobanca, the Milan merchant bank behind the rescue plan, and Mr Guido Rossi, Ferfin chairman, had stressed the restructuring could be put at risk if the 85 per cent level was not

Securing the agreement of enough creditors became a virtual certainty yesterday after Deutsche Bank, one of the main

critics of the restructuring plan, broke ranks with other leading foreign creditors and accepted the proposal. The decision, ostensibly for "political" reasons, weakened the front of non-Italian banks, which opposed the Mediobanca scheme when it was pres-

In contacts with other foreign creditors, Credit Suisse said efforts to prepare an alternative scheme would continue, in spite

foreign banks. The other banks include Barclays, Union Bank of Switzerland and Citibank, Last night, the four remaining

banks repeated their refusal to be

railroaded into a settlement. They said "such a complex plan cannot be the object of careful revisions and consideration within the very short time Credit Suisse said the foreign

Wednesday and hoped to share its conclusions with other foreign creditors before Christmas.

The Mediobanca plan calls for moratoria and below-market rates on interest payments on Ferruzzi group borrowings, as well as reschedulings of most debts. Ferfin had net borrowings of L22,600bn (\$13.4bn) at the end of June.

Last week, Mediobanca issued an "updated plan" which went banks' group would meet on some way to meeting foreign

number of companies, to which from the rescheduling proposals. Shareholders in Ferfin and Montedison will be also asked to approve legal action against Price Waterhouse, which audited the two companies. The boards of Ferfin and Montedison say the firm failed to spot severe financial irregularities which allegedly arose under the previous man-

Raymond Snoddy examines the first of the UK's big commercial television takeovers

Carlton bids £758m for Central rival

Mr Michael Green's Carlton Communications launched the ITV takeover game yesterday with an agreed bid for Central Independent Television which valued the second largest ITV company at £758m.

The cash and shares offer at the equivalent of £26 a share came just five days after Mr Peter Brooke, national heritage secretary, proposed changing the ITV ownership rules to allow, for the first time, a single company to own a total of two broadcasting licences.

Mr Green, will become the most powerful figure in UK commercial television if the Central deal, conditional on parliamentary approval, goes through. The combined group will command around 30 per cent of total FPV advertising revenue. Central already owns 20 per cent of Meridian, the south of England broadcaster, while Cariton holds

The consolidation of the IIK's com-

mercial television network fol-

lowed the expected script to the

letter yesterday as Mr Michael Green's

Carlton Communications made an agreed £758m (\$1.12bn) bid for Central

runs to form, Mr Gerry Robinson, chief

Independent Television.

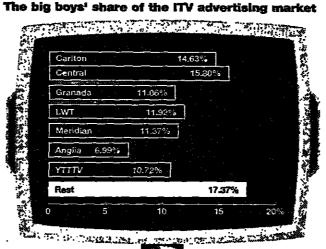
two large ITV licences

ITV advertising market.

20 per cent of Good Morning Tele-vision, the commercial broad-

Carlton, whose interests range from television facilities and professional equipment to video-cassette duplication, yesterday underlined its growing strength by announcing a 26 per cent increase in pre-tax profits to

Central's share price rose more than £4 yesterday to £25.73 and Carlton finished 30p up at 797p. Two other forces in independent television are also expected to make takeover moves. Granada Group is thought to be eyeing London Weekend Television, a company in which it holds 20 per cent, and Lord Hollick, chairman of Meridian Broadcasting, is predicted to go for either Anglia Television or HTV, the ITV company for Wales and the west. But neither Mr Gerry Robinson, the



Lord Hollick like the current ITV share prices and it is far from clear when they will make a

Mr Green said yesterday that the Central deal would create "a serious critical mass" of programme production and promised that appropriate Carlton network programmes would be made in Central's Nottingham studios, which are underused.

Mr Neil Blackley, media analyst at stockbroker Goldman Sachs, said last night: "In television terms it's a great move. It's a real power base

The deal will lead to a reorganisation of administration and support services at the two com-

Ms Anne Rawcliffe-King, of the broadcasting union Bectu, warned that the concentration of power within ITV resulting from the takeover would "seriously



Michael Green: to become a dominant figure in UK commercial TV

Granada chief executive, nor Right on cue for super league

Hollick, chief executive of MAI, the see whether a deal could be done with as power brokers of the ITV network. Granada, which owns 20 per cent of

Mr Green, who bought a 20 per cent stake in Central for £29.5m in 1987, pounced less than a week after Mr Peter LWT, is expected to make a ~ probably Brooke, national heritage secretary, hostile - bid for the rest of the London independent television company to own targets are Anglia Television or HTV. Three super ITV companies would The deal - subject to parliamentary

then control more than 70 per cent of approval of the rule change – will make ITV's £1.5bn-plus advertising revenues. Carlton by far the largest ITV company, With this would come the power to take decisions, which at present lies with an broadcasting to 20m people and unwieldy 14-company structure. accounting for about 30 per cent of the

Talks got under way between Carlton If the rest of the ITV takeover script and Central last Wednesday. Central was still planning to bid for Anglia but executive of Granada Group, and Lord on Thursday decided to put it on ice to

dominant shareholder in Meridian Carlton. Negotiations continued over Broadcasting, could soon join Mr Green the weekend and the Central board agreed the deal late on Sunday. The deal values Central's shares at

> less than £7. It comprises £204m cash, Carlton accompanied the takeover news with preliminary results for the year to September, showing a 26 per

cent increase in pre-tax profits to £126.1m on turnover up 56 per cent to £1.09bn. Earnings per share rose from 33.4p to 42p, and a final dividend of 11.3p makes a total of 18.7p, up 10 per

unknown Carlton into the Fleet Street Newsletter to produce a company capitalised at £10m. The newly enlarged Carlton would be capitalised at more

than £2bn. £26 each - two years ago they stood at Yesterday Mr Green, shoes kicked off, chomping contentedly on a cigar, who condemned him for jumping the legislative gun. He suggested the agreed bid was a model, with commitments to regional production underlined and plans for more programme production.

"In television English is the international production language," said Mr Green, who is looking at the possibility of following BBC World Service Television into international markets, particularly in Asia. He is also chairman of

Independent Television News, in which has an 18 per cent stake.

He promised an increase in programme production at Central's Nottingham studios. The two companies are complementary in that Carlton is a publisher-broadcaster commissioning most of its programmes from independent producers, while Central makes a signifleant proportion of programmes in

to protect earnings. First signs are that the target will be £10m a year which could mean job losses, mainly in admin-

Mr Leslie Hill, Central's chairman and chief executive, will continue to lead it as a separately run subsidiary and will join the Carlton board.

Carlton already has acceptances for the proposed deal representing 39 per cent of Central's equity.

Australian securities industry votes against super shares

By Nikki Talt in Sydney

Fund managers and members of Australia's securities industry are strongly opposed to the introduction of shares with "super voting rights", according to a poll conducted by the Securities Institute of Australia.

In a submission to the Austra-

lian Stock Exchange, which is canvassing opinion, the Securities Institute of Australia said a poll of members delivered "a resounding 92 per cent vote against such shares". The results of the poll are a

further blow to Mr Rupert Mur-doch's News Corporation which in September announced plans for an issue of shares with

33-35

by managements to entrench their positions. The company has

yet to issue formal details.

The SIA represents individuals working in the securities industry. Significantly, stockbroking members voted 91 per cent in favour of the existing "one share, one vote" principle, the SIA said. Meanwhile, the Australian Investment Managers Group, which speaks for most of the main fund management businesses, said that the "one share, one vote" principle had worked well and that "any move to bring in another regime, whose only purpose can be to allow a minority investor to have effective con-

markets".

It stressed that the issue raised "an important question of public policy and questions of regulation to protect shareholders which are not just, or even mainly, for the ASX".

Earlier this month News Corp toned down key features of its proposed super share issue. The media company said it would place a "cap" of 40 per cent on the aggregate number of votes which could be exercised by holders of super shares. In addition, new shares would be transferable without loss of voting power and they would be quoted on the ASX which would need to change its listing rules to permit the News

This announcement appears as a matter of record only European Bank for Reconstruction and Development

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have subscribed respectively for 570,000 and 285,000 Convertible Preference Shares of HUF 10,000 each of



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November 1993

trol in perpetuity, will have enhanced voting rights. Critics adverse implications for the Sabena and Delta strengthen links with route sharing deal

By Andrew Hill in Brusseis

Sabena, the Belgian state carrier, is to strengthen its links with Delta Air Lines of the US. The Belgian carrier announced that the two airlines would share the Brussels-New York route from January 16. Passengers booking through Sabena or Delta will travel on one of Sabena's Boeing 747 aircraft to and from New York's JFK airport, and Delta will supply its own cabin crew. Sabena, which has been work-ing to cut costs and improve its service, said the arrangement

would save it some BFr600m

(\$16.6m) a year in operating

costs. In March, the two companies announced a similar deal on

Sabena said there was "always

the Brussels-Atlanta route.

the possibility" that the Belgian carrier might co-operate with Delta on other routes.

The Sahena announcement follows the collapse of talks on an ambitious merger between four European airlines - Swissair, KLM Royal Dutch Airlines, Scandinavian Airlines System and Austrian Airlines. The carriers announced the end of talks last week after falling to agree on a suitable US partner.

Delta, which has cross-equity links with Swissair, was one of the possible partners. Sabena said yesterday that the success or failure of the four-way "Alcazar" alliance had not been a factor in negotiations with Delta on the Brussels-New York route. European carriers have moved

with their US counterparts in recent years. Air France, which has a large stake in Sabena, has linked up with Continental Air-lines of the US. The Belgian carrier said yesterday that the com-petition between the two alliances would be slight because Continental does not fly between New York and Brussels.

"This co-operation (with Delta) is proof that Sabena can develop its own strategy with the approval of Air France," said the Belgian airline. Lufthansa and Austrian Air-

lines have renewed negotiations on a co-operation agreement Reuter reports from Vienna, Aus trian Airlines said it met the German carrier on Friday for their first negotiations since the colquickly to establish alliances

Brian Pearse hands over Midland reins to HSBC

Mr Brian Pearse, chief executive of Midland Bank is to retire in March and be succeeded by Mr Keith Whitson, in changes to the Midland board that strengthen HSBC Holding's grip on the UK clearing bank it acquired last

At the same time, Sir William Purves, chairman of the HSBC group, is to take over from Sir Peter Walters, whose impending departure as chair-man of Midland was announced earlier this year. Sir Peter is becoming chairman of SmithKline Beecham,

the pharmacenticals group. It had been widely expected within Midland that Mr Pearse, 60, would succeed Sir Peter as the bank's chairman.

pointed at leaving Midiand, although he said that he had achieved what he "set out to do" when he joined the group from Barclays Bank in March

"I think there could be an advantage [in Sir William's becoming chairman]," Mr Pearse said. "It will help to knit the two cultures of the bank even closer together." However, he added: "I don't

Although Midland's aftertax profits were wiped out in 1990 and 1991 by losses on loans to UK companies and consumers, its more recent performance has been much

In August it reported pre-tax profits of £385m (\$570m) for the first six months of 1993. against £60m a year earlier.

practice within the group for the chairman of the group to chair subsidiaries - Sir William already chairs, for exam ple, the British Bank of the

Middle East. Mr Whitson, aged 50, has been deputy chief executive of Midland since 1991 and has worked for HSBC for more than 30 years. He said yesterday that he saw his task as maintaining the progress that had been made since the acquisition, and in continuing the emphasis on customer service. As chief executive of Hongkong Bank's operations in the UK from 1987 to 1989, Mr

Whitson worked closely with senior Midland executives, after HSBC acquired its first stake in the clearing bank in late 1987.

NCC aims to raise SKr545m

companies.

NCC, the Swedish property and construction group, plans to ask shareholders for up to SKr545m (\$64.9m) in new capital following a return to profit for the first nine months of

The company said a stronger capital base would enable it to participate more actively in the restructuring of the construction industry which is under way in Sweden. NCC is to offer new shares on a two-for-five basis at period.

SKr27.50 a share, a substantial discount to the SKr64 at which the shares were trading last The issue, which will raise

the group's equity-to-assets ratio by two percentage points to 22 per cent, is being supported by Nordstjernan, the Swedish property and construction group which with 55 per cent of the capital is NCC's largest shareholder.

NCC had a pre-tax profit of SKr548m for the first nine months, compared with a SKr252m loss in the same 1992

However, before extraordinary items, profit amounted to just SKr73m, compared with a SKr101m deficit last time. The improvement was helped by cost-cutting and reduced losses from associated

It came in spite of the continuing collapse of the Swedish construction market, which pushed down revenues to SKr13.0bn from SKr14.9bn. NCC expects a full-year pre-

tax profit of between SKr400m and SKr500m, before an expec-ted SKr300m in write-downs on

with the banks' support. He said of the group's debt of £1.3bn it was not paying interest on £800m.

too low to sustain the company without "a significant reduction" in debt and a further "significant" amount becoming non-interest bearing. He could give no indication of the size of the debt-forequity swap being negotiated and thus the dilution of existing shareholders.

points to April for refinancing

By Maggie Urry

It could be April next year before Queens Moat Houses ean finalise details of a £1.3bn (\$1.9bn) refinancing agree ment with its 65 banks, Mr Stanley Metcalfe, chairman, told shareholders yesterday.

He said discussions should ade the banks to extend the standstill agreement which expires at the end of January. Only after agreement has been reached with the banks can a restructuring plan for the hotel group's debt be put

to shareholders. Mr Metcalfe spelt out the company's position at a packed, and sometimes angry, annual meeting yesterday, followed by an extraordinary meeting. On a show of hands shareholders voted against dopting the annual report. However, on a poll the resolu-tion was carried by 356.7m to

Argument centred on the group's valuations of its hotels. Weatherall Green & mith had valued the botels at £1.35bn in May, after a draft valuation had shown a figure of £1.86bn. But Jones Lang Wootton was then appointed to revalue the hotels and came up with a figure of £861m. hich had been incorporated in the 1992 accounts. Mr John Bairstow, the for-

mer chairman, admitted he carried most responsibility for the mess the company was in. He said the new board did not have sufficient property exper-tise and was "shooting itself in the foot" over the valuations. Mr Metcalfe repeatedly told shareholders that the company could only continue trading

The group's cashflow was

QMH chief Italian banks close their ranks

Haig Simonian on the background to a spate of regional mergers

A regional bank merger a year in Italy would have seemed revolutionary. In the past month, three regional banks have taken over likesized counterparts, while another pair are merging ami-

Two deals were finalised last week alone. Banca Popolare di Verona, a stockmarket-listed bank based in Verona, clinched control of Banco San Geminiano e San Prospero, a regional counterpart from Modena after three-week struggle. Banca d'America e d'Italia.

the Italian subsidiary of Germany's Deutsche Bank, took a controlling stake in Banca Popolare di Lecco, a 89-branch regional based just north of The deal will cost BAI about

L810bn (\$479m) after an obligatory public tender offer to buy ont minorities. Eartier in the month, Cassa di Risparmio di Parma e Piacenza, a fast-expanding savings bank, said it was plan-

ning to buy control of Credito

Commerciale, a Milan-based regional bank and trade finance specialist which has fallen on hard times. Even after handing 40 of Cre-dito Commerciale's branches back to its parent company. Slenna's big Monte di Paschi,

the Parma institution, will be adding 70 branches to its net work. In Bologna, one of Italy's main business centres, two big regional banks have advanced

this year, Credito Romagnolo,

decade ago, one big the larger of the pair, reached agreement with the city's savings bank on a share swap. The exchange was seen as the first step in a courtship leading to an eventual marriage. Recently, the two banks have said they intend to hurry the

All the mergers have the blessing of the Bank of Italy, which has in recent years encouraged mergers to create stronger, more competitive financial institutions.

fragmented compared with France, Germany or the UK. where the sort of concentration now taking place is largely history. Concerned about the growth in fereign competition expected after the European Union's free internal market, the central bank began in the early 1990s to encourage

regional banks to merge.

The aim was to form bigger, more efficient and better-capitalised banks, reaping economies of scale offering more ser-vices than one bank alone. Concentration was also stimulated by substantial tax breaks

ompetition also played a part. The elimination in 1990 of tough restrictions on branch expansion meant once tame regionals started opening branches on each others' territory. Bigger nationwide banks could also expand in areas, especially in the rich north, they had been viewing enviously for decades. The bank of Italy's fears of a

di Lecco Bianco Sarr Geminiano

Gradito Commercial

di Balagnia "30 branches being sold back to parent largely unfounded. Only two big transactions had taken place until last week. In 1986, Italian hanking is still very Deutsche Bank spent \$603m on

> Three years later, Crédit Lyonnais of France bought an interest in Credito Bergamasco, which it now controls. Takeovers from abread have been limited by very high asking prices for the sort of welllocated regional banks in demand, and by their scarcity. Although the recession has finshed out additional supply. changes in business priorities among many foreigners, now pre-occupied by domestic downturns, has tended to dampen their interest

> > have also played a part. Signifi-captly, neither of the two "White Knights" believed to be interested in Banco San Gemimismo were foreigners. Italian banks may also be better placed to understand the opportunities in their market and judge whether asking prices are reasonable, even if

Worries about Italian politi-

cal and economic uncertainty

they remain high. The amounts paid for Banco

Popolare di Lecco appear astronomic, in spite of the reces-sion. That is especially true if the deals are seen against next month's privatisation of Credito Italiano, Italy's seventh biggest bank, which has almost 800 branches nationwide. Analysts estimate the 67 per cent stake being floated will raise about L2.000bn.

The continuing attractive ness of regional banks has various causes. The protection offered until 1990 by the Bank of Italy's branch expansion rules allowed the biggest regionals to build up sizeable networks, which were highly concentrated in a specific part of the country.

lerce local loyalties meant the regional meant the regioned banks often enjoyed near monopolies, even when competition increased after the central bank relaxed its branching rules. And the established presence of the regional banks and strong local roots often provided unparal-lelled access to both depositors and growing small and medi-um-sized businesses, on which the regional banks tend to con-

endrene

F 1740

e onice

centrate. Together, that could spell big profits, especially for regional banks in the richest parts of northern Italy, such as Lombardy, Emilia Romagna and the Veneto.

Combined with relatively low staffing costs and good management, many northern regional banks have gained a cachet that this month's price San Geminiano and Banca tags are beginning to show.

Turkey cancels paper group sale

in Istanbul

Plans to sell part of the Turkish state paper company were cancelled yesterday along with a rescheduling of the sale of the state aircraft tyre factory. The developments deal a severe blow to Turkey's privatisation programme.

Turkiye Seluloz ve Kagit Fabrikalari (Seka), the stateowned paper and pulp group, confirmed that it had not

received any bids for its Balikesir factory, which the company had put up for sale in September at a minimum price

Seka is Turkey's largest producer of newsprint. The com-pany, which is arranging its own privatisation, is now expected to approach the main newspaper groups Sabah and Hurriyet to seek a buyer.

Separately, the tender for the government's 99 per cent stake in Petlas, the tyre manufacyesterday has been extended to December 14, in order to give the government agency in charge of state assets sales more time to attract buyers. The agency had set a minimum

price of around \$100m. Petlas was formed in the 1970s in the wake of the US arms embargo on Turkey, following the invasion of Cyprus in 1974. It makes tyres for aircraft and military land

Varta may pass dividend Air Liquide confident

By Christopher Parkes

Varta, the German battery manufacturer, may omit its dividend this year, Mr Erbard Schipporeit, chairman, warned yesterday. The company is also considering plant closures but no decisions have been made. The company, which paid a DM10 dividend last year, blamed increased competition. industry-wide overcapacity and currency upheavals for a "con-

siderable fall in profits".

Markets had already been

warned of a reduced payout after Varta announced a 75 per cent decline in net earnings to DM5m (\$2.9m) for the first six

foreign incursion have proved

months of 1993. Turnover had fallen 8 per cent to DM1.56bn in the nine months to end-September, Mr Schipporeit sald. The group had reduced its workforce by 6 per cent in the period to less than 14,000 and the cuts would continue next year, he added. Earlier this year Varta announced plans to reduce vehicle starter battery capac-

By John Ridding in Paris

Air Liquide, the French industrial gases group, should achieve net profits for 1993 smaller to the Ffr2.2bn (\$372m) recorded in 1992, according to Mr Rdouard de Royere, the company's chairman. In a French press interview yesterday, Mr de Royere said

he was unable to give any forecasts for next year as the company's subsidiaries have not yet set their targets. But he said that steps had been taken to ensure profitability.

Mr de Royere said the group was in a position to expand and was ready "to seize the opportunities of acquisitions". He added that the group has the financial resources to be aggressive and the experience to take "controlled risks" At the end of last year it had net debts of about FFr4bn and

a debt to equity ratio of 20 per cent. The company said that gearing had been reduced during the current year. Mr de Royere cited China as an area of geographical expan-

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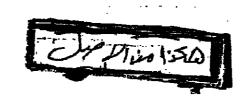
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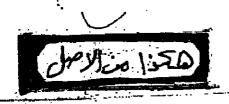
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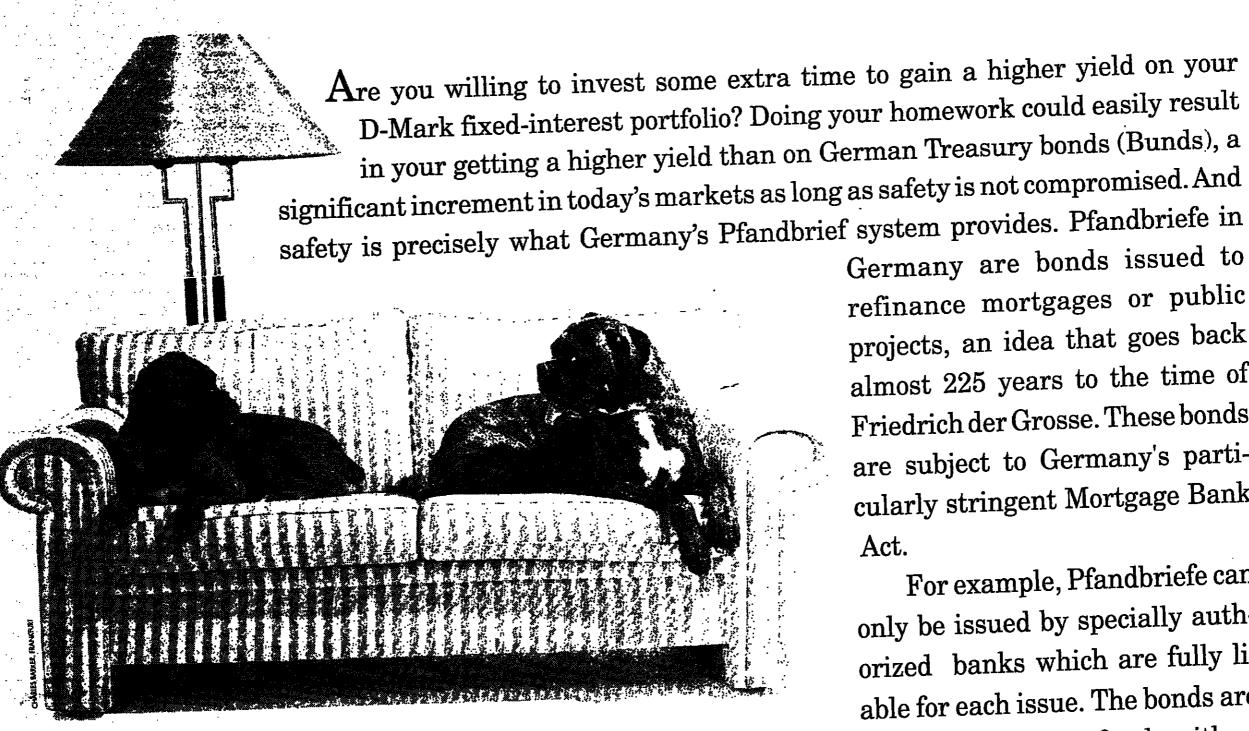
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tries: only 2 per cent of Mexi-

cans own a life insurance pol-

icy. However, the sector is now

growing fast, posting an aver-

age 28 per cent a year gain in

The government's new state-

sponsored individual pension

scheme should increase

savings, and further boost the

life industry. Mr Palden Nam-

gyal, vice president of JP Mor-

Mexico, reckons that life insur-

ance companies will play an

important part in managing

savings generated by the

The extension of credit - for

the first time in a decade - is having a beneficial impact, by

increasing the number of first

time car and house owners,

and generating demand for car

and property insurance. Banks

in Mexico generally demand

insurance policies as a condi-

The question hanging over

ners are the best equiped to

meet the explosive demand all

Mexico's growing financial and industrial integration with

the US is likely to ensure that

profit margins in the industry eventually fall to levels in the

US, and that, over the long

term, only the most efficient

the new insurance companies is whether they and their part

tion for lending money.

participants predict.

gan, which has advised on several insurance transactions in

dollar terms since 1987.

A National Westminster Bank

USD 500,000,000 Primary Capital FRINs (Series "C")

accordance with the provisions of the Notes, notice is hereby given that for the three month Imprest Period from November 30, 1993 to February 28, 1994 the Notes will carry an Interest Rate of 3.625 % per annum.

The interest payable on the relevant interest Payment Date, February 28, 1994, against coupon No.33, will amount to USD 90.63 for Notes of USD 10,000 normal and USD 908.25 for Notes of

> The Agent Bank Kredietbank S.A. Luxembourgeoise



Den norske Bank

Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from November 30, 1993 to February 28, 1994 the Notes will carry an Interest Rate of 3.75% p.a. and the Coupon Amount per U.S.\$10,000 will be U.S.\$93.75.

er 30.1993, London

CITIBANCO

U.S. \$50,000,000

CRÉDIT D'ÉQUIPEMENT des petites et moyénnes entreprises

Undated Subordinated Step-Up Floating Rate Notes For the Interest Period from November 30, 1993 to May 31, 1994 the rate has been determined at 4.75% per annum. The amount payable on May 31, 1994 per U.S. \$10,000 principal amount of Notes will be U.S. \$240.14.

By: The Chase Manhattan Bank, N.A.

November 30, 1993



CREDIT COMMERCIAL DE FRANCE FRF 600.000.000 REVERSE FLOATER BONDS DUE 1997

For the period November 26,1993 to May 26,1994 the new rate has been ixed at 10,3987081 % P.A Next payment date: May 26,1994 Coupon nr.2 Amount: FRF 519,94 for the

denomination of FRF 10 000 FRF 5 199,35 for the denomination of FRF 100 000 FRF 51 993,54 for lenomination of FRF 1 000 000

THE PRINCIPAL PAYING AGENT SOGENAL SOCIETE GENERALE GROUP 15. Av. E. Reuter LUXEMBOURG

Notice to the Holders of ENTE NAZIONALE PER L'ENERGIA ELETTRICA (ENEL) ((alian Lira 400 Billioa Floating Rate Notes Due 1999

29, 1993 to May 30, 1994 will be payable starting May 30, 1994 at the rate of 8,35%

FTL 211.069,- per note of ITL 5.000.000 Nominal ITL 2.110.694,- per note of ITL 50.000.000 Nominal

SANPAOLO-LARIANO BANK S.A.

Noranda, the resources group controlled by Toronto's Bronfman family, is further reducing its exposure to the forest products sector by cutting its stake in Noranda Forest, its pulp and paper subsidiery. Noranda is to sell 12m of

By Bernard Simon in Toronto

its Noranda Forest shares to a group of underwriters, which will resell them to the public at a price of C\$12 each, or a total of C\$144m (US\$110.8m). The underwriting group is led

by Gordon Capital of Toronto. The deal will reduce Noranda's equity stake in the forestry company from 83 per cent to 74 per cent.

The proceeds are most likely to be used to finance an expansion of Noranda's mining and metals business. "The opportu-

Noranda reduces forestry stake

agement and product develop-

ment skills than Mexican

insurers, says Mr Bill

Poortvliet, executive vice-presi-

But is there sufficient room

for all the foreign companies

seeking a stake in Mexican companies? While profit mar-

gins are high, many Mexican

insurers have high costs, and

may be unprepared for compe-

tion," says Mr Poortvliet,

whose company joined last

year with Santander to take a 49 per cent stake in Genesis, a

new Mexican life insurance

company. "Not every company

Trade Agreement will intensify

competition by fully opening

up the sector to US and Cana-

dian insurance companies. Under the treaty, US or Cana-

dian companies with at least 10

per cent of shares in an Mexi-

can insurance company can

increase their holdings to 100

per cent by 1996. Other compa-nies will have to wait until the

year 2000. Mexico's foreign

investment law will permit up to 49 per cent investment in

Mexican insurers for non-US

There are also doubts as to

whether foreigners are pre-

pared for doing business in

Mexico, and ready to join

forces with Mexican pariners.

and Canadian companies.

is going to be a winner." The North American Free

"We expect some consolida-

dent of Metropolitan Life.

T S and European inves-

in Mexico's fledgling insurance

sector. They are drawn by a

market that has been ill-served

by domestic companies and is

growing rapidly as the coun-

try's incomes rise and inflation

In the past three years the US's Aetna, Metropolitan Life, New York Life Insurance Com-

pany, and Principal Financial

Group, Grupo Santander of

Spain, and Commercial Union

of the UK, among others, have

taken up to the maximum per-

mitted 49 per cent stake in

Mexican insurance companies.

ers are minority owners of

Mexican insurance companies.

Asemex, the insurance group

recently privatised for \$582m,

is looking for a foreign partner, according to Mr Angel Rodri-

guez, the new company presi-dent. The insurance company

and Mr Rodriguez's financial

group, Mexival-Banpais, then plan to make a public offering

on the New York Stock

Foreign insurers hope to

bring to their Mexican counter-

parts capital, technology, and

global distribution. The Mexi-

cans, meanwhile, will contrib-

ute knowledge of the local mar-

ket. Foreign companies

generally have better distribu-tion systems, financial man-

In all, some 13 foreign insur-

tors are manoeuvring

swiftly to take stakes

be on the metals side." Noranda said yesterday. Mr Jonathan Challis, analyst at ScotlaMcLeod, said yesterday the funds would probably be earmarked for Falconbridge, the nickel producer 50 per centowned by Noranda. Falconbridge is expected to exercise a pre-emptive right to increase its one-third interest in the

Chile_ Billiton, the European metals group, has indicated its ess to sell its one-third stake in Collahuasi. The remaining one third is held by Minorco, the South Africancontrolled mining group.

Collabnasi copper project in

Noranda said funds were also required for the Louvicourt copper mine, currently under construction in Quebec. The company is also considering an entry into nities at this point do seem to

Noranda and its subsidiaries

Commercial Union, the UK

insurer, this year wrote off its

44.3 per cent stake in Seguros

La Republica after several

executives defrauded the com-

pany, and the UK insurer

refused to inject more capital.

CU complained at the time

that regulation in Mexico's

insurance industry was insuffi-

ciently advanced, and warned

other companies to pick their

partners with caution, and con-

duct extensive due diligence. The foreigners nevertheless

keep coming, attracted by an

under-developed market. The

average Mexican only spends

about \$55 a year on insurance.

INTERNATIONAL COMPANIES AND FINANCE

Mexico proves magnet to foreign insurers

Foreign Partner

Reliance Group

New York Life

Adriatica

Commercial Union

Aelma Lite Insurance

Growth and a poor domestic service is attracting US and European investors, writes Damian Fraser

Grupo Mamhos "

Equitativa Protección Mutua

Seguros La Republica

Nacional Provincial

Anciomedcana

Seguros Tepeyac

Seguros Chapultepec Aseguradora Territorial

Aseguradora Cuaultemoc Colmena

in the US.

INSURERS FOROING NEXICAN LINKS

while insurance premiums

account for just 1.5 per cent of Mexico's GDP, against 3 per

cent in Chile, and 8.8 per cent

Investors tend to dismiss cul-

tural explanations - such as Mexicans' tolerance of risk and

a somewhat fatalist attitude to

death - for such low insurance

penetration, Instead, they blame Mexico's economic crisis

Mexico's wages fell 40 per

cent between 1982 and 1990,

leaving little money for insur-

ance policies Inflation was

high throughout the decade, playing havoc with calcula-

Transaction

Participate in fast growing Mexican market, joint

Medco, 30% stake in Equitativa Bought 30% stake in Protection Mutua

participate in the Mexican life business

Santander sold helf of its 49%

Holds 49% stake -

Holds 30% interest Holds 32.5% stake

Holds 20% stake

Build domestic Mexican presence, 44.3 % stake Purchased 49% to write domestic business

have spun off several assets in an effort to bolster cash-flow without taking on new debt. Sagging metal and forest products prices have created a shortfall in recent years between cash from operations and financing requirements for capital projects and dividends. Earlier this year, Noranda Forest sold its controlling interest in MacMillan Bloedel the west coast forest products group. It has also sold its stake in a British Columbia paper

However, Mr Challis said he expected a marked improvement in Noranda's cash-flows over the next year, thanks to the recent strength of natural gas prices and brighter prospects in some other commodity

India begins bank sale with public offering

THE State Bank of India. the country's largest bank, is to launch a Rs22:4bn (\$713m) equity and bond flotation on December 15 as a first step to its privatisa-tion, writes R.C. Murthy in

Bombay. Mr D. Base, chairman, says a Rs12.4bn share issue will reduce the state's stake to around 68.8 per cent from 98.2 per cent. The bank will also offer floating-rate bonds worth Rs70hn.

The shares will be offered at Rsloo, against the market price of Rs240, and foreign nstitutions will be given an opportunity to buy into the bank

The SBI is the first among 26 state-owned banks to offer equity to the public.

First Bank System, Inc.

Subordinated floating

Notice is hereby given that for

the interest period 30 November 1993 to 28 February

1994 the notes will carry an interest rate of 5,25% per

annum and that the interes

rest payment date 28 niverest payment dans 25 February 1994 will amount to US\$131.25 per US\$10,000 note and US\$3,281.25 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company

payable on the rele

rate notes due 2010

US\$200,000,000

Magna expands auto parts side in Europe

Canada's Magna International is expanding its European automotive parts interests with an agreement to buy a 74 per cent stake in Zipperle, a German-based maker of mirrors, from Porsche Austria.

tions of the future value of life

insurance coverage, and reduc-ing the incentive to save

Insurance companies are

now convinced the conditions

are present for a sharp

Mexico's inflation is down to

single digits; incomes have

been steadily, if unspectacu-

larly, rising, and the savings

rate is picking up.
This should bode particu-

larly well for life insurance,

which comprises just one-third

of the total Mexican insurance

market, a much lower propor-tion than that in other coun-

through such schemes.

about C\$150m (US\$115.4m)

already has interests in severald. European parts factories. It

o Historia

[1] E. S.

هم الدين الما العمال الما الموا

JA 1994

steering wheels. The company is also keen to expand exchanges of knowhow between its North American and European operations. Several of its senior managers

have European roots.

• Air Canada and rival Canadian Airlines have called in Mr Stanley Hartt, a lawyer, to mediate in their dispute over ownership of the Gemini com-

ing Canadian Air's departure from the system through the

U.S. \$50,000,000



AUSTRIA Raiffeisen Zentralbank Österreich Aktiengesellschaft

Floating Rate Subordinated Notes Due 1996

Interest Rate

Interest Period

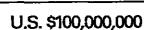
5¼% per annum 30th November 1993 31st May 1994

Interest Amount per U.S. \$5,000 Note due

U.S. \$132.71



CS FIRST BOSTON





Allied Irish Banks plc

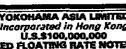
Undated Floating Rate Notes Subordinated as to payment of principal and interest

Interest Rate Interest Period

5%% per annum 29th November 1993 31st May 1994

Interest Amount per U.S. \$10,000 Note due U.S. \$266.88 31st May 1994

CS First Boston



(Incorporated in Hong Kong) U.S.\$100,000,000 **GUARANTEED FLOATING RATE NOTES DUE 1997**



ditionally and irrevocably guarante THE BANK OF YOKOHAMA, LTD. (Incorporated in Japan)

(Incorporated in Japan)
Notice is hereby given that the Rate of interest for the initial interest period has been fixed at 3.75% per annum and that the interest payable on the relevant interest Payment Date February 28, 1991 against Coupon No. 34 in respect of US\$10,000 nominal of the Notes will be US\$93.75 and in respect of US\$250,000 nominal of the notes will be US\$2,343.75.

November 30, 1993, London Rus Citibenik, N.A. (Issuer Services), Agent Benk CTTBANCO

U.S. \$100,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Interest Period

Interest Period

31st May 1994

Interest Amount due

54% per annum 30th November 1993 28th February 1994

Interest Amount per U.S. \$50,000 Note due 28th February 1994

CS First Boston Agent



U.S. \$100,000,000

Robert Fleming Netherlands B.V.

Primary Capital Undated

Guaranteed Floating Rate Notes

guaranteed by

Robert Fleming Holdings Limited

🕮 CS First Boston

U.S. \$300,000,000

Woodside Financial Services Ltd.

Guaranteed Floating Rate Notes due February 1997

Unconditionally Guaranteed by

The Industrial Bank of Japan, Ltd.

In accordance with the Terms and Conditions of the Notes, notice

is hereby given, that for the interest Period from November 30, 1993 to February 28, 1994 the Notes will carry an interest Rate of 5%% per annum. The amount payable on February 28, 1994 will be U.S. \$3,281.25 and U.S. \$131.25 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

CHASE

By: The Chase Menhattan Bank, N.A. London, Agent Bank

November 30, 1993

per U.S. \$10,000 Note U.S. \$ 202.22 per U.S. \$50,000 Note U.S. \$1,011.10

30th November 1993

31st May 1994



European Investment

Yen 35,000,000,000 Floating rate notes due

Notice is hereby given that the notes will bear interest at 1.99063% per annum from 30 November 1993 to 31 May 1994. Interest payable on 31 May 1994 will amount to Yen 503,187 per Yen 50,000,000

Agent: Morgan Guaranty Trust Company

JPMorgan

US\$75,000,000

TSB Hill Samuel Bank Holding Company pic (Formerly Hill Samuel Group pic)

notes For the period from 30 November 1993 to 31 May 1994 the notes will carry a rose of interest of 5.25% per annum. Interest payable on 31 May 1994 will amount to US\$265.42 per US\$10,000 note.

Perpetual floating rate

Agent: Morgan Guaranty Trust Company **JPMorgan**

Wells Fargo & Company US\$200,000,000 Floating rate subordi notes due 2000

JPMorgan

The notes will bear interest at 5.25% per annum for the interest period 30 November 1993 to 31 December 1993. interest payable on 31 December 1993 will amount to US\$45.21 per US\$10,000 and US\$226.05 per US\$50,000 note

Agent: Morgan Guaranty Trust Company **JPMorgan**

U.S. \$125,000,000



BANK OF BOSTON

CORPORATION Floating Rate Subordinated Notes Due 1998

issued 26th August 1986 interest Rate Interest Period

3.55% per annum 30th November 1993 28th February 1994

U.S. \$443.75

Interest Amount per U.S. \$50,000 Note due 28th February 1994

CS FIRST BOSTON

Forex or Futures prices from £49 per month For 30 second updates on your Windows PC Screen or Pocket Financial Monitor call 0494 444415 **QuoteLink from SPRINTEL**

The Zipperle acquisition is part of a strategy by Magna to forge closer links with European carmakers, partly with an eye to supplying new North American assembly plants being built by BMW and Mer-

cedes Benz. Magna, which declined to provide details of the deal, said it would work with Porsche to expand Zipperie's business Zipperle has annual sales of

recently bought a 12.5 per cent stake in Kolbenschmidt of Germany, as well as a controlling stake in a Kolbenschmidt unit which makes airbags and

puter reservations system.

Air Canada has been block-

The Canadian company courts.

Registered Office: 14, rue Léon Thyes, L-2636 Luxembourg NOTICE TO SHAREHOLDERS

MERCURY SELECTED TRUST (SICAV)

The adjourned second Extraordinary General Meeting of Shareholders of Mercury Selected Trust ("the Company") was held on 19th November, 1993 and the Resolution to adopt new Articles of Association become effective on 30th November, 1993.

The following new Funds have now been added to the existing

range of Mercury Selected Trust Funds:-Swiss Franc Global Bond Fund Emerging Markets Fund DM Reserve Fund

From 30th November, 1993 Bearer Shares will only be issued for the Belgian Franc Global Bond Fund. Listing on the Luxembourg Stock Exchange will continue for those Shares and for all previously issued Bearer Shares.

Copies of the Company's new Prospectus (which includes further details on the new Funds) are available from the following :-

U.K. DISTRIBUTOR ADMINISTRATOR S.G. Warburg Asset Man: Luxembourg S.A., 14, rue Léon Thyes, Mercury Investment Services Ltd., 33 King William Street, London EC4R 9AS

elephone : (071) 280 2821 30th November, 1993

-2636 Luxe

The Board of Direct

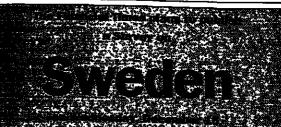
Residential Property Securities No. 1 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018 The rate of interest for the three month period 26th November, 1993 to 28th February, 1994 has been fixed at 5.725 per cent, per annum. Compon No. 23 will therefore be payable on 28th February, 1994 at £1,474.38 per coupon.

revest charging balances of Mortgages redeemed during the previous Interest Period: £4,397,295.59 Aggregate interest charging balances of Mortgages rede 26th November, 1993: £220,232,174.30 The aggregate principal amount of Notes outstanding as at 26th November, 1993; £90,700,000

S.G. Warburg & Co. Ltd. Agent Bank



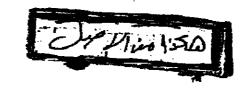
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FT Surveys



INTL. COMPANIES & FINANCE

Deal values Donaldson Lufkin & Jenrette at \$1.3bn

Equitable to inject \$800m into life insurance arm

By Richard Waters

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Equitable, the US insurer, plans to inject \$800m into its US life insurance company before the end of the year in a deal which values its broking arm, Donaldson Lufkin & Jenrette (DLJ), at \$1.8bp.

The transaction is part of a move by Equitable to boost the capital of Equitable Life Assurance Society of the US before the year and, when risk-based capital rules will come into force for the first time for all

US insurers.
Equitable said it will buy 61
per cent of DLJ from its life
insurance subsidiary with the
proceeds from a new \$364m debt issue launched yesterday, together with around \$500m of cash and other liquid

The \$1.3bm valuation of DLJ implied by the deal, which Equitable said had been arrived at through an indepen-dent valuation, is slightly ahead of most market esti- in 1984

mates, which had put the broker's worth at around \$1bn. The transaction will allow the life assurance company to revalue its remaining 39 per cent holding, boosting its capital

The deal will remove a large part of the DL squity holding from the life company's bal-ance sheet, which would otherwise have attracted a high cap-ital charge under the new regulatory rules, according to Ms Shelley Harris. an analyst at Standard & Poor's, the US rating

agency.
She added, though, that the DLJ valuation was already factored into the company's A-plus rating for claims-paying ability, and the deal made little difference to the life company's efforts to regain a double-A rat-

Equitable had said in May it planned to put a value on DLI, the institutional broking firm which it bought for \$430m cash

sidiary in this way, rather than partially float it, does not alter Equitable's intention to take the broker public, though the urgency to do so is

The brokers' founders include Mr Richard Jenrette, now chairman of Equitable, and former New York Stock Exchange chairman Mr William Donaldson.

The group's US life insur-ance company, which has been suffering from the effects of 1980s investments in real estate and junk bonds, had capital of \$2.46bm at the end of September under statutory accounting rules.
Equitable would not say to

what extent the subsidiary's capital base would be improved by the deal. The \$304m of debt issue yes-

terday will be loaned to a spe-cial trust, which will use the money to buy preferred stock in Equitable convertible into ordinary shares after July 22

Premium income falls at leading Japanese insurers

By Emiko Terazono in Tokyo

Premium income at Japan's leading life insurance compa-nies declined during the six months ended September, the first half-year decline ever

recorded by the industry.

Combined premiums fell 1.5
per cent to Y10,647.3bn. (\$97.9bn). The life companies, however, managed to post higher unrealised profits on stock holdings for the period. These rose 8.1 per cent.

The value on stock holdings at the eight life companies rose by 52.3 per cent compared with figures at the end of March, to

Returns on asset investment rose 7.1 per cent due to sales of securities worth Y280.8bn. Life

companies increased their disposals of shares in order to cover for weak investment returns following the decline in interest rates.

The fall in Japanese share prices has hit the life industry hard, although unrealised profits on share holdings have acted as a buffer against losses on high-risk investments.

However, some of the larger companies yesterday said they would begin to increase securities investments during the current six months. Now was a good time to buy, they said. Nippon Life and Sumitomo Life said they would be committing more funds to the Tokyo stock

Although combined bad loans were 1 per cent lower at

Y400bn, the worsening economy increased bad loans at some life companies. The industry is likely to raise premiums next April for the second consecutive year, while cutting dividends on new policies for the fourth year in a

Nippon Life, the industry leader, saw a 7.8 per cent rise in total assets to Y33,259.8bn. Policy payments rose 7.4 per cent to Y1.415.3bn while latent profits on stocks rose 88 per cent from the previous year to ¥4,489.9bn.

Dai-Ichi Life more than doubled its unrealised profits on stocks to Y2,345.1bn while Sumitomo Life increased its latent profits by 5.2 times to

Aerolíneas needs \$200m to avoid collapse, says Iberia

In Ettenos Aires

AEROLINEAS Argentinas, the troubled carrier operated by Spain's iberia, will be allowed to collapse unless the Argentine government injects about \$200m into the semi-privatised airline, a senior Iberia executive has warned.

Juan Saez, Iberia executive vice president, said in an interview at the weekend that without fresh funds, "the company will be dissolved. As simple as that. It is not a political problem, it is a reality. Our pockets are empty". His remarks substantially

raise the stakes in negotiations with the government over the loss-making company's future. Iberia maintains that the airline needs fresh funds to

finance a government-man- for current spending and today dated investment programme the money has run out". The government, which holds 43 per cent of Aerolineas, has refused to contribute to a

per cent of the airline. Mr Saez warned that without this support, Aerolineas would run out of cash in "two or three months" at the end of the

busy holiday season. "When the low season comes and it needs money, there is no bank that will lend to it. And then if it cannot pay for fuel, wages or landing rights in New York, then it will collapse." Mr Saez recognised that if this were to happen, it "will have cost us \$1bn". He said Iberia has "been

injecting some \$20m a month

available for comment. However, the government is under-stood to be looking for Argentine investors to take its place. planned \$450m capital injection for Aerolineas. Iberia owns 30 Aerolineas has lost over \$300m since an Iberia-led con-

sortium paid \$1.87bn in a cash and debt for equity swap for 85 per cent of the airline in 1990. But last year the government had to take back 28 per cent of the company to avoid its collapse, following the withdrawal

partners. The government now owns 33 per cent of the airline plus a further 10 per cent held in trust for employees. The remainder is held by Spanish and Argentine banks and

of Iberia's insolvent Argentine

News Corp forces the super-share issue at ASX

Super shares became a hotbed of controversy after Mr Rupert Murdoch announced in September that his media group News Corporation would seek to introduce

But differential voting rights do not feature in Australia, and the move requires a change to Australian Stock Exchange (ASX) listing rules: Critics fear such schemes would be used to entrench

management positions.

The potential problem for the ASX is that News Corporation - the second largest com-pany, in terms of share turnover, on the exchange - could move its listing overseas if its wishes are not accommodated. The most frequently mooted alternative is the New York

Stock Exchange (NYSE). The strength of this threat has also been debated. Yester-day, the Australian investment Managers Group (AIMG) said it understood, from informal talks, that NYSE rules would not allow News Corporation to move and then introduce super-voting shares, if ASX rules continued to forbid this.

However, "if News Corp were to put its proposal in place, be delisted in Australia, and then go to the NYSE with then go to the NYSE with the arrangements already in place when seeking domestic US listing, the NYSE seems likely to list on the basis that the

Nikki Tait looks Murdoch's plan for a new class of stock with stronger rights

arrangement is already in

The AIMG comments came as the deadline for the submission of views to the ASX on the super-share issue was reached. But the exchange said it would accept some late submissions, including those from the London Stock Exchange and the Business Council of Australia. The BCA has asked for a December 9 deadline.

But the late arrival of some comments calls further into question the timetable for a decision.Already, a parliamen-tary committee and the Attorney-General have suggested that more time should be allowed to debate all the implications of differential voting rights. The Australian Securities Commission will also wants to review the implica-tions of any change for com-pany law – especially in terms of takeover rules.

According to the ASX, how-

ever, News Corporation is seeking a speedy decision. "We have one company with tight deadlines. I understand that News Corp has commercial opportunities open to it," said Mr Ray Shoer, the national director, companies. He said December 21 was the

earliest possible date for a decision, but the timing should become clearer after the meeting between the chairman of the ASX and the Attor-ney-General later this week. Ironically, News Corporation

was among those parties which failed to deliver a submission by yesterday's deadline.
"I think the Thanksgiving holiday made them late we're expecting it at any min-

ute," said the ASX. No one was available to comment at News The Australian Mutual Provident, the country's largest life company and owner of the Pearl Assurance

in the UK, also expressed its support for the AIMG's stance - the first time it has spoken out separately on the issue. There is no benefit to share-holders in departing from the principle of one share, one vote. The reputation of the Australian market has improved significantly and it is important that our reputation and integrity be maintained and fostered," it said.

BANQUE NATIONALE DE PARIS 2021180.000.000

ECU 190,908,000
Floating Rate Ribbs due 1996
Notice is hereby given that the rate of interest for the period from November 30th, 1993 to February 28th, 1994 has been flued at 6.75 per cent per ansum. The acupon amount due for this period is ECU 183.75 per ECU 10,000 denomination and is payable on the Interest payment date February 28th, 1994.

The Riscal Agent
Banque Nationale de Parla (Lucembourt) S.A.

ALLIANCE 💠 LEICESTER £200,000,000 Floating Rate Notes due 2000 For the interest period 25th November, 1993 to 25th Feb ruary, 1994, the Notes will carry a rate of interest of carry a rate of interest of 5.525% per annum with interest amounts of £139.26 per £10,000 and £1,392.60 25th February, 1994.

Bankers Trust
Company, London Agest Bank

USWEST

22,000,000 Shares

All of these securities having been sold, this advertisement appears as a matter of record only

US WEST, Inc.

Common Stock (without par value)

6,000,000 Shares

This partion of the affering was affered autside the United States by the undersigned

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Swiss Bank Corporation

S.G.Warburg Securities

ABN AMRO Bank N.V.

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Den Danske Bank

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Wertheim Schroder & Co.

Telecom

TELECOM CORPORATION OF NEW ZEALAND LIMITED **EURO-NZ\$ NOTES ISSUED BY**

TCNZ FINANCE LIMITED (lead managed by Hambros Bank Limited)

This Notice does not constitute an offer of securities of Telecom Corporation of New Zealand Limited, TCAZ Finance Limited or any other person, but does require action on the part of the holders of the Notes referred to helpe.

NOTICE OF AN ADJOURNED MEETING of the holders of the outstanding NZ\$75,000,000 91/2 per cent Notes Due 3 April 2000, NZ\$75,000,000 91/4 per cent Notes Due 1 July 2002, NZ\$75,000,000 61/2 per cent Notes Due 29 September 2000 and NZ\$100,000,000 71/2 per cent Notes Due 14 July 2003 of TCNZ Finance Limited . Guaranteed by Telecom Corporation of New Zealand Limited

and the other Guarantors.

NOTICE IS HEREBY given by TCNZ Finance Limited, Telecom Nerworks House, 88 Jervois Quay, Wallington, New Zealand the "Issuer" that a Meeting of the holders ("Notpholders") of the above Notes (the "Notes") constituted and issued under and pursuant to the trust deed dated 3 April 1992 between the Issuer, Telecom Corporation of New Zealand United ("Telecom"), the other Guarantors and The Law Debenture Trust Corporation p.i.e. (the "Trusted Trusted Truste of the Noteholders, and/or vertices trust deeds supplemented thereto; (together the "Trust Dead"), convened by the Issuer, will be held at Hambros Bank Limited, 41 Tower Hill, London EC3N 414A on 14 December 1933 at 10,00 a.m. (London time) for the purpose of considering and, if thought fit, peeling the Resolution twhich will, if peesed, confirm the Noteholders' consent to a certain reduction in the ordinary share capital of Telecom and subvise and direct the Trustee to take certain actions in that regard) which was the subject of a Notice of Meeting dead of November 1933, which Resolution will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Dead. It was not present and it stood ediformed to the time and place mentioned above, as designated by the Chemnen of that Meeting, Unless otherwise specified, defined terms used in this Notice have the meetings given to them in the Trust Dead.

1. Any voting certificants) issued, any voting instructioning given and any appointment(s) of a proxy made pursuent thereto for the Maeting of Noteholders convened for 29 November 1993 will be valid for the adjourned Meeting unless, in the case of voting certificates, surrandered before, or, in the case of voting instructions, revoked or amended not less than 48 hours before, the time for which the adjourned Meeting is convened.

VOTING AND QUORSIM

Any holder of a Note who, for the purpose of obtaining a woding instruction form or voting certificate, deposited his or her Notes with any Paying Agent or to the satisfaction of such Paying Agent gave instructions to Cadel S.A. or Morgan Guaranty Trust Company of New York, Brussels office at operator of the Euroclass System or enother bank or depository approved by the Trustes for his or her Notes to be held to the order of or under the control of such Paying Agent, later than 48 hours before the time appointed for holding the first Meeting and who consequently was not issued with a vertice instruction form or voting certificate will, provided such Note has not been released, he issued with a voting instruction form or, as the case may be, voting certificate for use in connection with the adjourned Meeting.

Persgraphs 3, 5 and 6 of the Section headed "Voting and Quorum" set out in the Notice of Meeting published on 5 November 1993 in relation to the original Meeting on 29 November 1993 apply equally to the adjourned Meeting.

Hambros Bank Limited 41 Tower Hill, London EC3N 4HA

TCNZ FINANCE LIMITED (lead managed by Fay, Richwhite (U.K.) Limited)

This Notice does not constitute an offer of securities of Telecom Corporation of New Zealand Limited, TCNZ France Limited or any other person, but does require action on the part of the holders of the Notes

NOTICE OF AN ADJOURNED MEETING of the holders of the outstanding NZ\$75,000,000 10 per cent Notes Due 10 July 1998 of TCNZ Finance Limited Guaranteed by Telecom Corporation of New Zealand Limited and the other Guaranters.

NOTICE IS HEREBY given by TCNZ Finance United. Telecom Networks House, 88 Jarvois Quey, Wellington, New Zealand (the "lesuer") that a Meeting of the bolders ("Nobshotders") of the above Rotes (the "Notes") constituted and lesued under and pursuant to the trust dead dated 20 September 1939 between Telecom Corporation of New Zealand (loverseas Finance) Limited (as original issuer), Telecom Corporation of New Zealand (loverseas Finance) Limited (as original issuer), Telecom Corporation of New Zealand (shrited ("Finance")) as Trustee for the Notesholders, end/or various trust deads supplemental thereto including a supplemental trust deed dated 25 Manch 1933 whereby (finer slig) the tasser was published as principal debtor in relation to the Notes in place of the original issuer (segether the "Trust Dead"), convened by the issuer, will be held at Hamboos Bark Limited, 41 Tower Hall, London Ed3N 4ftA on 14 December 1933 10.30 am. Lindon time) or, if letter, or conduction of the meeting of the helders of the other notes of the issuer to be held at 10.00 am. on such day, for the purpose of considering and, if thought fit, passeling the Resolution (which will, if passed confirm the Noteholders' consent to a certain reduction in the ordinary stars capital of Telecom and authorise and direct the Trustee to take certain actions in that regard which was the subject of a Note of Masting dated 5 Noterobler 1983 published in this reappaper on that date which gave notice of a Note of Masting dated 5 Noterobler 1983 as querum less date sufficiency Resolution 1883 or querum less not present and it special adjurrate to the time and place mentioned above, as designated by the Chairman of that Meeting, Unless otherwise specified, defined terms used in this Notice have the meanings given to them in the Trust Deed.

VCTING AND QUOREM

Any voting cartificate(s) issued, any voting instruction(s) given and any appointments(s) of a proxy made pursuant therefor for the Meeting of Noteholders convened for 29 November 1983 will be valid for the adjourned Meeting unless, in the case of voting cartificates, currendered before, in the case of voting instructions, revoked or amended not less than 48 hours before, the time for which the adjourned Meeting

The quarum required at the adjourned Meeting will be two or more persons present in person holding Notes or voting certificates or being provies and holding or representing wherever the principal amount of

PAYING AGENTS

PRINCIPAL PAYING AGENT Benkurs Trust Company 1 Appoid Street, Broadgate Landon EC2A 2HE

ianiera Trust Luxamboi P O Box 807, ?4 Boulevard F.D. Roci L-2450 Luxambour

INTERNATIONAL COMPANIES AND FINANCE

New head of finance appointed at Qantas

By Nikki Tait in Sydney

Qantas, the government-controlled Australian airline in which British Airways holds a minority stake, yesterday announced that Mr Gary Toomey had been appointed chief financial officer with effect from December 1.

He will also be appointed a director, filling one of two vacant positions on the board, where British Airways holds three seats.

Mr Toomey's appointment follows the departure of Mr Graham Jones, former finance director, who resigned in Sentember after only 11 months with Qantas.

According to industry sources, Mr Jones "felt he could not make the required commitment to Qantas to stay on for at a further three to five years, encompassing the float and consequent bedding-down

The government plans to sell its remaining holding in Qantas, although this step has now been pushed back to 1995.

Mr Toomey's appointment is the latest in a series of senior management changes at Qantas. It means that all three top executive positions are now held by people previously connected with Australian Airlines, the large domestic carrier which merged with Qantas

Mr Toomey was chief financial executive of Australian from 1987 to 1992, when he moved to become chief financial officer of Arnotts, the food group. Aged 38, he is an accountant by training, having worked in the 1970s for Peat Marwick Mitchell and Parkhill, Lithgow and Gibson.

Indocement falls to Rp231.9bn

Indocement, Indonesia's dominant cement producer and largest listed company, yesterday reported net profits of Rp231.91bn (\$110m) for the nine months to end-September, com-pared with Rp252.36bn a year

CITICORPO

U.S.\$350,000,000

Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.0875% in respect of the Enhancement Notes, and that the interest poyable on the retevant letterst Poyment Date December 31, 1993 arguinst Coupon No. 97 in respect of US\$10,000 nominal of the Notes will be US\$43.06 in respect of the Original Notes and US\$43.81 in respect of the Enhancement Notes.

U.S.\$500,000,000

Subordinated Floating Rate Notes Due October 25, 2005
Natice is hereby given that the Rate of Interest has been fixed at
5% and that the interest payable on the relevant Interest
Payment Date December 31, 1993 against Coupon No. 98 in
respect of US\$10,000 nominal of the Notes will be US\$43.06.

U.S.\$500,000,000

Subordinated Floeting Rate Notes Due January 30, 1998
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date December 31, 1993 against Caupon No. 95 in respect of US\$10,000 nominal of the Notes will be US\$43.06.

U.S.\$350,000,000

Subordinated Floating Rate Notes Dae August 14, 2011
Notice is hereby given that the Rate of Interest has been fixed at 3.625% and that the interest poyable on the relevant Interest Payment Date February 28, 1994 against Coupon No. 30 in respect of US\$10,000 nominal of the Notes will be US\$90.63, and in respect of US\$250,000 nominal of the Notes will be US\$2,265.63.

U.S.\$500,000,000

Subordinated Floating Rate Notes Due May 29, 1998
Notice is hereby given that the Rate of Interest has been fixed at 3.62% and that the interest payable on the relevant Interest Payable Date February 28, 1994 against Caupon No. 31 in respect of US\$10,000 naminal of the Notes will be US\$9.63, and in respect of US\$250,000 naminal of the Notes will be US\$2,265.63.

By: Carbank, N.A. (Issuer Services), Agent Bank CITIBANCO

November 30, 1993

Slow progress towards recovery

Nikki Tait assesses a mixed series of results from Australia's banks

T t has been a mixed results sesson for the Australian banking sector. Red ink has been conspicuous by its absence, a sharp and welcome contrast to the situation a year ago. Interest spreads have generally improved and the benefits of cost-cutting are starting

But the earnings reports have failed to answer questions about the pace at which asset quality is improving, especially on the property front, or about the lacklustre state of the business credit market.

Among the three big banks with September year-ends, National Australia Bank (NAB) and Australia and New Zealand Banking Corporation (ANZ) both did better than many industry analysts had

NAB's results were especially glowing, with profits bounding over the A\$1bn (US\$663m) barrier. This puts the Melbourne-based institution in a select class of Australlan companies; in the past, only Broken Hill Proprietary, the steel and resource group, has qualified as a billion-dollar

Conversely, Westpac disappointed. Restructuring costs featured far more prominently than at ANZ or NAB, and led to a A\$325.9m charge for abnormal items. After taking account of that, the bank was left with a siender net profit of

The nation's smaller institutions, meanwhile, turned in creditable performances for the produced few unpleasant

surprises.
On the plus side, all three blg banks could boast an improvement in asset quality and a decline in bad debt provisions, although in some cases the picture is still far from

At NAB, gross non-accrual loans fell from A\$3.36bn to A\$3.15bn, while the charge to profit for doubtful debts was

property market would be "particularly important". Here, the prognosis is equivocal. Most lenders and agents report some upturn in sales activity. But they warn that the improvement is patchy. both by area and type of property; that some of the larger markets are still heavily oversupplied; and that prices are

only just stabilising. One analyst also points out that the big banks have gener-ally found it easier to offload relatively small propertyprofit for doubtful debts was related assets, and that large cut by a third to A\$604.2m. At blocks of their portfolios

	TRALIAN BAI			in]
	Year to 31.9.93	Year to 31.9.92	Capital 1993	
ANZ Nat Austrelia Berk Westpac	459.7 1,070.1 385.1	578.1 801.7 2,038.1	10.8% 11.1% 12.3%	9.0% 11.6% 9.7%

were down from A\$3.57bn to A\$3bn, while the charge for bad and doubtful debts was 46.1 per cent of the previous year's figure at A\$1.29bn.
But neither analysts nor the

banks suggest that the going is about to ease. Westpac, for example, noted that "the trend in charges for bad and doubtful debts will depend on whether there is a sustained improvement in economic conditions affect-

remain illiquid. This, he sugsts, is a problem of particular significance to Westpac. Meanwhile, on the lending side, the only significant growth came in the housing-related area.

pled with expectations of an

improving economy, have led

to a surge in interest from potential house buyers. According to one survey released this week. 76 per cent of Australians reckon that this ing...customers," adding that conditions in the commercial is a good time to buy a home. The problem for the lenders is

that everyone is eyeing the same opportunity, and mortgage price competition is

Demand for business credit, by contrast, remains muted and corporate investment levels are extremely weak. "The business community continues to give priority to further rationalisation of operations and achievement of efficiency improvements ... total business credit actually contracted over the past 12 months," noted Mr John Gough, chairman of ANZ. Macquarie Bank, a more specialised institution, said that "in lending to the top end of the corporate sector, margins are being cut to the

bone".
Inevitably, as the banks have concentrated on riding out the recession, cutting costs and resolving past problems, they have been inward-looking. Only NAB is thought to be in a position to consider significant expansionary moves. Here, there has been speculation that the bank may add a US opera-tion to the clutch of interests owned in the UK, Ireland and New Zealand

"I think an acquisition is very live and, internally, they're quite keen," says Mr Craig Turton, analyst at Pru-Bache. The caveat, he adds, is whether opportunities in the US have become less attractive following the recent wave of consolidations there, and the emergence of the

Internationale

Nederlanden Bank N.V.

U.S. \$100,000,600

Floating Rate Notes

due 2003

For the interest period 29th

November, 1993 to 27th May, 1994 the Notes will carry an

num, the interest amount payable per U.S. 1,000 Note will be U.S. \$25.79, and for the U.S. \$10,000 Note will be U.S. \$257.93, and for the U.S. \$250,000 Note will be U.S. \$250,000 Note will be

U.S. \$6,448.35, payable

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software and the installation of

the company's first Datapoint

considerably enhanced productivity. The company's

audited accounts to 31st Anone 1993 are available from the

Company Secretary - relephone

0932 35555.

Chartered

27th May, 1994. Listed on the Language

Havs Allan.

rest rate of 5, 1875% per an-

Honda and Mitsubishi in parts pact

pressure on Japanese car-makers, Honda Motor said it would sell an important comrival domestic carmaker, Mit-subishi Motors, AP-DJ reports

from Tokyo:

Spokesmen for both compaties said Honds would sell driveshalts for use in front-wheeldrive cars to Miliabish. The purchase marks another shift in the traditional Japanese car industry practice of

purchasing supplies mainly from companies in the same "keiretsu", or industrial

Chinese group to raise HK\$262m

Shenzhen China Bicycle is launching a rights issue of 32.34m B shares to raise HK\$262m (US\$34m), Reuter reports from Hong Kong.
The group is offering one rights share at HK\$8.10 a share for every five B shares, which are aimed at foreign investors. It also plans a rights issue of 21m domestically-held A shares to raise

Net proceeds from both issues, underwritten by Standard Chartered Asia, will be used to finance business in China.

Yn182m (US\$31.2m).

NOTICE OF REDEMPTION The Industrial Bank of Japan Finance Company N.V. 230,000,000 115/6% Companied Bonds Due 1995 gueranteed by The industrial Bank of Japan, Limsed (the "Bonds")

The industrial Beak of Japen Treet Comp 1 State Street, New York, NY 10004 (for payment of principal only)

 $\sigma_{A}^{A}_{a} =$

1,50

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THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY

Gencor chief cool on prospects for Billiton deal

U.S. \$150,000,000

Floating Rate Notes due 2002

that the Rate of Interest for the six month period ending 31st May, 1994 has been fixed at 5.12% per anaum. The interest accrumg for such six month period will be U.S. \$26.05 per U.S. \$1.000 Bearer Note, and U.S. \$25.05.2 per U.S. \$10,000 Bearer Note on 31st May, 1994 against presentation of Coupon No. 3.

Union Bank of Switzerland Lendon Branch Agent Bank

U.S. \$400,000,000

Banque Française

Du Commerce Exterieur

For the times months November 30 1993 to February 25, 1994, the Notes will been interest of 3.75% po entrum. U.S. \$90.75 will be payable on February 25, 1994, per U.S. \$10,000 peincipal amount of Notes.

U.S.\$300,000,000

W

Subordinated Floating Rate Notes Due 2000 38%

enber 30, 1993

uranteed Floating Rate Notes due 1997

٥

25th November, 1993

In accordance with the provisi the Notes, notice is hereby

that the Rate of Int

By Kenneth Gooding,

A decision about the deal that would transform Gencor, the South African resources group, into one of the world's biggest international mining and metals businesses, will be made before the end of the year, but there is a "less than 50 per cent chance" that it will go ahead, according to the group's chairman, Mr

Brian Gilbertson. Gencor announced in May that it wanted to buy most of Billiton, the mining and metals operations within the Royal Dutch/Shell group - assets with a book value of \$1.8bn. Mr Gilbertson makes clear that the price being asked is the key issue. He says: "It is not in our interest to buy assets that are fully valued. We have to buy assets to which we can add value. Billiton has to offer

us a good return." Billiton is heavily involved in the aluminium industry and Mr Gilbertson says that negotiations have been complicated by the fact that a view has to be taken about aluminium prices, which are close to their all-time low in real terms

Gencor's 40 per cent-owned Alusaf associate is spending \$2bn to build a 450,000-tonnes-a-year aluminium smelter in Richards Bay, South Africa. If this could be combined with Billiton's upstream operations, which produce bauxite and alumina (the raw materials for aluminium), a world-class business would emerge, ranking about fifth in

NOTICE

to the holders of the

U.S. \$30,000,000 1% per cent Convertible

Bonds Due 2005

Misson Co., Ltd. (the "Bunds" and the company" respectively)

Notice is hereby given to the noblers of the Bonds that the

Company has usued to the tolklers of its common stock and

of its preferred stock rights to

bactibe for up to 1,824,000

Company. Such rights were smed on 20th October, 1993.

The record date for such grant

to the holders of its commo

stock and preterred stock will be 27th November, 1993 and such

ights will be exercisable from

A turther Notice will be giver the holders of the Bonds of

my resulting advertment to the

onversion Price in relation to

lecember, 1993.

Bankers Trust Company, London Wrb November, 1993

he Bonds

7th December, 1993 to 28th

un stock of the

Mr Gilbertson is enthusiastic about prospects for aluminium ~ he suggests the underlying annual growth in demand is between 2 per cent and 3 per cent. "Remember the aluminium business is bigger than gold and to have a big stake in a business like that is attractive. And our best judgment is that it would be a very cost-competitive business, particularly when the price turns up," he says. But a combination of Alusaf and Billiton would be by far

the biggest part of Gencor, and it might want to take on a partner to share the It has taken longer than expected to disentangle the Billiton assets from those of other Shell companies and to carry out an extensive "due-diffgence" survey, reports on which are now being

drawn up. But Gencor has also used the time to sound out companies which have pre-emptive rights to some of Billiton's most desirable assets. Mr Gilbertson says that this will stop the pre-emptive process being long and drawn out. He expects some pre-emption - analysts suggest Minorco is likely to take up the rights to the Collaburasi copper project in Chile – but says this would not kill the deal with Shell.

Mr Gilbertson, on his annual visit to London to meet UK investors, says that if the Billiton deal fell through it would be a big setback to Gencor's international ambitions. But Gencor is regularly offered mining and metals invest ment opportunities, and has net cash of more than R500m (\$148.8m), should the right one present itself.

\$32,000,000 Oilfield Equipment Credit

This announcement appears as a matter of record only.



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COMSHARE

Lloyds Bank Plc Primary Capital Undeted cating Rase Notes (Series For the three months, November 30, 1993 to February 26, 1994 the Notes will carry an interest rate of 3.6975% p.s. with a Coupon Athount of U.S. 592.19 psysble on February 28, 1994.

By: The Classe Municities Bank, N.A. Leaden, Agent Black

U.S.\$500,000,000

Floating Rate Notes 1997 in accordance with the provisions of the Notes, notice is bereby given that, for the three mouth period 26th November, 1993 to 28th

New Zealand £200,000,000

February, 1994 the Notes will bear interest at the rate of 5% per cent. per annum. Coupon No. 34 will therefore be payable on 28th February, 1994 at £700.17 per coupon from Notes of £50,000 nominal and £70.02 per coupon from Notes of £5,000 nominal.

S.G.Warburg & Co. Ltd. Agent Bank

Italian Lire 100,000,000,000



Credito per le imprese e le Opere Pubbliche Societa per Azioni

Floating Rate Notes Due 2001

In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from November 30, 1993 to May 31, 1994 the Notes will carry an interest Pase of 8,15% per annum. The amount of interest payable on May 31, 1994 will be Italian Lire 40,638,356 per Italian Lire 1,000,000,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Benk





INTERNATIONAL CAPITAL MARKETS

Long gilts climb as traders digest falling oil prices

European government bonds were little changed in thin trade ahead of today's UK Bud-get and the Bundesbank's announcement of its latest round of securities repurchase

UK gilts had a mixed day as traders prepared for today's Budget and the Bank of England's gilts auction

The long end of the yield curve put on the strongest performance, underpinned partly by the continuing decline in oil prices. London futures for Brent crude oil fell below \$14 per barrel for the first time in five years following Opec's decision not to cut output quo-

tas.
"This is a further factor

By Corner Middelmann indicating that inflationary pressures will stay subdued through 1994," said Mr Chris Anthony, gilts analyst at

The 10-year sector was over-shadowed by next Wednesday's gilts auction. The Bank of

BONDS

England will announce the terms and amount of the auction at 3.30pm today. Most dealers are betting on another £3bn-£3.25bn of the 6% per cent gilts due 2004.

"That would add liquidity to the issue, which should become next year's 10-year benchmark," said one gilts trader.

The long gilt futures contract ended at 1164, up 4

German government bonds erased their early gains to end broadly unchanged on the day. The December bund contract on Liffe closed at 99.97, up 0.05 point from Friday but off its intra-day high at

Prices were underpinned early by firmness in the US Treasuries market, but late profit-taking in the futures pits dragged bunds lower into the

Following the Bundesbank's fixed-rate repo at 6.25 per cent last week, some dealers expect another fixed-rate repo at the same rate today to dampen easing speculation ahead of Thursday's council meeting as a variable-rate tender might tempt banks to test for a lower

repo rate. However, others argued that recent tight money market conditions, which necessitated

via two-day repos yesterday, might mean the repo rate would remain close to 6.25 per cent even if bidding was at

The rally in longer-dated US Treasury securities continued yesterday morning, as further declines in oil prices offset fresh evidence of a stronger

By midday, the benchmark 30-year government bond was up % at 100%, yielding 6.189 per cent. At the short end of the market, the two-year note was unchanged at 100%, to yield 4.135 per cent.
Prices firmed from the start

at the long end of the market. thanks to another big decline in oil prices. They have been falling since

last week, when Opec failed to

reach an agreement on producto refrain from easing key

■ French bonds outperformed bunds in quiet trading, boosted by the continuing appreciation of the franc, which hit its highest level against the D-Mark since the August 2 revamp of

October, a stronger than expec-

ted reading from the housing

declines in other commodities, have helped spark a much-

needed rally in bonds.

Despite the franc's strength, the Bank of France left its 6.45 per cent intervention rate unchanged at its latest repo operation, and is expected

NEW INTERNATIONAL BOND ISSUES

Europe's exchange rate mecha-

 Japanese government bonds posted more gains following yet another slide in stock If it were not for falling oil prices, the market probably would have reacted badly to contract rose 0.22 point to vesterday's news that existing

> Sentiment was slightly dampened by supply worries ahead of today's JGB auction, and fears that some banks may offload bond positions ahead of the year end to make up for losses incurred in the stock

However, in the longer term, "the outlook is still very bullish for Japanese bonds," said Mr Stuart Thomson, senior economist with Nikko Europe.

He expects the yield on the benchmark bond to fall to 2.75 per cent by next June from

Budget watchers await lead from **PSBR** forecast

When Mr Kenneth Clarke, UK chancellor of the exchequer, stands up to deliver his Budget speech this afternoon, the UK government bond market will be waiting to see if he lowers the government's previous forecasts for the public sector borrowing requirement (PSBR) for 1993-94 and the following year, thereby reducing the amount of borrowing needed in the gilt market.

By most estimates, the Bank of England is ahead of schedule with the funding programme. Back in the March Budget. Mr Norman Lamont. then chancellor, forecast a PSBR of £50bn (\$74.5bn) for 1993-94. Eight months into the financial year, the Bank has completed about £43bn of gilt funding. This calculation takes into account the second and third instalments of partly-paid stocks issued in the previous financial year (1992-93), but does not include last year's overfunding, estimated by some City institutional economists to be about £5hn.

So, on its original calculation of a £50bn PSBR, the government only has a further £7bn of gilt issuance to come, the equivalent of two or three gilt

However, according to City economists, this year's PSBR is

ted economic recovery and lower debt-servicing costs.

On that calculation, the Bank would only need one or two more auctions, perhaps supplemented with some tan issues. Last Friday, the Bank said it would hold an auction on December 8, which the market expects to raise about £3bn. After that, it seems likely that the Bank will take advantage of builish market conditions to issue partly-paid stock in January and February, with the second and third payment

lowing (1994-95) financial year. By the same token, the Bank would not need to include the 1992-93 overfund in this year's calculation, and may prefer to carry that over for another year, especially if conditions in the gilt market become more difficult.

instalments falling in the fol-

Much of the funding this year has been in the five-to-10 year maturity range, where there has been strong demand from overseas investors who can borrow cheaply to fund purchases of medium and longdated gilts.

With the shift in the gilt yield curve to a positive slope after sterling's exit from the European exchange rate mechanism paved the way for more dramatic cuts in the base rate, some economists point out that the Bank should have issued more likely to be in the region more stock at the short end as of between £45bn and £48bn, a means of reducing the govhelped by a faster-than-expec- ernment's borrowing costs.

Guide to World Currencies

The FT Guide to World Currencies, previously published on Tuesdays, will in future be published on Mondays, in yesterday's paper, it appeared on page 24 in the UK and page 21 overseas. Readers who missed can obtain a copy by fax. To use this service, dial 0891-437 001 from your fax machine. When the FT fax service answers with an electronic tone, press the start button on your machine and hang up the handset. Calls are charged at 360/minute cheap rate, 48p/minute at other times. The service is available in the UK only.

--- Low coupon yield --- -- Medium coupon yield --- --- High coupon yield --- Nov 29 Nov 25 Yr. ago Nov 29 Nov 26 Yr. ago Nov 29 Nov 26 Yr. ago

7.56 7.55 9.00 7.94 7.97 10.10 8.08 8.13 10.25

Nov 29 Nov 26 Yr. ago

6.90 6.02 7.40 6.25 6.28 7.77 6.38 6.39 6.83 6.83 6.83 6.84 6.94 6.98 8.89 7.14 7.18 6.93 6.93 6.93 6.93 6.93 7.04 7.15 7.19 7.04 7.13 9.01

Hungarian bank steals limelight with DM1bn offering

By Antonie Sharpe

The National Bank of Hungary had the stage to itself yesterday when it raised DM1bn through an offering of 10-year Eurobonds, its third DM1bn Eurobond issue this year.

The bonds, via Commerzbank, were priced to yield 223 basis points over the German government's 6 per cent bund due 2003, broadly in line with the spread in the secondary market on Hungary's DM1bn issue of 10-year Eurobonds, launched in August.

Syndicate managers said the pricing reflected the market's improved perception of Hungary, since last year it was paying a yield spread of more than 300 basis points over

> The bonds were targeted mainly at German retail inves-

1.3 576

TURES LTD.

said the yield pick-up on the bonds also attracted institutional demand from the Benelux countries and the UK. The bonds, which had a recommended re-offer price of

INTERNATIONAL BONDS

99.55, slipped to 99.10 hid in the late afternoon. Some traders blamed the fall on signs that the lead manager was selling the bonds below the recom-

mended level. Yesterday's other notable issue was a \$1.15m offering of four-year Eurobonds from Eurofima, the Swiss-based rol-ling-stock financing organisation. The proceeds were swapped into floating-rate Swedish kronor.

A number of borrowers are

The International Finance Corporation, which completed its \$200m buy-back of old Eurobonds last week at an average spread of 14 to 15 basis points over US Treasuries, is due to launch a \$500m offering of five-

year Eurobonds today.
The offering, via Deutsche Bank and Mitsubishi Finance, is expected to be priced to yield between 12 and 13 basis points over US Treasuries.

Depfa, the German mortgage bank, is likely to raise DM1bn through an issue of 10-year Eurobonds in the next few days, via Commerzbank and Morgan Stanley. The Bank of Greece is expec-

ted to raise \$500m through an issue of five-year floating rate notes later this week, via CSFB and Salomon Brothers. The notes are likely to yield between 110 and 115 basis

LLARS	102	4			78	- Line				
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uta Comms. Systemski)	10bn	3,30	100.00R	Mar. 1999	D.30P.	<u> </u>	Full Intl. Finance			
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rms and non-callable unless stated. The yield spread (over relevant government bond) at taunch is supplied by the lead in. #Floating rate note. R: fixed re-offer price; fees are shown at the re-offer level, a) Coupon pays 3-month Libor + 0.35%, b) to over the interpolated yield curve. c) Short 1st coupon.										

behalf of the state. From next was originally expected to index on December 30, Reuters year, the Hellenic Republic is raise \$500m, but the amount reports from Madrid.

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expected to tap the internacould be raised to \$750m due to tional capital markets directly. the positive response from The Republic of Argentina is kely to launch its offering of investors. Banco Bilbao Vizcaya (BBV) will launch Spain's first domes-

> Up to 5 years (25) 2 5-15 years (21) 3 Over 15 years (9) 4 Irredeemables (6)

> > Up to 5 years (2) Over 5 years (11)

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The bond yields will be linked to the IBEX-35 stock index which supports futures and options trading on the Meff exchange. The three-year reek. The deal tic bond issue linked to a stock issue will total Pta10bn.

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Dalgety buys petfood arm of BP for £42m

Dalgety, the food and agriculturai supplies group, yesterday took its plans to become a leader in European petfood a stage further by buying Paragon Petcare from Brit-ish Petroleum for \$42m cash. Paragon, which earned a £3m operating profit on sales of £103m last year, is among the last remaining businesses sold by BP's nutrition division, which the oil company put on the market last year.

Dalgety says the deal will give it continental sales of more than £100m annually and 12 per cent of the European petfood market by volume. That would be ahead of Nestlé of Switzerland and close to Quaker Oats of the US, which holds second position to Mars, also of the US.

Dalgety's petfood sales have grown rapidly since the mid-1980s to about £225m annually. About 80 per cent are in the UK, where Dalgety's Spillers subsidiary is the second largest producer after Mars, with about 20 per cent by value of

As well as raising Dalgety's UK market share to about 24 per cent, the deal will give the group manufacturing capacity, a bigger customer base and

MARKET grocery stores,

the Continent, where Paragon had sales of £61m last year. Mr John Martyn, Dalgety's finance director, said: "We see petfood as a European business, and this is a very significant step in our expansion. Though recession has recently dampened European

on the Continent to outstrip the UK in the medium term. Paragon, which employs 850 people, has plants in France, Germany and the Netherlands, as well as in Britain, and is particularly strong in sales to small shares of si petshops. Its main brands are petfood markets.

markets, he expected growth

Beta in the UK and Doko and Dokat on the Continent, About half of its business is privatelabel production.

Most of Dalgety's continental sales are to supermarkets and are supplied by exports from the UK. The group's main continental petfood operation is Hopermann, a German distribution company acquired four years ago. However, Hopermann's efforts to launch Dalgety brands, such as Prime and Bonio, on the Continent have made little headway, and the group has less than 1 per cent of the German market.

Paragon's financial performance this year is expected to be similar to last year's. Mr Martyn said Dalgety's aim was to quickly increase the business's margins much closer to the 8-9 per cent return on sales earned by Spillers.

Dalgety would be looking closely at ways to eliminate duplication between the two businesses. Paragon's four British plants are believed to be much less efficient than Dalgety's four UK factories, in which the group has invested heavily in recent years.

Dalgety is thought to be interested in making further continental acquisitions and is believed recently to have held talks with Nestlé, which holds small shares of six European

Institutions back Ferranti board

By Paul Taylor

Both sides in the increasingly bitter battle over the future of Ferranti International, the defence electronics group, have begun marshalling their supporters ahead of next week's offer deadline.

As expected, institutional investors are falling in behind the board, which is backing a lp a share rescue bid from

According to Ferranti, institutions controlling 28.6 per cent of the group's 936m ordi-

BOARD MEETINGS

of its 79m special shares have said that, in the absence of a higher bid, they will accept the

The institutions backing the bid include the three biggest shareholders, Phillips & Drew Fund Management with about 10.4 per cent, Guardian Royal Exchange with 4.76 per cent and Prudential Portfolio Managers with 3.9 per cent. Other supporters include Electra Investment Trust and Co-op Insurance Society. Ferranti's 100 largest share-

nary shares and 20.6 per cent holders control 60 per cent of its equity and the next 8,000 speak for a further 30 per cent. The final 10 per cent is in the hands of about 40,000 individu-

> GEC has said its will not proceed with the bid unless it receives acceptances covering least 90 per cent of the out-If the bid fails, Mr Eugene

Anderson, Ferranti's chairman, has warned that the group's banks will call in the receivers. Shareholders opposed to the £11.4m offer, which they have described as "derisory", have formed the Ferranti Shareholders Support Association,

chaired by Mr John Katz. The association, which claims a membership of some 230 shareholders speaking for more than 22m shares said it had received letters and phone calls from more than 1,000 shareholders expressing opposition. It expects to speak for 35.5m shares by December 8,

Dorling shares fall on

warning

Santa has not been kind to Dorling Kindersley, the recently floated publisher which impressed the stock market with the quality of its illustrated reference books and futuristic multimedia

Its shares fell nearly 10 per cent yesterday after the publisher warned that trading in the important pre-Christmas period had been disrupted by a computer problem at its dis-tributor. Tiptree Books, which is owned by Random House, the US publishing group.

Mr Richard Harman, manag-ing director, said he could not quantify the impact of the problem, but a claim was being assessed by Arthur Andersen, the accountants, and would be pursued against Tiptree.

Tiptree was named distributor of the year at the British Book Awards in February, but difficulties started when it installed a new computer system in July.

Mr Harman said the prob-lems at Tiptree were continu-Expanding ANS rises to £1.26m ing in spite of the appointment of a new chief executive and round-the-clock working to By Catherine Milton clear the backlog. Although the disruption had been spot-Associated Nursing Services, ted in August, it was still the nursing home operator, affecting distribution to trade outlets and the DK Family yesterday announced interim pre-tax profits ahead from Library, which sells directly to £725,000 in the 28 weeks to October 10 1992 to £1.28m in homes, offices and schools. Mr Harman said the UK rep-

the six months to September resented only about 30 per cent of Dorling Kindersley's sales. Although Christmas (£7.23m) as the number of beds rose to 1.374 (1.245). ANS said accounted for about 60 per cent of sales, that was a lower weighting than other publishpublication of best practices ers, some of whom did 75 per cent of their business in the across the company had helped reduce costs, improving operating margins from 33 run-up to Christmas.

Mr Peter Kindersley, group chairman and chief executive told yesterday's annual meeting that it was too early to quantify the financial effect of the problem. However, BZW, the house broker, reduced its forecast of pre-tax profits for the year to June 30 from £11.5m to £10m.

Dorling Kindersley's shares yesterday closed down 31p at 293p, still well above last October's flotation price of 165p. Most of the City's excitement has been generated by the link with Microsoft, the US computer software group in the UK company.

Tring postpones planned flotation

Tring international, the budget price compact disc company, said vesterday that if had postponed its planned floration because of the weakness of the new issue market.

not the result of legal action it

served writs on Tring. initely and categorically not changed because of the litiga-

heen scheduled for next month. would now take place in the first quarter of next year, the Tring said the decision was

company said.

via Newton John, Cat Stevens, Bob Marley and other artists. Record companies PolyGram. EMI Records and MCA have "The timetable has most def-

The flotation, which had tion," the company said.

Tring says the legal actions will not have a material effect on its profits, which were £3.3m pre-tax last year. It adds

faced for allegedly selling the companies it believes hold manthorised recordings of Olithe copyrights and withdraws music from sale if complaints are made. Tring announced last month

that Mr Alan Wheatley, former chairman of venture capital group 8; had agreed to become chairman. Mr Wheatley has not yet formally taken up the position, however, and is not yet a director of the company. It is understood that he will make a decision on whether to

: Mr Tony Morris, a former vice president of PolyGram International, has already taken up his position as

Tring's deputy chairman Tring said that sales in October had been at a record level and it appeared that November had also been a successful month. There was no pressure on it to go for a quick flotation. "We're a very successful company with masses of cash. There's no need to raise cash to pay off huge debts."

Bristol Evening Post at £3.1m

An 80 per cent higher contribution from its newspa-per and printing activities helped the Bristol Evening Post lift pre-tax profits by 17 per cent to 23.1m in the 26 The regional newspapers and retailing group had been stalked until May by Mr David Sullivan, publisher of the Sunday Sport and Daily Sport, who was keen to move into mainstream newspapers.
Mr Stanley Clarke, chair-

man, said the possible imposi-tion of VAT on newspaper

cover prices made it difficult to comment on the prospects for the second half of the year.
Group turnover declined by almost 3 per cent to £30.1m, with the contribution from newspapers and printing down at £16.8m (£17m) and from cent at £12.2m (£12.9m). The latter was mainly due to "an acceleration of the disposal of kiosk shops".

Profits from newspapers and printing grew to £1.31m (£731,000), though Mr Clarke said that the circulations of the two main newspapers - the

per cent to 36 per cent

in all of our homes and put

together a single best practice document," said Mr Tony Rob-

been a significant element.

according to Mr Nick Dhandsa,

confident about the future.

are of 9p (6.6p).

An interim dividend of 6.5p

(nil) is payable from earnings

Mr Dhandsa said that the

Care in the Community Act.

He said: "Overall, I am very

inson, finance director. Controlling the wage bill had

chief executive.

"We looked at best practice

Western Daily Press remained depressed. The kiosks reorganisation led to the retailing side making less at £215,000 (£288,000). Features was first at £47,000, while trans port and vehicle repair lifted profits to 2249,000 (\$202,000). The group offset the increased reorganisation costs of £342,000 (£244,000) by profits

caused some delays to apprais-

als of potential residents, some

of which had been politically

Dudley in the West Midlands

was the quickest, turning

appraisals around within 5

days, while Liverpool's author-

ities were the slowest, the com-

There was also confusion

between local authorities and

health authorities over which

were responsible for some

2545,000 (£914,000) as total bor-

Net interest charges fell to

pany said.

from the sale of further Reu-ters shares which, accrued £371,000 (£276,000). Earnings advanced to 8470 (7.27p) per share and the interim dividend is lifted to

BAe upbeat on regional iet business By Paul Betts.

in in the

i ga chi

to abandon its proposed joint venture with Taiwan Acro-Although BAe has centinued

regotiations with Taiwan, the luture of the joint venture remains in serious doubt. The company yesterday

tinue its regional jet

operations and seek another

international alliance for that

business even if it were forced

sought to reassure its regional jet workforce, based at Wood-ford, near Manchester, that it would maintain the business should the Taiwan negotiations break down.

Mr Dick Evans, chief executive, confirmed the company's "ongoing support" for the business in a message to employees. He added that the strategy of establishing an international partnership "will continue to be pursued". BAe is believed to have had

contacts with other possible periners. However, it believes it can now keep its restructured regional jet business going on its own while it seeks rewings fell to £15.4m (£17.1m). | an international alliance.

Tops Ests falls to £0.83m

office property company, yesterday announced a 30 per cent rise in rental income from £5.25m to £6.84m for the six months to September 30, but saw pre-tax profits fall from £918.000 to £825,000, writes

identification and

David Blackwell. The group, which is lifting the interim dividend by 5 per cent from 0.5775p to 0.6064p, lifted earnings per share from earnings increase reflected a this short-term burden.

down from a previous £305,000. Mr Everard Goodman, chair-man, said the six months had been "a progressive period" for the group, which would contime to grow. He described the consistent rise in consumer spending as encouraging.

Net interest charges rose from £3.55m to £5.16m. Mr Goodman said high interest borrowings of £16m would be

DIVIDENDS ANNOUNCED													
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year								
Amoc Nursing §int	0.5	Feb 24	. • .		. 1								
Borthwicksint	0.5 .	Jan 28	0.5	-	: 1.2								
Bristol Post	4.25	Jan 28	4	• =	11.75								
Cariton Commsfin	11.3	Apr 6	10.3	18.7	17								
Control Techn	5.15	Feb 21	4.7	7.5	6.85								
EFM Income Tatirs		Feb 4	1.2		4.875								
F&C Pep Inv Tstfin	. 25 .	Jan 14		3.4	- :								
Gartmore Scotint	_ 2.4T -	Feb 25	24	-	10								
Kelamazooint		Jan 28	0.25	`	2.1								
Lathern (James)int	1.5	Feb 11	1.5		1.5								
Merrydownint		Jan 18	1		7								
Sepfin	0.45	Apr 6	0.35	8.0	0.65								
Tone Enterton let	0.004		. 0.577		- 2.000								

Dividends shown pence per share not except where otherwise stated, †On

ILVA S.p.A. in solvent liquidation

Invitation for expressions of interest in the acquisition of the controlling stake in

Dalmine ILVA SpA - currently in solvent liquidation - ("ILVA"), headquartered in Rome at Viale Castro Pretorio 122, with an issued share capital of

Lst 2,094,903 million, intends to make available for sale the whole stake owned by it in Dalmine Spa ("Dalmine") directly and indirectly

through one of its subsidiaries (which for this purpose has granted to ILVA the broadest authority), and wishes to solicit and receive expressions of interest in the acquisition of this stake. The stake held by ILVA and its subsidiary amounts to 86.42% of the issued share capital of Dakning. Dalmine, a company listed on the Milan Stock Exchange, with headquarters in Dalmine (Sergamo), Piazza Caduti 6 logilo 1944, no . 1, and

with an issued and entirely paid up share capital as at 30 June 1993 of Ut. 347 billion, is a holding company controlling twelve industrial and rcial subsiductes whose business is the production and marketing of seataless tubes. The Group's turnover for 1992 amounted to approximately Lit. 1,061 billion. The Group's workforce, as at 31 December 1992, comprised 4,201 people. The production sites are in Dalmine (Bergamo), Costa Volpino (Bergamo), Sabbio (Bergamo), Arcore (Milano), Carbonaria

Serivia (Alexandria) and Houston (Texas, U.S.A.). First the purposes of this transaction ILVA has retained Barclays de Zoete Wedd Limited ("BZW") as its financial adviser. Interested parties should direct any enquiries to the following:

Barclays de Zoete Wedd Limited Ebbgate House, 2 Swan Lane, London EC4R 3TS Richard Gillingwater / Jeremy Seddon Tel: +44-71-623 2323 Fax: +44-71-956 4662



This invitation is being exclusively extended to limited liability companies or similar entities, with issued and entirely paid up share capital, or equivalent, not smaller than Lit. 10 billion. Brokers and trustees are excluded.

In the event that two or more parties acting in concert are interested in the acquisition, their expressions of interest will be taken into account only where the above requirements are adhered to by each of the parties and all such parties present themselves as one single

Parties meeting the above requirements should express their interest in the acquisition by contacting RZW in writing or by telefax, not later than 14 December, 1993, requesting a copy of the Information Memorandum on Dalmine.

Upon registration of interest, parties will have to send a copy of their articles of association and by-laws; a list of all members of the Board of Directors and of the Board of Auditors; financial data for the last three years or, for parties established more recently, financial data for the available years; a list of the 10 major shareholders with an indication of their relative abareholdings; details of any external financial sponsor of the acquisition, and any other information considered necessary to illustrate the manufacturing, commercial, organisational and financial position of the parties interested in the acquisition. In the event that two or more parties acting in concert are interested in the acquisition, the documents attached to the request should refer to each of those parties.

RZW will send to interested parties a copy of the Confidentiality Letter relating to the Information Memorandum on Dalmine. On receiving back a duly signed copy of such Letter, BZW will send a copy of the information Memorandum to those parties which have met the requirements set our above and provided all the information required.

BZW reserves the right, at the sole discretion of the Liquidating Committee for ILVA and without any obligation to explain its decision, to take into consideration any expressions of interest registered after the expiration of the final date mentioned above.

Any decision relating to the possible commencement of negotiations or any other relationships with interested parties shall be notified to them in writing by 8ZW, at the sole discretion of the Liquidating Committee for ILVA and without my obligation to explain its decision. This announcement and the receipt of expressions of interest should not be construed as creating any obligations for ILVA and BZW with respect to the sale of ILVA's shareholdings in Dalmine.

This announcement represents neither a public offer, nor a solicitation of public savings, under art. 1 to 18 of Italian Law 07/06/1974 no. 216 and following modifications and integrations,

The Italian text of this amountement will prevail over any other version.

Heidelberger Zement Aktiengesellschaft

HEIDELBERGER

Subscription Offer for New Shares

According to the authorization of § 4 Section 2 of the Articles of Association (Authorized Capital) the Board of Management has, with the approval of the Supervisory Board, resolved to increase the share capital of DM 175,000,000 by DM 25,000,000 to DM 200,000,000 by issuing new shares made out to bearer. The new shares, 500 000 shares of DM 50 nominal value each, will carry the entitlement to dividends from January 1, 1994 (i.e. full dividend for the 1994 fiscal year). The issue price is DM 780 for each share of DM 50 nominal value.

A banking syndicate under the lead-management of Dresdner Bank AG and the co-lead-management of Deutsche Bank AG has underwritten the new shares subject to the proviso that the shareholders be offered these new shares for subscription at a ratio of 1 for 7 in accordance with the terms of the issue. Following the entry of the capital increase in the Trade Register, we request our shareholders to exercise their subscription

rights and, in order to avoid exclusion from participation, to do so in the period from December 6 up to, and including, December 16, 1993

at any of the following subscription agents' offices during customary office hours:

Dresdner Bank AG Baden-Württembergische Bank AG Bayerische Vereinsbank AG Delbrück & Co. B. Metzler seel, Sohn & Co. KGaA

In accordance with the subscription ratio one new common share may be subscribed at an issue price of DM 780 for every seven old common shares upon presentation of dividend coupon no. 54 as well as for every seven old non-voting preference shares upon presentation of dividend coupon no. 3. The subscription rights from the common shares and nonvoting preference shares may be used jointly for subscription of new shares.

The subscription rights associated with the old shares (German security code no. 604708) will be traded and officially quoted at the stock exchanges of Stuttgart, Düsseldorf, Frankfurt am Main and Munich from December 6 up to, and Including, December 15, 1993. The subscription agents are prepared to arrange, as far as possible, for the purchase and sale of subscription rights on such stock exchanges.

The issue price is due for payment upon subscription, at the latest, however, on the last day of the subscription period. Normal banking commission will be charged for subscription, unless the subscription right is exercised by the subscriber against presentation of the aforementioned dividend coupons during customary office hours at the counter of one of the subscription agents' offices and no additional correspondence is involved.

The new common shares (German security code no. 604701) will be made available to the shareholders under a collective security account on the basis of a global share certificate lodged with Deutscher Kassenverein AG.

At present, no arrangements have been made to have new share certificates printed. For the new shares, old common share certificates with dividend coupons nos. 56 to 60 and renewal talon will be made available on request after the Annual General Meeting to be held on June 30, 1994 (following payment of the dividend for the 1993 fiscal year). No claims for the issue of individual certificates may be lodged prior to that date.

The new shares have been admitted to trading on the stock exchanges in Stuttgart, Düsseldorf, Frankfurt am Main and Munich; trading and official quotation of the new shares are scheduled to commence in due course after the end of the

Heidelberg, November 1993

The Board of Management



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Keeping an eye on the ratings

Michael Smith on how the City evaluates the electricity companies

astern Electricity today opens the interim results season of the 12 regional electricity companies in perhaps a rather more relaxed mood than that to which it is accustomed when reporting to the City.
On previous occasions it has

been among the lowest rated of the recs, but in recent months its shares have moved ahead

strongly as investors have re-examined its prospects.

Three years after the regional electricity companies of England and Wales were floated, Eastern's improved for-tunes highlight the way the City evaluates in a sector where each of the companies is

remarkably similar. How do analysts judge the companies, and do differentials between the various companies' share prices matter? In most sectors the danger of

a low stock market rating is that it increases the chances of a company being subjected to a hostile takeover bid. The gov-ernment's ownership of a golden share in each of the 12 recs makes that less of a consideration in electricity.

Even after 1995, when the golden share expires, few analysts expect contested takeovers in the sector, in part because the differential in the ratings, whether measured in prospective yields or price/ earnings ratios, is relatively small when compared to other sectors, including water.

However Mr. Nigel Hawkins, an analyst at Hoare Govett, is among those who believe that agreed mergers are more

likely. The stronger a company's share price, the stronger its bargaining position would

be in merger talks. Mr Nigel Burton, electricity analyst at SG Warburg Securities, says there are two other motives for rec executives to keep their ratings high.
"The first is that high share

prices act as an incentive on Staff. "Most recs' employees look

regularly at their company's share price and see how it is faring against others in the "The executives' second

motive in keeping their rating high is their pride." If Mr Burton is right, the pride of Mr John Harris, chair-

man of East Midlands Electricity, must have taken a fair knocking in the past three years. East Midlands has never been highly rated since its flo-tation and yesterday was no Its shares were, at yester-

day's closing price of 561p, the lowest of the recs, all of which were floated at 240p. But what signifies its low valuation in City eyes is its prospective yield for the current year. If Warburg is right in its prediction that the company will pay out 22p to shareholders in

This, again, is among the highest of the recs, signifying the City's relatively poor view of the company. On Warburg's analysis Norweb was sitting on the top of the rec pile at noon yesterday, with its shares trading at a prospective

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FT SURVEYS

1993-94 the prospective yield is

In evaluating electricity shares investors are strongly influenced by their perceptions of the managements and their strategies. One reason why Eastern has climbed from the bottom of the heap is that it

last year appointed Mr John Devaney as chief executive. Prior to his arrival there had been concern that Mr James Smith, now chairman but then chief executive as well, was not doing enough to improve the company's efficiency and the City felt staff numbers

remained stubbornly high. Mr Devaney, appointed from outside the industry from his previous job in the US motor industry, is credited with implementing significant job cuts and improved efficiencies in the past year.

At East Midlands, Mr John Harris, chairman, is considered by some potential investors to take too high a profile. While other rec chiefs kept their heads down during the national debate over coal last year and this, Mr Harris could often be seen on television putting forward the industry's

The City prefers the quieter. more cautious approach of someone like Mr Ken Harvey, chairman of Norweb. One analyst relates how he recently visited a small institution for the first time in six years. Ken had been there the week before. The personal touch can make all the difference."

But however personable a company chief is, he has to have a convincing story to sell pay off. Here again, investors have been sceptical about East Midlands' diversification into areas such as electrical con-

They tend to prefer the stickto-basics approach of Manweb, the only one of the 12 recs which has not participated in joint ventures to set up combined cycle gas generating plants.

Mr Simon Williams, electricity analyst at Kleinwort Benson Securities, says Manweb's shares are among the most attractive in the sector because they have the lowest risk strat-

This, he says, is also reflected in its drive to improve efficiency. "The only way to consistently beat the regulator is to cut costs and Manweb has consistently demonstrated it can do that."

In the coming months controllable costs will come increasingly to the fore. This year's interim results will be treated with relative caution by investors who are wary of drawing too many conclusio from a half year which contributes far less than half of

annual profits. The focus will be on how the company can present itself to the regulator as he prepares his review of the companies distribution businesses. Distribution is where the recs make most of their money, if companies show they have done as much as they can to make them efficient they may suffer least in the review and, there fore, in their share price.

FT-SE Actuaries seminar

The FT-SE Actuaries Classification Committee is holding a seminar for professional investors to discuss the recently announced changes in the classification of UK equi-

Pidelity Japan and Regional Markets net assets were \$10.71 (\$6.91) at September 30.

Merrett to scale back underwriting activities

By Richard Lappe

Merrett Holdings yesterday outlined plans to radically scale back its Lloyd's underwriting activities, focusing future operations on loss adjusting and other insurance services husinesses.

Merrett, chaired by Mr Step-

hen Merrett, the former deputy chairman of Lloyd's of London, lost support from members' agents - which channel Names to its syndicates, earlier this year. Plans by Travelers' Insurance, the US insurance company, to provide backing for the agency's biggest syndicates, 418 and 1067, collapsed earlier this month.

Mr Alan Cleary, group chief executive, said yesterday it was "virtually certain" that 418 and 1067 would not be underwriting in 1994 "as they have not attracted sufficient capacity to enable them to go forward on a viable basis."

However, the blow to Names the individuals whose assets support the market - and to Lloyd's itself, will be softened by a deal which Janson Green, a rival managing agency, has negotiated with Mr Barnabas Hurst-Bannister, 418's existing underwriter. Mr Hurst-Bannister and 418's existing underwriting team will insure at least some of its existing busi-

Mr Peter Cowell, managing director of Janson Green, expects Mr Hurst-Bannister's syndicate, which has a provi-sional number of 1215, to have a stamp of about £60m in 1994, against £150m traded by syndicate 418 in 1993.

He said that Janson Green would endeavour to close 418's 1991, 1992 and 1993 years into the ongoing syndicate but was unable to say whether that would be feasible.

Mr Cleary said Merrett had the "expertise, systems and experience" to handle the open" underwriting years "in house." Lloyd's said it would monitor the run-off of both 418, whose 1985 and 1990 years were already "open", and 1067. Merrett will try to sell the goodwill in respect of four smaller syndicates - 179. 332, 1038 and 1184.

Mr Cleary emphasised that the problems of Merrett's underwriting activities had had no impact on other trading divisions.

Chrysalis accounts change just a 'storm in a teacup'

Chrysalis, the music and media group, is to amend the treat-ment of one of the companies in which it owns shares following discussions with the Finan-cial Reporting Review Panel, the UK accounts watchdog. The company is to change the 1992 figures in its reserve

associated undertaking in Metro Radio, in which it held an 18.7 per cent stake, The accounts show that it wrote off £3.94m in goodwill against reserves after purchas-

notes for the treatment of its

However, it then revalued

the investment to its original cost by an amount equal to the write-off, which the panel ruled to be contrary to SSAP I, the accounting standard on associ-

ated companies. The treatment was high-lighted in the 1992 accounts, which stated it was "not in accordance with accounting standards". No such statement had been made in the 1991 accounts after the shares were first acquired.

Marwick, which replaced it in ing 3.18m Metro shares for

1992, had qualified the accounts to draw attention to

Neither Stoy Hayward, the

auditor in 1991, nor KPMG Peat

teacup, but it's not much of a storm. It's irritating. We wasted a lot of time and profes-

sional fees on it." The directors maintain that they are justified in showing the aggregate value of their investment in Metro, and will achieve this by attributing the fair value to the company's intangible assets - its radio licences.

They will also provide a more detailed explanation, and amend the reserves to add back a £3.94m write-off to the profit and loss account reserve and deduct it from the revalua-Mr Nigel Butterfield, group tion reserve.

AAF sells US offshoot for \$33m

By David Blackwell

AAF Industries, the miniconglomerate which plunged into the red in its first half, is to sell its US modular building subsidiary for a total of \$33.3m (£22.3m).

Mr Alex Brown, chief executive, said yesterday that the disposal "takes a lot of the pressure off and gives us a chance to look at the group afresh."

No decision had vet been made on making further disposals.

On April 1 the company announced a 1-for-4 rights issue at 175p which was 97.6 per cent subscribed. It was fol-

ADWEST GROUP has acquired

Rousseau, a French maker of

jacks for the automotive indus-

ALVIS is paying an initial

£600,000 cash for Morfax's

worldwide business in Wheel-

barrow explosive ordnance dis-

posal robots. A further consid-

eration, to a maximum £1,4m.

BRAMMER, the industrial ser-

vice group, has sold its US sub-

sidiary, Master Pumps &

Equipment, to a management

group for \$2.5m (£1.67m). Pro-

ceeds of the sale, which is in

line with stated policy of con-

centrating resources in

Europe, will be used to reduce

BRITISH POLYTHENE Indus-

tries has bought Dublin-hased

Consolidated Plastics and its

wholly owned trading subsid-

try, for £1.1m in cash.

is sales-related.

borrowings.

lowed by profits warnings in July and September which sent the shares tumbling. Last month AAF reported an interim loss of £11m compared

The deficit stemmed directly from expansion of its prefabricated building manufacturing business, which it bought in 1989. Into an on-site contractor. The group warned that further costs of £7m would be incurred in the second half because of the closure of the lossmaking

division. Yesterday the shares, which have traded as low as 19p, rose

11p to 49p. The group has agreed to sell Diamond Engineered Space to

GE Capital Modular Space, a unit of General Electric of the US, for \$27.3m cash and a further \$6m in consideration for the giving of a non-competition

Ohio-based Diamond had a book value of some \$30m at the end of September. Last year it contributed \$1.9m to profits on turnover of \$24m.
GE Capital will not be

assuming \$15.9m of Diamond's debt and liabilities.

AAF said the net proceeds of the sale would be about \$13.3m of which £4.3m would be used to reduce debt to about £24m, leaving gearing at between 110 per cent and 115 per cent

The seminar will be held at the Financial Times on December 7. Admission is free. Those interested in attending are asked to contact Liz Leech of the FT on 071 873 3229 or by fax on 071 873 4610.

Fidelity Japan

NEWS IN BRIEF

ation is IE720,000 (£684,000). Consolidated, a producer of polythene film, was jointly owned by Smurfit Ireland and Irish Fertiliser Industries. CASTLE COMMUNICATIONS has sold its shareholding in Castle Communications (Australasia) to BMG Arista/Ariola. the Australian subsidiary of Bertelmann Music Group. The

value. In addition BMG took on debt of \$520,000 CZECH & SLOVAK Investment Corporation: Net asset value \$9.54 at September 30 (\$9.46 at March 31). Net deficit per share

"modest"

purchase price produced a

profit over book

1.3 cents for six months to September 30 (4.2 cents for previous 71/2 months period). DRAGON OIL has disposed of minority interests in two assoclated companies, North West

Resources, for I£337,500 (£320,000). ELLIOTT (B): Rights issue of

9.1m ordinary shares taken up as to 8.48m shares (93.12 per cent). Balance has been placed with institutional investors. EMAP has acquired Containerisation International, a monthly business magazine with a circulation of 9,758 in 120 countries, from National

Magazine Company. CI, which derives 87 per cent of its advertising from outside the UK. returned a small operating profit on turnover of £1.9m for the 1992 year. GUINNESS PEAT Group is

buying 31.9 per cent of the voting capital of Physicians Insurance Company of Ohio for \$5m (£3.4m) cash. Physicians has \$231m under management and in the 1992 year reported a loss iary CV Packaging. Consider- Exploration and New Signet of \$6.9m.

Yearly data for retail sales valume and industrial production plus all data for the vacancy rate indicator are in index form with 1985-100. Quarterly and monthly data for retail sales and industrial production show the percentage of the total labour force. Figures for the composite leading indicator are and-period values. E UNITED STATES # JAPAN E FRANCE # ITALY # UNITED KINGDOM H GERMANY Vacatory sphy indicator 102.1 108.9 108.4 112.5 110.9 108.9 112.2 117.3 98.1 105.2 115.5 122.6 125.6 123.7 121.9 121.8 100.0 107.2 117.7 134.9 161.1 163.0 127.7 111.4 100.0 104.1 106.8 114.2 118.7 118.0 115.4 113.6 100.0 100.9 106.0 110.7 112.4 112.4 110.3 112.9 100.0 106.5 113.8 122.6 132.5 141.6 144.6 139.9 100.0 94.3 105.3 135.9 147.0 149.8 144.2 124.2 100.0 102.2 102.6 106.3 111.4 117.2 120.7 119.1 100.0 99.7 103.1 112.9 119.9 125.5 128.4 120.6 100.0 106.8 112.1 108.0 116.9 114.3 2.6 2.8 2.5 2.5 2.1 2.1 2.1 2.2 1985 1986 1967 1968 1969 1990 1991 1992 102.4 104.5 107.9 1129 111.6 114.0 113.7 109.2 108.7 117.8 115.9 112.0 121.1 119.6 120.5 10,3 9,8 9,8 -5.5 -5.9 -6.0 10.7 11.0 11.5 11.7 9.3 9.0 10.6 10.2 -7.7 -5.1 -4.3 -3.8 115.3 115.5 106.2 121.8 125.0 126.2 128.2 106,8 107.0 109.2 112.6 101.6 98.6 91.6 85.0 1.6 3.3 3.0 3.8 0.9 1.8 3.0 2.7 71.7 73.7 74.3 77.5 4th qtr.1982 32 44 38 42 61.8 62.2 63.7 66.0 1,4 -4,5 -3,8 -2,1 233,1 213.4 209.3 194.5 111.5 5.9 3.7 5.3 7.2 6.9 6.9 8.7 117.3 2.3 2.4 2.5 4.9 5.3 5.6 5.9 114.3 115.8 119.5 1st qtr.1993 2nd qtr.1993 3rd qtr.1993 3.2 4.0 4.6 4.4 4.3 3.9 3.3 4.2 3.7 4.0 4.9 117.0 117.3 118.2 117.9 117.7 117.2 117.4 117.5 118.3 121,6 121,8 122,6 123,5 125,0 126,3 126,4 126,2 126,2 126,8 1.4 5.2 -7.3 -4.6 -1.7 -2.4 -5.7 -3.4 -3.9 -0.3 -1.9 232,3 224,2 216,7 212,6 210,2 211,8 208,5 208,5 203,5 185,3 184,6 173,0 107.2 106.8 106.5 106.6 107.0 107.6 108.1 109.2 110.2 -5.2 1.0 0.1 -3.9 4.3 1.1 -3.1 5.3 1.6 -0.9 2.0 10.7 10.9 10.9 11.0 11.2 11.4 11.5 11.6 11.7 11.7 101.8 98.0 97.1 96.6 96.0 95.0 89.1 91.0 93.9 80.4 80.8 111.4 71.2 110.0 62.4 62.3 60.4 63.5 62.8 65.0 63.1 65.6 65.7 65.8 -8.5 -7.6 -5.8 -2.0 -4.1 -4.5 -4.5 -2.6 23 24 23 23 23 25 25 25 25 25 -5.7 -4.4 -3.9 -4.3 -4.6 -3.9 -3.3 0.4 re 1.6 1.0 2.9 4.0 2.7 2.4 3.9 4.4 3.5 3.5 0.2 0.5 1.8 2.0 1.6 1.3 4.6 3.1 3.6 2.6 2.1 10.4 10.6 10.7 10.5 10.4 10.3 10.2 10.3 10.3 10.3 111.5 111.9 113.4 114.7 115.2 115.6 116.6 117.8

seasonally adjusted. Statistics for Garmany apply only to wastern Carmany, Date supplied by Datestream and WEFA. Retail sales volunte: date from restored government sources succept Japan and Italy (value series defiated by OECD using CPI). Refers to total retail sales except France and Italy (major outlets only) and Japan (deprived productions developed productions government sources, includes mining, manufacturing, gas, electricity and water supply industries except Japan (deprived productions developed productions government sources, includes construction industries). Unemployment, retained to the defiated production of unique productions of unique productions relevant vacancy measure divided by total civilian employment, expressed in Index form. Derived from OECD series, US - help-wanted advertising, Japan - new vacancies, Germany and France - all jobs vacant, Italy - no data available, UK - untilled vacancies, Compositio leading indicators Of for series, cyclical fluctuations in which usually procede cyclical fluctuations in general economic activity.

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EC11 200,000,000 Caisse Française de Développement

Floating Rate Notes due 2006 the period from November 35, 1933 to waary 28, 1934 the Notee will carry increar rate of 6,50525 per amount is an interest amount of ECU 188,02 ECU 18,000 and of ECU 1,650,15 ECU 100,600 Note. Bank of Tokyo (Curação) Holding N.V. U.S. \$100,000,000 GUARANTEED FLOATING RATE NOTES DUE 1997



The Bank of Tokyo, Ltd.

(Kabushiki Kaisha Talyo Ginda)
In accordance with the provisions of the Agent Bank Agreement between Bank of Tokyo (Curaçuo) Holding N.V., The Bank of Tokyo Ud., and Citibank, N.A., dated November 27,1985, notice is hereby given that the Rate of Interest has been fixed at 3,7% p.o. and that the interest payable on the relevant Interest Payment Coupon No. 33 will be US\$92.50.

November 30,1993, Landon By: Clébank, N.A. (Issuer Services), Agent Bank. CITIBANCO

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of 1985/1995

Interest Rate: 10 % p.a.
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May 31, 1994

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DELBERGE ZEMEN

Success of corporate strategy behind organic expansion

Control Techniques up 47%

Control Techniques, the Powys-based controls and drives producer, lifted pre-tax profits by 47 per cent, from £6.22m to a record £9.14m, in the 12 months to September

The outcome was struck on turnover of £105.3m, up 20 per cent from the previous

The recommended final dividend is raised to 5.15p, taking the total for the year to

7.5p, against 6.85p. With earnings ahead from 9.8p to 15.3p per share, the distribution to shareholders is now covered twice by earnings, against 1.4 times in

Mr Trevor Wheatley, chairman, said the directors had been "mindful of the need to rebuild dividend cover to a level appropriate to a company such as Control Techniques which to maintain its competitive edge, must invest significant sums in capital expenditure and research and

Mr Wheatley said the results were a direct reflection of the successful application of CT's corporate strategy - which focuses exclusively on drives and controls for electric motors - and this had produced a welcome improvement in organic

The strategy is to maintain CT's commitment to research and development, to standar-



Trevor Wheatley (right) with Kevin Curran, group managing

dise and centralise production in state-of-the art manufacturing facilities in mid-Wales and to concentrate the marketing and sales effort on expanding the company's worldwide network

CT Drive Centres.* Worldwide, CT has 24 Drive Centres, small factories which take equipment from the New-town manufacturing base and provide a tailored service to year as the company moves towards its ultimate target of some 50 units worldwide. Mr Wheatley said the rate of growth in orders had slowed somewhat in recent months and the board was not expecting any substantial improvement in economic conditions. The company had therefore

been positioned to increase

sales and profits even in this

Rationalisation has played

part in CT's success this year - some 200 jobs have been cut worldwide. But there's more to the strategy than cost-cutting: 100 manufac turing jobs have been added in Wales and the overall worldwide headcount is only slightly down at about 1,300. CT is benefiting from its focused strategy, from the highly prof-itable Drive Centre development and from overseas expan sion. The product substitution that has followed foreign acquisitions has increased output from Wales even though the US and German businesses together accounting for £40m in sales - are not yet contributing to profits. But both are expected to contribute signifi-cantly this year, and in spite of market conditions, suggest a further rise in profits to perhaps £12m to £13m, putting the company on a reasonable prospective multiple of 16 to

Kalamazoo sustains revival with £2.5m

By Paul Cheeseright, Midlands Corresponde

Kalamazoo sustained its revival in the six months to September 30 with pre-tax profits of £2.58m, against a restated loss of £936,000 last

Fortunes started to revive at the computer services and printing systems group in last year's second half as losses in its printing systems division were brought under control. The division made a pre-tax profit of £780,000 in the period, against a first half def-icit of £1.51m.

But as Kalamazoo concentrates on the expansion of its computer services business, the future of the printed systems business within the group looks doubtful. Mr Peter Harrop, the chair-man, said that he did not perceive the necessity of a fire

During the first balf, computer services contributed £21.9m to total turnover of

£29.6m (£27.6m). Mr Harrop said that Kalama-zoo intended, from the base of its net cash balances, to spread its computer services business

The interim dividend is raised to 0.85p (0.25p), payable from earnings of 4.2p per

Markheath said that negotia-

tions with the group's banks

were "continuing in a con

structive manner but

were unlikely to be comp-leted by November 30 1993."

Strong asset growth

China Investment Trust, which

at China Inv Trust

until December 30.

Lack of exceptional credit leaves Borthwicks lower

By Catherine Milton

Interim pre-tax profits at Borthwicks, the natural flavours company, fell from 21.28m to £1.13m in the first results since the company completed its exit from the meat processing industry....

Figures for the half year to September 25 were distorted by a one-off £442.000 credit booker in the comparative period related to tax on a New Zea land lamb contract which had

ed to £14.5m (£12.9m). cerned, clearly we are going for

been sold. Sales fell by more than a third to £14.9m (£23.2m). Turnover in continuing businesses "As far as the fature is con-

working on joint ventures and partnerships and are searching for acquisitions", said Mr Peter Brackenridge, chief executive.

in the UK, despite a difficult economic, situation, and despite the well-documented price pressure from Mr Sains-bury and Mr Tesco, we did oury and set Tesco, we did increase sales from the UK operations, although operating margins slipped," he said. Borthwicks said operating margins in the UK businesses.

fell to a little more than 9 per cent (10 per cent) over the period partly because of price pressure and partly because of sterling's devaluation which affected more than 60 per Operating margins across continuing businesses fell to 8.5 per cent (8.8 per

Interest charges dropped to £142,000 (£324,000), reflecting disposals in the second half

Net horrowings fell to £3.82m (£6.62m) but had climbed £500,000 since the year end. Gearing was 47:5 per cent (58.6 per cent). Unrelieved tax losses of

24.7m and planned US tax losses of film should ensure a tax charge of about 13 per cent for "the foreseeable future". The interim dividend is

maintained at 0.5p although earnings per share fell to 1.6p

Enlarged Merrydown tops £0.9m

January.
Their combined impact on revenue and profit is expected to be significantly greater in the second half," said Mr Richard Purdey, chairman "The Christmas period which nor-

mally accounts for 45 per cent

be crucial.". Earnings per share for the six months to September 30 fell 8 per cent to 5.72p (6.22p) after a 3m share issue to fund the acquisitions. The interim divi-

Soft drinks, which also include Plermont and Sorelle, accounted for 37 per cent of turnover compared with 8 per cent in the same period last

88.6p per income share at Sep-tember 30, up 8 per cent from 81.8p at the March year-end.

The increase on the same tage of 1992 was 24 per cent.

Net revenue was virtually

flat at £503,000 (£510,000) for-

earnings of 3.981p (4.035p) per share. The interim dividend is maintained at 2.905p.

Court Cavendish in

Trading profit rose 17 per cent to £1.25m (£1.07m) on turnover 81 per cent-higher at

By Philip Rawstorne

Merrydown, the Sussex-based cider and soft drinks maker, increased first half pre-tax profits by 23 per cent to \$932,000, helped by contribu-tions from Shloer and PLJ, the adult soft drinks acquired in

of Shloer's annual sales, will year. Shloer sales in Ireland were largely responsible for an 85 per cent rise in export revenue to £330,000. Cider sales were affected by

a slower than expected relaunch of Merrydown Original, the company's leading brand By September, however, sales were running ahead of last year, and Original retained leadership of the Scottish take-home market.

Sales of Premium Draught cider progressed and sales of own-label ciders accounted for 10 per cent of group revenue.

and their family interests

amounting to 34.5 per cent of

Gainsborough shareholders

Sep hits £2m and seeks £5m

Sep Industrial Holdings, the Surrey-based general engineer, yesterday reported a rise in pre-tax profits from £830,000 to \$2.08m for the year to end-September.

The company announced a placing and open offer to raise £5.05m net to enhance the balance sheet and help fund recent acquisitions. Gearing at year end of 54 per cent was expected to fall to

about 16 per cent. The placing and open offer is of 17.86m new ordinary shares on a 1-for-4 basis. The shares have been placed with institutional and other investors at 30p per share, subject to a clawback by existing share-

For the past year acquisitions added £890,000 to profits and £16m to total turnover of

£37.72m (£24.04m). Earnings worked through at 2.Sp (1.42p) and a final dividend of 0.45p makes a 0.8p (0.65p) total. At the interim stage a total of not less than 0.75p was

The shares closed 2p higher

Shield Diagnostics makes first purchase

Shield Diagnostics Group reported losses of £160,700 from its incorporation in June to the end of September. The company came to the market in

The company also made its first acquisition since coming to the market with the purchase of the medical division of Cortecs Diagnostics for a total of £250,000.

Turnover for the period was E309,600. Losses per share were 15.07p on a weighted average of building a 150-room hotel at

number of shares during the period. However, on the basis of the number of shares in issue following the acquisition of Shield Diagnostics Ltd

losses were 1.23p.
Shield Diagnostics Ltd reported a pre-tax loss of £297,600 (£313,700) for the six months to September 30 on turnover of £872,600 (£833,200). The shares rose 1p to 88p against the placing price of

Exceptional boost for Dakota

Dakota, the Dublin-based packaging and stationery group, swing from losses of IE2.3m to profits of LE1.85m (£1.76m) pretax for the year to end-Septem-

The figure took account of It1 11m (It1.22m loss). Turnover of I£21.8m (I£26.9m) included 194.67m from discontinued operations. Earnings per share improved to 6p

Keystone Inv makes £7m debenture issue

Keystone Investment Company, the investment trust, is issuing £7m of debenture stock

The stock will be priced to give an effective yield of 85 basis points over the gross redemption yield on 8.75 per

cent Treasury stock 2017. The stock will be payable in full on December 6 and interest will be payable semi-annually in arrears on April 1 and October I with a short first coupon to April 1 1994.

Stakis in £6m airport venture

REPÚBLICA FEDERATIVA DO BRASIL

ministério do Bem-Estar Social

SECRETARIA DE SANEAMENTO

PROGRAMA DE AÇÃO SOCIAL EM SANEAMENTO

PROSEGE

ESTADO DO PARANÁ

MUNICIPIO DE PATO BRANCO INVITATION FOR INTERNACIONAL BID

"PROSEGE Nº 01/93"

The "Prefertura Municipal de Pato Branco" announces that the Bidding Commission Charman wil receive the Eligibility and Qualification Documents and the Bid for the construction and comple-

tion of the works described in the attached Bidding Documents, duly recorded at the reception desk of the "Prefetura Municipal de

proceeds of the loan agreements 622/OC-BR signed between IOB and the Government of Brazil, resources coming from the Federal General Budget and the corresponding financial counterpart of

"Prefeitura Municipal de Pato Branco", according to the Budget Prefetura Municipal de Pato Branco, Rua Caramuru, 271", from

the publishing in ONU ("Organização das Nações Unidas") this invitation on, at working time (Monday to Friday from 8:00 to 12:00 a.m. and 2:00 to 5:00 p.m./ until 10 days before the presentation of the Documents and Bids, upon payment of CR\$ 60,000,00 for

Peto Branco. 28 de outubro de 1993

ai DELVINO LONGHI - PREFEITO MUNICIPAL

Eng* ROBERTO ZAMBERLAN Presidente da Comissão de Ligitação

Stakis, the hotel and casino group which returned to profit last year, is to spend £6m on

Edinburgh airport, its first construction for 3½ years and the first to be built at the airport. It will be built in partnership with BAA, the airport's operator, which will lease the land to Stakis and take a percentage

Second HGSC asset value 98.94p

Net asset value per ordinary share of the Second HGSC Index Investment Trust stood at 99.3p at September 1. That was an improvement of 4.1p since July 8 when the company completed an offer for subscription and placing.

By end-September the figure had slipped to 98.94p. For the period May 7 to September 30 after tax revenue amounted to £133,084, equal to earnings of 0.53p.

EFM Income Tst net asset value up

EFM Income Trust reported a net asset value of 56.8p per share at October 31, up from 45.9p at end-April and 37.7p at end-October 1992.

Net revenue for the half year to end-October amounted to £404,000 (£361,000), equivalent to earnings of 2.7p (2.4p) per share. A second interim dividend of 1p makes 2p (2.4p) so far this year.

James Latham back in black with £0.6m

James Latham, the timber importer and building materi-als merchant, swung back into the black in the six months to end-September with a pre-tax profit of £598,000.

At the March year end there was a deficit of £2.2m, princi-pally arising from a £1.89m exceptional charge, although at the interim stage of that year the company reported a profit of £54,000.

Turnover for the latest six months amounted to £35.1m, against £21m - including £1.39m from discontinued

operations – last time. The interest charge fell to £497,000 (£616,000) and tax took £160,000 (nil). The interim dividend is maintained at 1.5p from earnings of 7.91p (0.29p).

Hotel side boosts Daniel Thwaites

came to the market in May, reported a net asset value of Daniel Thwaites, the brewer, 111p per share as at September wine merchant and public 30. The figure had increased to house and hotel operator, lifted 142.2p per share by November pre-tax profits by 30 per cent from £2.44m to £3.17m in the half year to September 30. The increase stemmed mainly from the hotel subsidiary. Shire Net revenue amounted to £47,259 in the period to endper share.

NEWS DIGEST

Inns, the company said. Turnover rose to £38m (£35.7m) and the pre-tax figure was after a £729,000 loss on the sale of properties. Earnings per share advanced

from 8.3p to 9.9p and the interim dividend is stepped up to <u>1</u>.2p (lp). The company's shares trade under Stock Exchange Rule

Simon in sale talks Simon Engineering is in talks with the Western Company of

North America for the sale of Unichem International. Houston-based Unichem has annual sales of about \$30m (£20m) and provides speciality chemicals and technical services to the US oil, gas, refinery and petrochemical indus-

Markheath granted breathing space

Markheath, the property group 61 per cent-owned by Adelaide Steamship of Australia and its associates, has been given a further one month extension by the DTI to delay the publication of its annual accounts for the year to end-March

COURSES

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F&C Pep net asset value at 116.9p

Foreign & Colonial Pen Investment Trust had a net asset value of 116.9p per share at September 30, up from 97.5p at the inception of dealing in October 1992

Available revenue for the 12. months to end-September was £1.37m for earnings of 4.32p per share. A recommended final dividend of 2.5p brings the total to 3.4p.

Drayton Blue Chip net assets ahead

reported a net asset value of

Court Cavendish, the care

Gainsborough Homes.

home operator which came to the market in July, has made a 22.1m recommended offer for

£2.1m expansion

Directors of Gainsborough

have given irrevocable under-

takings in respect of their own

ELECTRONICS

can receive their consideration in cash, Court Cavendish shares at 225p or loan notes, or a combination of both.

the issued share capital.

BCE deficit at £162,000

BCE Holdings, the USM quoted

distributor of snooker, billiard

and pool products, announced pre-tax losses of £162,000 for the six months ended Septem-

ber 30, compared with £168,000, on turnover down from £1.98m to £1.82m.

This announcement appears as a matter of record only,



(0.6p).

Samsung Electronics Co., Ltd.

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US\$150,000,000

4,316,546 Rule 144A Global Depositary Shares Representing 2,158,273 Shares of Non-Voting Stock

> Global Coordinator Merrill Lynch & Co.

> > Asian Offering

Merrill Lynch International Limited Daiwa Europe Limited

Tong Yang Securities Co., Ltd.

Goldman Sachs (Asia) Limited Korea Development Securities Co., Ltd. J. Henry Schroder Wagg & Co. Limited Ssangyong Investment & Securities Co., Ltd.

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Merrill Lynch International Limited

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Merrill Lynch & Co.

Lehman Brothers Tong Yang Securities (America), Inc.

Barclays de Zoete Wedd Limited Goldman Sachs International Limited

Goldman, Sachs & Co. Salomon Brothers Inc.

CS First Boston

Pato Branco", et 2:00 p.m. on 18 January 1994, et the Bidding Office et "Rus Carameru, nº 271, Pato Branco, Paraná", "Siste-ma de Esgotos Sanitários de Pato Branco". Brazilian and foreign bidders may participate in this Bid process. restricted to member-countries of the Inter-American Development Bank — IDB. LEGAL NOTICES The works referred in these instructions will be supported by fi-IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION No BIRSTHOF 1993 IN THE MATTER OF KEWILL SYSTEMS nancial resources coming from the "Programa de Ação Social em Saneamento — Prosege" (Program of Social Action in Sanitation), of the "Ministério do Bern-Estar Social — MBES" which are partly

PUBLIC LIMITED COMPAN and a EN THE MATTER OF IN THE MATTER OF

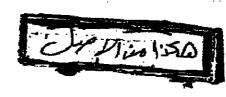
NOTICE IS HEREBY GIVEN the the outer of
the High Court of bacter (Casaccey Division)
dated 17th November 1993 continuing the
reduction of the Stare Premium Account of the
above assured company by the sum of \$7,256,823
was registered by the Registray of Companies us
1948, November 1993.

COMPANY NOTICES

GENCOR LIMITED ANNUAL GENERAL MEETING The 94th annual general meeting of the negators of Genera Limited will be held in the boardroom, ground floor, Union Corporation Building, 74-78 Marshall Street, Johnstofflorg, on Monday 17 January 1933

30 November 1993

per pro. Geneor (U.K.) Umiere



Tuesday November 30 1993

Free market reforms have led to a rush of business activity with Hanoi aiming to double GDP in the current decade. But with growth comes the threat of corruption, environmental destruction and a widening gap between rich and poor, writes Victor Mallet

Too much, too soon

he Vietnamese are the check-out queues were one enjoying themselves.

After half a century of There is, as Vietnamese offi-Wariare and dour communist rule, the country's 70m inhabit-ants – urban and rural – have responded enthusiastically to the free market policies progressively introduced by the government over the past

1 tops fog

36 i deficit

三 2 52.100

. Ltd.

With an average per capita gross domestic product of \$220 a year, Vietnam is still one of the world's poorest countries, but the traits of a modern consumer society are emerging everywhere from the trading towns on the Chinese border in the north to the beach resort of Vung Tau in the south

In the once sleepy capital Hanoi, foreigners and Vietnam-ese are building hotels, office blocks and private houses, replicating the construction and business boom which is already well under way in Ho Chi Minh City, the southern commercial centre previously known as Saigon. .

The public tennis courts in the central port city of Danang are packed with eager if inexpert players; in nearby Hué. students are contentedly drinking beer in bars which opened

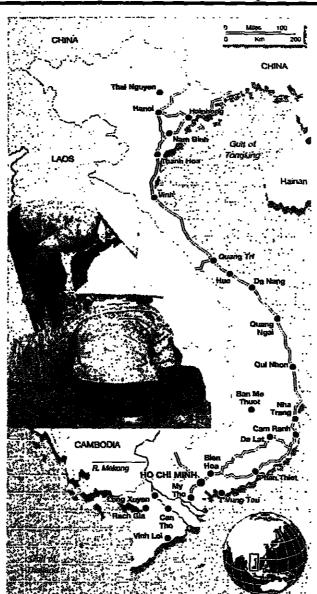
only months ago. In Ho Chi Minh City, a new supermarket was forced to close its doors after only four days because it could not meet

cials admit, an ugly side to Vietnam's transformation. Corruption, greed and prostitution have flourished in the liberal economic climate. But the inciplent urban prosperity that allows the wealthier Vietnamese to buy new motorcycles and build new homes is underpinned by solid and nationwide economic achievements since the communist government launched its policy of doi moi (renovation). Ruthless restriction of the

money supply has forced infla-tion down from more than 700 per cent in 1986 to less than 10 per cent today. Foreign investors have proposed \$6.8bn of projects in the five years since the first foreign investment law was enacted. Exports including rice, textiles and seafood - have been growing at an average 30 per cent a year in the same period. The economy grew by 8.3 per cent last year, a performance which will almost be matched in 1993.

Vietnam reacted nimbly to the collapse of communism in eastern Europe, shifting the focus of its trade away from the former Soviet bloc countries to new partners in Asia and the west.

According to the trade ministry, all of Vietnam's light multilateral aid for Vietnam industrial exports went to the from the World Bank, the



east bloc in 1988. Last year the figure was 4 per cent.

Most remarkable of all, the first stage of Vietnam's shift from central planning to the export-oriented industrialisation policies that have been so successful elsewhere in Asia was achieved with hardly any assistance from foreign donors. It was only in July that the US withdrew its objections to

International Monetary Fund and the Asian Development

The US bilateral economic embargo dating back to the communist Vietnam War victory in 1975 remains in force, but the boycott is now at least as frustrating for American companies as it is for Vietnam. So much foreign aid money will flood into the country -Vietnam was promised \$1.86bn at its first donors' conference



in Paris this month - that the management skills of the government's Soviet-educated ministers and bureaucrats will be severely tested.

The government has set a target of doubling Vietnam's GDP in the current decade, and it estimates that success will require a total investment of about \$40bn - of which half is supposed to come from domestic sources and the remainder from foreign direct investment and foreign aid.

Vo Van Kiet, the prime minister, readily acknowledges the enormity of the task that lies ahead. In an introduction to the Vietnamese document prepared for the donor conference, he lamented the decline of social services and the severity of unemployment.

He also emphasised the importance of repairing the country's battered infrastructure and spoke of the need to strengthen the legal system in order to allow the market econ-

"There is still much for us to do and there remain many difficulties to overcome in order to carry on with our renovation programme and to realise our socio-economic goals," he

Mr Kiet and his reformist allies are operating in a difficult political environment. Advocates of reform say social services were already declining under the bankrupt policies of the past and that the switch to a market economy - bringing with it the benefits of foreign aid and investment - was made only just in time. The World Bank, for example, esti-

mates that half of Vietnamese

The inevitability of reform, however, has not prevented many Vietnamese from resenting the rampant corruption that has accompanied economic growth or from complaining that the good aspects of communism - free educa-

tion for example - have been

nourished.

thrown out with the bad. Bereft of a coherent ideology, now that it has abandoned the command economy, the Communist Party of Vietnam is likely to find it increasingly difficult in the years ahead to

justify its monopoly of power. Indeed, the central government is already being challenged by Buddhist monks in Hué demanding greater freedom of religion, and by local governments around the country eager to exercise their own authority and to keep for their own flefdoms a share of the money generated by investment and economic reform.

One of the hardest tasks for Hanoi on the domestic front children under six are malwill be to nurture the emerging Vietnamese private sector when both local and central government agencies are accustomed to supporting the state enterprises which fall under their control.

The privatisation programme has stalled. Returning Vietnamese exiles, a potential

source of capital and business skills, are often surprised after many years abroad to find that they are greeted with suspicion by long-lost acquaintances.

The banking system is in urgent need of reform and a series of draft laws relating to business - including those on bankruptcy, the resolution of motion of domestic investment

 are queueing up to be passed by the National Assembly at its next meeting in December. Several will have to wait until the subsequent session in June 1994, according to parliamen-tary officials.

With so many basic tasks still needing to be performed, talk of establishing a stock market in Ho Chi Minh City is being dismissed by the govern-ment and by foreign bankers as premature.

On the foreign policy front, difficult relationship with its powerful neighbour China. Beijing periodically sends ships into areas that Vietnam says are in its territorial waters, including zones set aside for oil exploration.

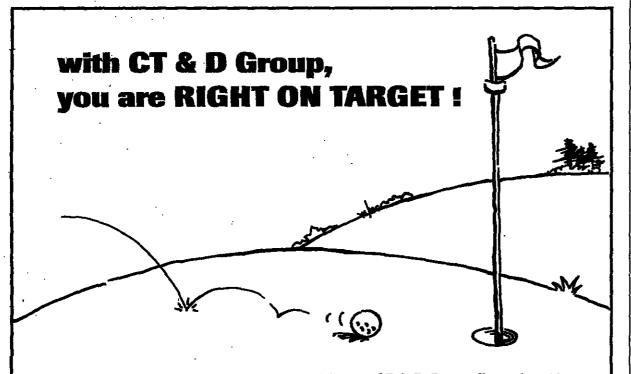
This is one reason why Vietnam is anxious to restore full diplomatic ties with Washington. The US is regarded as the only plausible counterweight to Chinese expansionism in the

Given the difficulties Viet-nam faces, it is enough to hope that the country will be able to emulate east Asia's "dragons" and achieve sustained economic growth into the next century.

To expect Vietnam to go further and avoid the worst tenneighbours - including corruption, environmental destruction and a widening gap between rich and poor - would

probably be over-ambitious. "Some people talk about the dragon," says Do Duc Dinh, a Vietnamese economist, "but l think it may take three or four decades to come to that, and it depends on our efforts.'

In the eyes of some of the country's more thoughtful citizens, the Vietnamese are enjoying themselves too much,



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ANZ Bank

Despite impressive gains, sustaining economic growth will be hard, says William Keeling

The capitalist spirit is unleashed

t would be a brave person, and probably foolish, to deny that Vietnam will be among the world's fastest growing economies over the next few years. The government's 1986 decision to abandon the command economy has unleashed the country's Capitalist spirit. While Vietnam remains

extremely poor - the govern-ment estimates annual per capita income at \$220 - growth in gross domestic product etween 1989 and 1992 averaged 7 per cent. Growth is likely to be sustained this year and rise to more than 8 per cent in 1994.

economy has profoundly affected the lives of Vietnam's 70m people. More than 1m workers and soldiers have been removed from the public sector and over a third of the country's 12,000 state enterprises have been closed or merged instead of experiencing an east lapse, Vietnam has responded

Exports have grown from \$1.3bn ln 1988 to \$2.5bn last year, while the trade balance improved from a \$350m deficit to a \$61m deficit in the same period. This was achieved in soite of the collapse of the Soviet Union, on which Vietnam had relied for aid and as its principal trading partner.

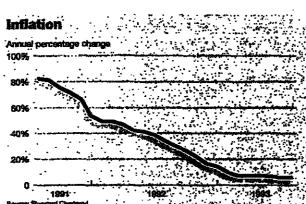
In the shops, more food, ciga-rettes and beer are available than at any time in the past two decades as well as a plethora of consumer goods, from video recorders to cuddly toys. Perhaps most remarkable, this has been achieved in a period of tight monetary control - inflation has fallen from

70 per cent in 1990 to an annual rate of below 10 per cent - and without financial help from donor agencies such as the International Monetary Fund (IMF) and the World Bank: the US had blocked multilateral aid to Vietnam until July this year.

Instead, the principal source of foreign investment has been from foreign private companies eager to benefit from a relaxed investment climate and low 780 projects worth \$6.8bn have been approved, with actual investment totalling \$2bn.

.

Foreign	investment a	pproved and i	mplemented
	Number of projects	investment approved (\$m)	Investment Implemented (Sm
1988	37	384	
1989	69	539	200
1990	108	600	200
1991	150	1,223	200
1992	198	1,937	300
1993	133	1.551	500
(to June)			
Total	695	8,214	1,400



leading products, crude oil and rice, accounting for less than Exports of seafood, textiles, shoes and agricultural goods such as rubber and coffee are

Against this background, it might be churlish to suggest that big obstacles exist to the government's target of doubling GDP by the end of the

The greatest danger to liberalisation is that government officials may object to the results of the new policy

century. Nevertheless, while impressive, Vietnam may struggle to keep its development on track.

Of particular concern is the banking sector. Vietnam needs to avoid the mistake of other developing countries, such as Ghana or Indonesia, which restructured their banking systems too late. The issue of the sector's bad debt, undercapitalisation and poor management must be a priority in according to foreign investors.

The large number of state enterprises remains a problem. Accounts supplied by the enterprises show a third as

profitable but accounts are

unreliable and profitability

often depends on subsidised

credits supplied by the treasury and the state-owned development bank. Donors say the government must also improve its handling of infrastructure projects. The north-south high voltage power line being constructed is likely to exceed its planned \$500m cost by about 25 per cent. The World Bank estimates that between 1993 and 2000, Vietnam needs to invest a further

\$2.6bn in the power sector and

\$2.8bn in roads, ports and

inland waterways to maintain

the pace of development. On a more positive note, the US decision to lift its objection to foreign funding allows Vietnam to call on western donors to help finance these projects. The IMF in October approved credits totalling \$233m, while in early November the World Bank and the Asian Development Bank gave the green light to six projects with loans

The World Bank estimates Vietnam will require aid disbursements of about \$550m a year in 1994-95, rising to \$10n by 1997 if its high level of growth is to be sustained. This level of disbursement, given the lead-time to initiate projects, will require far higher commitments, hence the November 10 decision by donors to pledge Vietnam \$1.86bn for the year ahead.

Donor finance alone, however, will not guarantee economic growth. Much will depend on the government's. ability to absorb the aid efficiently and avoid the problems of, say, Bengladesh, where a backlog of projects exists. The machinery of government, which administers an annual budget of about \$1.80n, will be stretched by the influx of aid.

Donors are likely to demand. a more transparency in the government's finances. Important areas of revenue, particularly from oil exports, are not yet fully revealed in the budgetary accounts.

But the greatest danger to economic liberalisation is that government officials may object to the social and political results of the new policy.

The freeing of the economy has already increased friction. between the Hanoi central government and provincial governments, particularly in Ho Chi Minh City. Provincial govregulations in areas such as foreign investment and taxa-

The move toward a free market has also left a grey area between what is a st and what is a privately-owned company. Local economists say many enterprises officially owned by provincial governments are now, in practical terms, operated for the benefit of their managers and employ

tion to facilitate greater local

autonomous subsidiaries and may have three sets of accounts: one for the government - to which a nominal sum might be paid each year another for the workers and their profit-sharing scheme, and yet another for the manag-

What appears to be happen ing is a slow metamorphosis of state-owned companies into except that the legal ownership structure remains unclear and

to shake off their Soviet-style accounting systems - put more emphasis on turnover than on

There are reasons to be alarmed by this process. Of immediate concern is that the close relationship between the management of these "stateowned" companies and local government is likely to suppress true private sector entre-

A forthcoming law governing domestic investment may ease this but investment data shows that genuine private companies remain almost exclusively small-scale and only a few sectors, such as retailing, have seen rapid growth. Most for-sign investors form joint-ventures with local companies but of the 780 investment approvals granted since 1988, only seven have involved private Vietnamese companies. Of these, three have been

Of the 200 priority projects drawn up by the government to attract foreign investment – to heavy industry - none of the proposed Vietnamese counterpart companies is private

Replacing the command economy, therefore, is an economic system which is far removed from the free-market ideal, with a relatively small ber of politically influential enterprises - some of which appear to be well-run -



sectors; the hotel industry, provincial people's committees, s one promisent example. The government, which

may struggle under the new system to achieve political objectives such as an equitable distribution of wealth. The lesson from Indonesia, for instance, is that politically influential companies are reluctant tax payers and tend to heard their riches while manding business favours. An impure free market sys-

wealth. Hanoi and Ho Chi Minh may prosper, but other urban centres such as Hué and Danang would fail further behind On the macro-level,

feed through to slower economic growth.

Neither is it the system envisaged by the Vietnamese officials who have backed the move to a free-market economy. As one official noted, are enjoying ourselves too soon, importing luxury cars when the people in the rural areas are still poor. We must

Party membership is no longer seen as the only path to prosperity

Communism losing its lustre

■heir eyes flicking restlessly to and fro, the plainclothes policemen watching the Buddhist monks at the Linh Mu pagoda are easily identified among the for-eign tourists and Vietnamese souvenir hawkers on the banks of the Perfume River.

They are watching with good reason. In May, the dozen monks at this pagoda on the outskirts of the old imperial capital of Hué were at the centre of the most serious threat to the authority of the Vietnamese Communist Party for

The trouble began when a man committed suicide at the temple by dousing himself with petrol and setting himself to the Unified Buddhist Church which has long resisted incorporation into the official church sanctioned by the gov-ernment, said the dead man was a devout Buddhist; the authorities said he had prob-

lems with his wife, When Thich Tri Tuu, the abbot, was taken away for questioning about the incident, about 1,000 people staged a demonstration on a bridge in the centre of Hué. A government car was overturned and set on fire before the security forces dispersed the crowd,

Four monks, including the abbot, were among those sub-sequently arrested. They were sentenced to 3-4 years in jail at a trial in November, according to news agency reports from Hanoi. The unrest appears to have spread from central Viet-nam to the south, and the head of a pagoda near Vung Tau has also been arrested.

"There is no freedom of reilgion," said one of the grey-robed monks at the Linh Mu pagoda recently. "We are try-ing to develop Buddhism among the people, and most people are Buddhists, so the government is scared. Buddhsm does not lit in with Marxism-Leninism . . . It is hard for both Catholics and Buddhists." Supporters of the governsay the monks have links to

nists. Yet it was from this pagoda that a monk went to igon (now Ho Chi Minh City) in 1963 to perform a much pub-licised act of self-immolation in protest against the persecution of Buddhists by Ngo Dinh Diem, the South Vietnamese president then confronting the Communist north.

Opinion is divided as to the seriousness of the threat to the government's authority posed by the Hue demonstration. The rise of religious feeling is certainly regarded as more significant than the feeble anti-communist plots organised by dissatisfied south Vietnamese living in exile in the US that are occasionally uncovered by the government

The interior ministry and the security forces maintain a tight grip on the country. Asked about the demonstration, a Hué student said: "The people had a fight with the police. The police won. They took photographs to make arrests. If anyone talks about the incident they go to jail."

In the countryside, where four fifths of Vietnam's people live, the party's control has been loosened by the collapse of agricultural co-operative and the liberalisation of the rice trade. In the towns, which have an estimated 3.5m unemployed, but no organised opposition to the government has

emerged.
"I don't see the Communist Party fading away in the Soviet sense," says one west-ern diplomat. "It's secure as long as it controls the army. There is no urban intellectual

Although it controls the levers of power the Communist Party, like floundering

Although it controls the levers of power, the Communist Party of Vietnam (CPV) like communist parties every-where - is floundering ideologically. Having adopted free market economic policies, it is communist only in its name

and its political structure. By emphasising nationalism and pointing out that the party successfully rid Vietnam of the French and the Americans in the 1950s and the 1970s, the CPV can claim a measure of legitimacy and the support of much of the older generation for the one-party state.

But half the population is under 20, and young men and women have no memories of French colonialism or the more

recent war against the US and its south Vietnamese allies. In Hanoi, the CPV has sought to boost its dwindling popularity among the young promoting such activities as a beauty pageant in the opera house and a beer festival in the Vietnam-Russia Friendship Palace, but with the economy being liberalised to allow the establishment of foreign and local private companies, membership of the party is no lon-

ger seen as the only path to

prosperity and influence. The party's reputation, eanwhile, has been tarnished by the increased corruption that has accompanied economic reform and the les ship's inability to control its

When the communist people's committee in Ho Chi Minh City closed 44 of the city's 58 nightclubs this year, it emerged that the 14 remaining open were owned by the committee itself. Whereas many young Viet-namese either ignore the party or want it to loosen its grip, its ageing supporters complain that some of the good aspects of communism - free education, for example - have been

thrown out with the bad. Perhaps the best argument that the CPV makes to justify its continued dominance is that it can ensure stability dur-ing this hectic period of economic transformation. Vietnamese leaders say that the communist states of eastern Europe were wrong to allow democratisation before reforming their economies, since the resulting anarchy made the

introduction of coherent reforms all but impossible. business executives agree; the Vietnamese economy is growing fast to the benefit of the whole population.

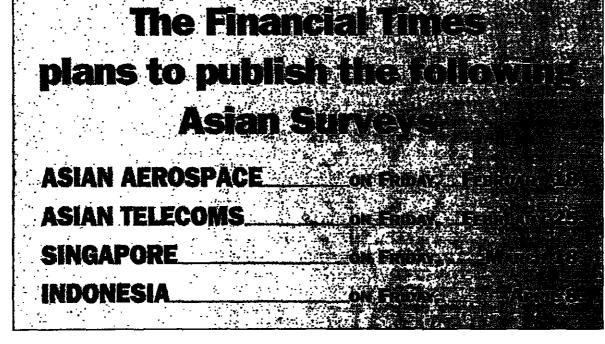
The disputes in Vietnam about the direction and pace of reform will be discussed at a forthcoming party conference, and the fact that the meeting has been put back from December to January indicates the intensity of political manneuvring within the party's ranks.

The prime minister must steer a course between those favouring

CPV's seventh five-year congress, this mid-term review is and students of communism have noted that similar conferences heraided the collapse of communist parties an the arrival of democracy in eastern

contender for power, the immediate effects in Vietnam are unlikely to be so drastic. But Vo Van Kiet, the prime minister who is closely associated with the reform programme, will have a struggle on his course between those who favour faster liberalisation and hardliners fearful of change.

Victor Mallet



For further Information contact:

SARAH PAKENHAM-WALSH **OT TOLAND HEALEY** Hong Kong Office Tel: (852) 868-2863 Fax: (852) 537-1211

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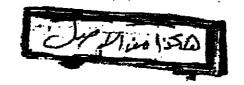
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ANZ's Hanoi branch: foreign banks are deterred from lending more to se the legal system allowing recovery of bad loans is inadequate

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The Secret Case

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K OF VIETNAM

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KEY FAC	rs	
Area	33	0.341 sa km
Population		
President		
Prime minister	#####	Vo Van Kjet
Minister of finance	44 Mangalang Pat and Land Land	
Currency		Dong
Average exchange rate1991	51=9,750, 1993 1993 lates	2 \$1=11,500 t \$1=10,876
ECONOMY	1991	1992
Real GDP growth (%)	6.0	8.3
Sectoral share of GDP		
Agriculture	38.0	38.2
inclustry	22.4	24.6
Services	39.6	37.2
Annual average growth in		
Consumer prices (%)	88.1	17.5
Industry value added (%)		10.9
Agriculture value added (%)	2.2	6.3
Services value added(%)	8.3	8.6
Money supply (M2)	83.5	17.4
Government finances		
Government expenditure 1,	15.6	20.3
Budget deficit 1	-2.5	-3.8
Total external debt (\$m)	15,311	15,400
(Rouble component converted		
at a rate of Rbs2.55-\$1)		
Trade		
Current account balance (\$m)	-133	-8
Trade balance (\$m)	-64	-61
Main trading partners 2	Exports	Imports
Jepen	35.0	14.8
Hong Kong	6.0	30.8
Thailand	3.2	. 2.5
Germany	9.5	1.7
Indonesia	3.8	5.1
Malaysia	5.1	1.6
Prance	3.7	7.1
EU	17.1	12.6
(1) As a % of GDP (2) % shares of trade	in 1992	

Sources: IMF, ADB, Economist Intelligence Unit, World Bank.

BANKING

Resources lie thin on the ground

inflationary pressure, it does

so principally by reducing cash

in circulation, leading to a pau-

banks' customers demand a guarantee that payments made

through the banking system

This can only be guaranteed

by passing the transaction

through the SBV which has

the sole authority to issue

will not issue a cash-cheque unless the bank from which

the money is being transferred

delivers to the SBV the pay-

ment in physical notes. "Some-

times, we cannot understand

the way the State Bank (of

Vietnam) does business," com-

A former financial adviser to

the government believes senior

SBV officials, in spite of recent

bank reforms, remain ignorant

of how banks operate in a free-

market economy. His advice

for further reform, given with

a wistful smile, is, "Pull out the governor (of the SBV)...

doesn't know banking"

point to the excellent record at

More domestic credit is

needed but Vietnamese

banks lack the basic

skills for the task

controlling inflation of Cao Si

Kiem, SBV governor, severe

inadequacies in the sector need

The four state-owned banks.

which at the end of 1992 had

36,000bn dong in assets, are

burdened with non-performing

loans and are poorly capital-

Donor officials say the pro-

portion of the state-owned

banks' non-performing loans

has fallen from about 30 per

cent of their portfolios in 1990

to about 12 per cent, after a

concerted government drive to

make state corporations cur-

rent on loans, by selling assets

that the accounts of state-

owned banks and enterprises

are poor. More non-performing

no better. A recent World Bank

report estimated the state-

owned hanks' capital levels at

less than 1 per cent of assets. The banks would require an

them up to international capi-

should go hand in-hand with a

relatively fast expansion of

domestic bank credit but Viet-

namese banks lack the basic

A recent World Bank report notes: "There is as yet no loan

classification system ~ neither in most of the individual banks

banks), nor even in the think-

ing of the regulatory authori-One step would be for for-

eign banks to fill the void until the domestic banks' skill levels have been improved. However,

there is an aversion among

skills for the task

debt may come to light.

But local bankers point out

to be confronted.

Although other bankers

plains one local banker.

'cash-cheques". But the SBV

can be withdrawn in cash.

Understandably, many of the

city of notes.

The elegant facades of the commercial bank buildings in Ho Chi Minh City and the imposing exterior of the State Bank of Vietnam (SBV) in Hanoi provide the veneer every banking system requires: stability, respectability and wealth.

But it is not an image that springs to mind for most Vietnamese. Under the former Communist command economy, individuals were unable to hold bank accounts. Neither were private companies, as the concept of a private company was not tolerated.

Individuals and private businessmen either transferred their wealth into durables, such as gold, kept it in cash or deposited it with unauthorised. and often unscrupulous, finan-

Transforming the banking sector so that it can sustain and facilitate a market economy is among the most daunting of the government's tasks. The first step has been to hive off the separate lending divisions of the SBV into four

state-owned commercial banks - the Industrial and Commercial Bank, the Vietnam Bank for Agriculture, the Foreign Trade Bank and the Bank for Investment and Development. The SBV, therefore, now acts as a central bank, in charge of the sector's supervision and as facilitator of the government's

monetary policy.

Ten foreign banks have been licenced to open branches, two joint ventures between foreign and domestic state-owned banks established and more than 20 "shareholding" banks created. The latter have a mixed ownership of state and private companies, co-operatives and individuals. Although most shareholding banks are majority owned by state institutions, businessmen regard them as private banks carrying no sovereign guaran-tee in the event of failure.

While private companies and individuals may now hold accounts, a director of a shareholding bank sounds a note of caution. "The banking system still isn't up to the development of the economy. It's the main obstacle." he says.

Vietnam lacks wide branch network and bankers have yet to win the confidence of individuals and husinesses. The scenticism of potential customers is justifiable, notes one local banker, who says banks face difficulties in performing the most basic transaction - allowing customers to withdraw cash.

The fault, he explains, lies in the government's policy of using physical cash as the main tool of its monetary policy. As a result, when the government wants to dampen

long with its commit-A ment to a free market, investors might have expected the Vietnamese government to undertake a programme to privatise state-owned enterprises.

But after expressions of intent in 1991 progress toward privatisation has been piece-meal. Companies that investors might wish to buy are not for sale and many of those on offer have been withdrawn.

The rale of two companies in Ho Chi Minh City - Saigon Brewery, Vietnam's dominant beer producer, and Legamex, a garment and footwear manufacturer - provide an insight into the operations of state industry and the obstacles to privatisation, or "equitisation". as the government call it.

Among the most striking aspects of economic liberalisation has been the energetic response of some state companies to greater competition. Production at Saigon Brewery owned by the Ministry of Light Industry, has risen from 72m litres in 1991 to a forecast 110m litres this year, accounting for one-third of Vietnam's total

beer production.
"It's the difference between a centralised economy and a market economy," says Ngac Van Giau, the brewery's vice director. It is also, he admits, the result of a \$23m programme to refurbish the plant.

A bottling line purchased from Germany and new fermentation equipment have reduced losses from 12 per cent of production to 1 per cent. The company financed the refurbishment from internal resources and is one of Vietnam's largest tax payers, Mr Giau says. Saigon Brewery expects to pay the state 542bn dong in taxes this year, up

from 165bn dong in 1991. How profitable the company is remains unclear. Its account ing system carries the legacy of the command economy with the emphasis on turnover. Salaries are paid according to production, not profitability.

Nguyen Xuan Oanh, a private sector economist, says the accounting method of state enterprises "is all wrong. Depreciation has never been taken into account". Nevertheless, most businessmen agree that Saigon Brewery would have to pour beer down the drain to lose money.

The industry has, not surprisingly, drawn the attention of foreign investors but the government has limited entry to the sector, described by Nguyen Mai, vice-chairman of the State Committee for Co-operation and Investment (SCCI),



ned Legamex's factory in Ho Chi Minh City: prospects for privatisation are receding

William Keeling looks at obstacles to privatisation

Progress is patchy

as "extremely profitable". While some early applicants received SCCI approval, further investment in the beer industry must now be vetted by the prime minister's office. As for Saigon Brewery, it is not on the list of companies waiting to be privatised. As Mr Giau explains, privatisation only "applies to businesses which are not profitable".

State employees in inefficient companies oppose privatisation for fear of losing their jobs

Legamex, on the other hand, slated for privatisation and is touted as one of Vietnam's best managed state enterprises. Yet after two years of wearing the For Sale tag, the company remains in state hands and the prospects for privatisation are

In a sprightly piece of research in 1991, Credit Lyonnais Securities described Legamex's garment operations as a "Win-Win" business. Since then, the company, which is owned by the Ho Chi Minh City Department of Light Industry, has suffered a serious setback with a tight export quota being placed on its principal product, jackets.

1.7m jackets to Germany; this year its quota for the entire European Union has been set at 475,000 pieces. The company, which also has embroidery and leather goods divisions, has tried to switch production to shirts but rows of sewing machines lie dormant.

When the government informed us of the quota, we were very upset," says Nguyen Thi Son, Legamex chairman. The company, which had not anticipated the quota restrictions, found itself with excess stocks of materials and finished products.

Mrs Son is optimistic that the company will be privatised but problems remain. The most immediate is negotiation over a \$12m seven-vear loan, taken in 1991, from International Investment Bank (IIB), a consortium of 12 banks from former eastern bloc countries.

Mrs Son believes a repay-

ment of 40 cents to the dollar could be negotiated. But Legamex is one of six state companies with IIB loans and the government wishes to negotiate collective repayment at 20 cents to the dollar, she says. Legamex's interest payments on the loan totalled 12bn dong last year, reducing profits before tax to just 2bn dong on turnover of 126bn dong. The figures this year. Given the small profit, foreign investors "are not inter-

ested in taking over the entire company. They're interested in taking over bits", leaving the loss making divisions in state ownership, says one European banker. But the biggest obstacle to privatisation may be political. A recent press campaign,

backed by government labour unions, has accused Legamex executives of corruption and nepotism. Businessmen in Ho Chi Minh City say Mrs Son's enthusiasm for privatisation is proving unpopular with local government officials. "Privatisation was never

going to be easy in this country," a banker explains. Opposition is in part ideological some communist sentiment remains - but mostly springs from self-interest, he says.

State employees in inefficient companies oppose privatisation for fear of losing their jobs. At better-run enterprises, managers and workers are benefiting from the profits - either through official profit-sharing schemes, or by means of unofficial payments. They feel privatisation would dilute their income. Few companies, therefore, are willing to leave the state's embrace.



Beta Viet Nam Fund Limited is a new fund (with assets of approximately US\$63 million) established to invest in Vietnam, principally through joint ventures with both international and Vietnamese companies. The investment manager of the fund, Indochina Asset Management Limited, is already examining and negotiating a number of possible joint ventures for the fund, but remains interested in receiving further investment proposals from potential partners.

Suitable international partners will be companies which have already made, or are about to make, a significant commitment to developing businesses in Vietnam. Although the Fund is prepared to take substantial equity participation, no management control is sought. However, preference will be given to ventures which both generate hard currency earnings and provide a realisation route, preferably via a stockmarket listing of the international holding company for the investment(s).

Further information on the fund can be obtained from Beta Funds Limited, 3 Bolt Court, Fleet Street, London EC4A 3DQ.

Summarised proposals for joint ventures in Vietnam should initially be discussed with or faxed to Philippe Colin, Executive Director, Indochina Asset Management Limited, in Ho Chi Minh City. Telephones: (848) 231 348

905 638

(848) 290 936 Fax:



The SBV faces a stiff challenge to keep pace with the rest of the economy the foreign bankers to lend locally," says an Asian banker. Foreign banks prefer "to pick off the short-term stuff, the trade finance," says a Euro-pean banker. He says foreign banks would be willing to lend more to domestic business but the legal system allowing recovery of bad loans is inade-

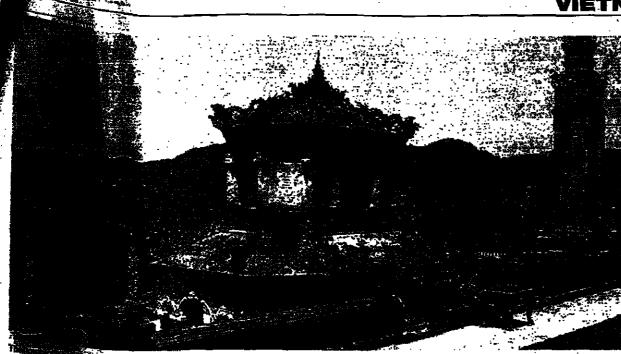
The high tax structure for banks - a turnover tax of 4-15 per cent and a profits tax of 50 per cent of net income - also makes them wary of long-term, higher risk lending. Banks are encouraged to hold 30 per cent of deposits with the SBV at negligible or zero interest rates which, being well below the banks' average cost of funds, constitutes a further tax. As a result, banks operate on the

thinnest of margins.
The agenda, therefore, for those seeking to reform the banking system is over-flow-

Given its staff's lack of experience, the SBV faces a stiff challenge to restructure the sector to keep pace with the rest of the economy. The scale of the task "scares the hell out of them (the SBV)," says one foreign banker. "They know they're short on resources"

William Keeling







se apartment tels and the Bay is shat-

he to remote tourism in the third this prediction is in this this prediction is in this third to be fulfilled. The parties afficials have in sent rears, fixedled widely and rears, fixed widely countries, such as Thalland, to see the results of south-east Asia's tourist boom Without excep-tion they voice concern over tourism's often negative

ism in the long term.

the immediate need for foreign exchange will overrule most of idly lead to the production of familiar touristic evesores. After years of isolation, it is

only during the past three years that Vietnam has welcomed foreigners with open arms, and even then it has directed them to a relatively small number of destinations such as Ho Chi Minh City, Hué, Hanoi and Ha Long Bay. Nevertheless officials claim that more than 500,000 tourists will visit Vietnam in 1993 generating more than \$200m in for-

The attractions are obvious - a little visited country with a threats of imponirolled growth around scenic areas and lack of scenic beauty, the romance of Mark Graham voices concern about the rush to develop tourism Instant dollars a threat

an Asia still living in the past and an excellent and varied cuisine. And it is chean. For the hardy traveller, pre-

pared for the unexpected and the stimulus of exotic adven-ture, Vietnam offers vastly different fare from the predictability of well-trodden destinations elsewhere in Asia. With the exception of Ho Chi Minh City and Hanoi, decent hotel accommodation is in

Transport is made difficult by the appalling state of roads and railways which have suf-

short supply.

neglect. A limited number of number of Javan rhinos roam vehicles are available for hire a lowland swamp forest a lowland swamp forest reserve 150km north of Ho Chi and the public transport system creaks under the com-Minh City, will remain off-limbined weight of humanity and its. Others, such as Cat Ba island in Ha Long Bay offer immediate opportunities for small groups intent on adventhe inheritance of ageing eastern European trucks and buses and still older vehicles left by the Americans in the 1970s. in an effort to conserve the environment and offer more Ha Long Bay has long been considered one of the world's

the government is looking at national parks and wildlife

sanctuaries to see if they can be sensibly exploited. Some of these areas, such as Nam Cat Tien, where a small scape painting from Gwailin, emerge suddenly offshore from dreds of small fishing villages (and amugglers plying their trade between Hainan island Among the many motorised, fishing vessels it is still possible to admire the graceful ahape of a junk slowly wending her way through the maze of inlets and islands. For the most part uninhabited, of the islands offer pristine

Cat Ba, the largest covers more than 150 sq km with its rugged limestone hills and

beaches and countless unex-

Part of the island is national park, home to the care golden-besded langur monkey, numerous birds, the flora of evergreen tropical forests and a numericale of exotic butter-

headquarters provides simple accommodation for about 80 include visits to ancient fishing villages and enjoyment of

ntiful fresh seafood. Although few organised tours exist to the more inacces-sible parts of Vietnam, the department of ecotourism at the University of Hanci will organise small group expedi-tions, obtaining the necessary

ernment policy of trying to feed one of the most densely populated and poorest countries in the world.

The arrival of multinational

concessions to foreigners for the construction of golf courses and an increasing mass of ignorant tourists suggest that the heroic discipline which served the Vietnamese so well

wars has deserted them.
Idyllic though Vietnam may now be, the temptations of easy wealth will ensure that today's unspoilt land will soon become another case of too much too quickly. Mark Graham is a Bangkok based naturalist and business consultant who has co-authored

books on the national parks

lain Simpson examines the government's plans to exploit its oil and gas fields

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Tapping into undeveloped reserves

As its joint oil venture with the former Soviet Union lurches from one crisis to another, Vietnam is looking at ways of making more money out of its oil and gas reserves. The government's priority is

to recover the gas now being flared off by VietSovPetro, the joint venture between Hanoi and Moscow. Plans to exploit gas from undeveloped fields are also being assessed and be let on other areas.

The Australian company, BHP Petroleum, has struck oil

British Gas believes there is a large market has not yet been tapped

in the Dai Hung (Big Bear) field it is drilling off the south-east coast of Vietnam. BHP officials say their floating production system means the find can be exploited soon - certainly by the middle of 1994.

BHP estimates recoverable reserves in the field at 7-800m barrels of oil. The company also says 2-3,000bn cubic feet of gas exists in Dai Hung. The gas from Dai Hung will not be piped out until well into next year but the state oil company, PetroVietnam, is pursuing ways of recovering gas from the Bach Ho (White Tiger) field, the only Vietnamese field from which oil is now being

Bach Ho was discovered by Mobil in January, 1975, but three months later the company was forced to ahandon its drilling rigs and flee the coun-try in the face of the advancing North Vietnamese troops. Two years later, Vietnam estab-lished its own state oil com-pany, PetroVietnam.

In 1981, the state company set up a joint venture with the Soviet Union, VietSovPetro and three years later the first oil was pumped out of Mobil's field. Since then, VietSovPetro has been draining the reserves at Bach Ho and flaring off the ssociated gas. It is producing 130,000 barrels a day. Critics in the oil industry say

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United Kingdom

date and the oil reservoir is not being properly conserved by VietSovPetro. Indeed, Petro-Vietnam has just let two contracts - one for reservoir management and one for rig maintenance - to foreign companies. These tasks are normally carried out by the com-

Hundreds of limestone islands,

reminiscent of a Chinese land

pany drilling the wells. A proposal to recover gas from the Bach Ho field has also been put out to tender and British Gas, one of the companies bidding for the scheme, believes there is a large untapped market for gas in Vietnam. The project is split into two

phases: under the "fast track" phase one, an underwater pipe-line will bring the gas onshore city of Vung Tau. Five foreign engineering companies have bid for this \$100m-\$150m contract and the tenders are to be examined by the middle of next month. Phase two involves an expansion of the pipeline

capacity from phase one and the construction of an LPG plant. Industry sources say three foreign consortia have bid for this second phase of the project, worth \$400m. At least one of these bids has been in since June and the bid-ders are pushing the govern-ment to make an early deci-

sion, saying that otherwise the reserves will continue to diminish as they are flared. Hanoi is also keen to discover and exploit other potential reservoirs of gas offshore and is seeking bids from companies to exploit gas reserves in offshore blocks which are now being drilled for oil.

The gas pumped ashore by the phase one pipeline, which Hanot hopes will be completed by the end of next year, will be used mainly to generate elec-tricity at a power station near Vung Tau. Industry sources say the turbines, now powered by imported fuel oil, can easily be adapted to use natural gas. There is currently almost no domestic market for gas in

Vietnam, except for a small onshore field in the north, used for electricity generation and piped to a ceramics factory. British Gas, which leads one the Soviet technology is out of of the consortia bidding for

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phase two, believes the higher volume of gas brought onshore can be used to develop a domestic market. A stridy carried out by the company 18 months ago concluded that in the short term, the Vietnamese market could absorb 2bn cubic

metres a year. Phase two could bring between 1bn and 1.5bn cubic metres onshore annually and British Gas says it wants to promote the use of natural gas among industries in the south which now rely on electricity.

north to south and may not welcome attempts by foreign companies to promote alternative sources of power. After a gap of 18 years, a team from Mobil is back in Vietnam, led by regional The company has the for a pro-

the south, particularly in Ho Chi Minh City. However, the

on a north-south power line to

carry excess electricity from

At the time of writing, the panies from doing most kinds of business in the country but, rules of the embargo, American oil companies can go a long way towards exploring potential fields. We can sten production-sharing contracts, carry out exploration drilling and appraisal drilling, which is duction-sharing contract on the first stage in any producthe Blue Dragon field, which tion-sharing programme," Mr will soon be awarded by the Aberbach said



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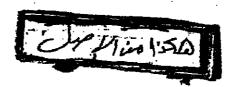
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VIETNAM V

he physical difficulties of doing business in Vietnam are being eased but the bureaucratic, legal and political obstacles to securing a

successful deal remain almost as formidable as ever. Those who arrived in Vietnam immediately after the enactment of the country's first foreign investment law in December 1987 had to over-come the most basic transport and communications problems.

Many of these have been essived. Taxis now circulate in the capital Hanol and in Ho Chi Minh City, the southern commercial centre formerly called - and still known as Saigon; international direct disiling is available from even modest hotels; frequent international flights connect both cities and Vietnam Airlines has added leased Airbuses, Boeings and ATR aircraft to its ageing Soviet fleet for both domestic and foreign routes.

Multilateral and bilateral

donors, such as the World Bank, the Asian Development Bank and the Japanese government, are starting the task of repairing and upgrading roads, ports and other infrastructure left in a sorry state by decades of war and communist rule.

But Vietnam's policy of doi moi (renovation) – its equivalent of perestroika - and the government's official adoption of free market economics has not eased problems for foreign

Patience an essential tool

investors. Some companies have abandoned their projects after months of frustrating

The experience of the first five years of foreign invest-ment in Vietnam suggests that the principal obstacles to ng an agreement are frequent conflicts between the central and local governments with their own agendas. "The

The central government is acutely aware of the threat to foreign

investment posed by free wheeling local officials

power of the emperor ends at the village gate," is an old saying that has become increasingly popular among Vietnamese and foreign executives in recent months.

A local communist people's committee will usually try to ensure that one of its own subsidiaries is the partner in a joint venture with a foreign company, or it will want to charge for the lease of state land above the limits set by

territory and are therefore both players and referees.

Victor Mallet looks at the obstacles to doing business in Vietnam

The central government is acutely aware of the threat to foreign investment posed by free wheeling local officials and is trying to reimpose its authority on the provinces. "The decision-maker must be the central government," says Nguyen Mai, vice-chairman of the State Committee for Co-op-

eration and Investment. Meanwhile prospective inves-tors must ensure that their negotiations with the central and local authorities are head-ing in the same direction; approval from Hanoi is of little benefit if the people's commit-tee in Ho Chi Minh City where your factory is located is going to make life difficult.

Investors planning to export what they produce and with no need of a local distribution network often opt for 100 per cent foreign ownership. Others usually take the easy

way out and form a joint ven-

ture with a local government enterprise or with a company controlled by the relevant national ministry. There are several significant

risks attached to doing busi-ness in Victnam besides the uneasy relationship between

Hanoi and the regions. The legal system is rudimen-tary, and the influence of your contacts or partners is more important than the application of laws - if there is one to cover your particular situation.

The government plans to introduce a bankruptcy law and improve commercial contract law, but for now disputes are referred to local arbitration panels which have no powers of enforcement.

Even the foreign investment law contains internal contradictions. It includes guarantees against nationalisation, but amendments introduced last year suggest that Vietnamese companies have the right to buy into the foreign share of a joint venture in "important economic sectors". Foreign lawyers urge investors to ensure their agreement states that the business is not "important".

Investors are also advised to insist on the right to hire their employees directly rather than through a government agency. Another concern for both for-

confused and apparently arbitrary tax system, which includes a turnover tax on business, personal income tax of up to 50 per cent, a complex import tariff scale and local taxes. Again there is a lack of co-ordination between the centre and the regions, with different provinces making different demands on taxpayers.

A high-profile campaign to eradicate corrupt practices has been launched, but bribery remains common

One irritating if understand able countrywide feature of life in Vietnam is dual pricing. Foreigners pay between two and and 10 times as much as Vietnamese for services ranging from domestic flights to access to ancient monuments.

Corruption is widespread. The government has launched a high-profile campaign in an attempt to eradicate corrupt practices but bribery remains common both for petty trans-

of tree-lined avenues, lakes and French colonial architecture.

In the centre of the country,

Danang and Hue - the old

imperial capital - are developing at a more sedate pace.

The lifestyle of the emperors.

with their concubines, eunuchs

and mandarins, makes fasci-

nating reading. Emperor Minh

Mang enjoyed five concubines a night (he had 142 children).

while Tu Duc's tea was made

from dew collected from the

leaves of lotus plants

tions and in business dealings For example, one foreign businessman, said it was normai to over-invoice the health ministry for pharmaceutical supplies, with the difference between the actual cost and the invoice total going to ministry officials.
As a Vietnamese banker

points out, corruption is unlikely to disappear when civil servants with nominal salaries of \$20 or so a month are overseeing \$1m contracts.

accounting systems in Vietnam are rudimentary. Cash dollars and dong, the Vietnamese currency, are both used freely in urban areas and it is not difficult at present to obtain foreign exchange. But personal cheques for domestic accounts do not yet exist; most employees are paid in cash.

Many of the problems detailed above are the inevitable result of Vietnam's rapid switch-over from a Soviet-style command economy to a free market system requiring new regulations which have yet to be enacted; others are common to fast-growing economies elsewhere in Asia, such as Indonesia and Thailand.

If the Vietnamese government succeeds in pushing the necessary legislation through the National Assembly and in enforcing the laws thereafter, the investment climate in Vietnam will be much improved.

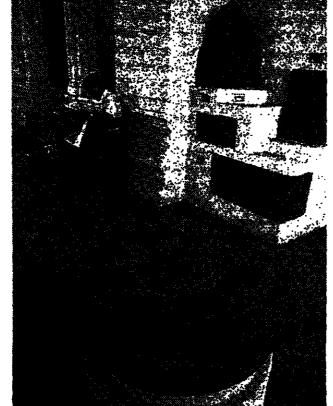


has not eased problems for foreign investors

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The Chern Museum in Danang: tourism in the centre of the country is eloping at a more sedate pace

FINANCIAL TIMES

RELATED SURVEYS

Getting there

Vietnam is served by an increasing number of international and regional airlines. including Air France, Lufthansa and KLM. Visa and entry formalities are generally straightforward, although visitors are sometimes presented enter" form at the airport which requires a passport-sized photograph.

Currency

Visa and Mastercard - but not American Express - can be used at major hotels; the US economic embargo excludes the use of any credit cards and travellers cheques issued by

US banks. It is advisable to take a substantial amount of US dollars in cash for transport and accommodation, especially if you are travelling in the prov-

Theft and other crimes are on the increase, especially in Vung Tau and Ho Chi Minh City in the south.

Information

January

February

February

February

March

May

May

June

June

Commercial and economic information in English is widely available inside Vietnam, but the local press is not free and the best coverage of political developments is in the foreign media. The official Vietnam News, a four-page newspaper in English, is pub-

lished daily. The weekly Vietnam Investment Review has comprehensive coverage of economic news. Vietnam Economic Times, a monthly English lan-guage version of the Vietnamese weekly of the same name, is expected to be available from March next year.

English is the language of business, although some older people speak French and Vietnam's communist heritage has given the country many Russian and German speakers.

New hotels are under construction in large towns, but firstclass hotels still tend to be full. Book well in advance and confirm the reservation. Those planning a longer stay will find housing can be extraordinarily expensive for foreigners.

■ The south

A favourite for connoisseurs of kitsch is the Rex (\$59 to \$198, tel 292185, fax 296536), with its rooftop garden complete with rotating illuminated crown. Another hotel with a pleasant rooftop bar - if you don't mind the odd rat - is the Majestic (\$45 to \$140, tel 295515,

Saigon has a growing number of restaurants and bars, mock-Elizabethan mini-sky

Dai, a law library converted into a restaurant, is still going strong under Madame Dai herself. It is better known for its

It is worth visiting the tun Mohammed, Shakespeare and Victor Hugo).

North and centre

The leading botel in Hanoi is the elegant Solitel Metropole (\$139 to \$294, tel (84 4) 266919, fax 266920). Others include the

Business guide

Accommodation

Saigon Hotel (\$60 to \$110, tel 268499, fax 266631), and the Army Hotel (\$41 to \$72, tel 252896, fax 259276). Hanoi is undergoing the kind of construction and motorcycle-buying boom experienced by Ho Chi Minh City three years ago, but it remains a delightful if dilapidated town

In Ho Chi Minh City (Saigon), leading hotels include Century Saigon (\$110 to \$475 per night tel (84 8) 231818, fax 292732); Saigon Floating Hotel (\$130 to \$425, tel 290783, fax 290784); and Continental (\$30 to \$176, tel 299201, fax 290936).

fax 291470) by the river.

including the pub on the top floor of the Dragon Inn - a scraper near the river - modern bars with war-nostalgia names such as Apocalypse Now, and French establish ments such as La Cigale. La Bibliotheque de Madame

traditional music and dancing displays than for its cuisine. nels at Cu Chi used by Vietnamese guerrillas during the war and to the Great Temple of the Caodai religion (prophets include Lenin, Jesus,

The Hotel Continental, Ho Chi Minh City: it is best to book well in advance and confirm reservations

AMERICAN SERVICE COMPANY

A prime address in Ho Chi Minh City: BHF-BANK, from Frankfurt, Germany.

for the past seven years and has opened a representative office in Ho Chi Minh City in 1993, in view of the economical potential of this emerging country. This office strengthens BHF-BANK's presence in Asia and its ability to provide Vietnamese as well as overseas customers with individually packaged project and trade finance, including countertrade, compensation and buy-back arrangements, in a region of growing importance. BHF-BANK is one of the ten largest private banks in Germany - with total assets of more than DM 55 billion and own resources of DM 2.8 billion. The bank conducts its merchant banking business via branches, subsidiaries and representative offices at leading international financial centres.



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COMMODITIES AND AGRICULTURE

ices slip to |Polaroid 5-year lows

Neither was there much sup-port for Opec's view that win-Tive year ter demand in the northern arkets conhemisphere would soon lead to ast week's misation of surplus stocks being eroded, thus clearing the way for higher prices. "Prices in a bal-anced market stay still," said Countries Mr Lindsay Horo, a trader at the deliv-Lehman Brothers Securities in thing psycho-trai-barrier, around

Yesterday's price weakness was exacerbated by Iraq's announcement last Friday that it was prepared to accept United Nations' monitoring of factories capable of manufacturing military equipment, a prerequisite for a resumption of oil exports.

licences in the CIS and

ady to meet Russia ay on aluminium plan

in trading,

down on Fri-

ittie optimism

or analysts that recover in the

import licences in the EU. The commission imposed a acted a European restriction on CIS aluminium to "safeguard" the EU industento son sports to the try, saying that only 60,000 the train be restricted tonnes could be imported between August and the end of evel to be set at this month. The curb is to be extended at the same rate, so The Commission is ready to only another 45,000 tonnes can

Mine Commission is ready to make a cincession, moving the total of the Russian delegation, the Russian delegation, take this week.

Meanwhile, the Commission has extended the temporary cases of imports from all the commission that the commission has extended the temporary cases of independent States. Set another three be imported between December 1 and the end of February. The commission still insisted that an EU/CIS arrangement would not conflict with attempts to get agreement between most of the big aluminium producing countries who will meet in Washington States of another three months instity because it has on Wednesday and Thursday. The Commission's new offer illestant S epublics.

The control reach agreement the main CIS control and there is even a will be made to Russia at these

Russia is suggesting to the western producers that the industry should cut annual production by 1.5m tonnes. or about 8 per cent, to help bring supply back into line with demand. The US industry is seeking instead an immediate 1.Im tonnes cut in CIS output - and for its exports next year to be held at 500,000 tonnes, down from the expected 1.5m

tonnes in 1993.

scare sends silver price tumbling

By Kenneth Gooding,

Silver lost 6% per cent of its value in a bout of hectic trading that sent the price plunging 30 cents a troy ounce in New York yesterday after a brief announcement that the Polaroid Corporation had developed a silver-free photographic process.

The precious metals markets were very nervous after a fourday Thanksgiving holiday in the US and gold and platinum took their cues from silver, each dropping \$9 an ounce at

one stage.
All three metals recovered slightly and steadied by the close in London. Silver ended 15 cents down at \$4.51% an ounce; gold was down \$5.75 at \$371.25 an ounce; and platinum closed \$6 down at \$368.75. Silver's reaction to the Polar

oid announcement was considerably overdone, suggested Mr George Milling-Stanley, analyst at Lehman Brothers. The full story showed Polaroid was moving further into the medical X-ray business and would begin testing larger prints for its Helios dry-process laser imaging system for medical applications. He said X-rays accounted for less than 8 per cent of silver consumption and this will affect only a small part of the X-ray mar-

Consequently, this was less important than the Xerox Corporation announcement about a silver-free film for the graphic arts market on November 1 – which also sent silver prices spiralling downwards and would have a discernable impact on 10 per cent of the market.

Mr Milling-Stanley suggested silver might dip a little more before the year end, moving to \$4.50 or even \$4.25 an ounce. Gold was unlikely to break out of its present trading range between \$360 and \$385 an

Advisers worried about reduced crop diversity

By Alison Maitland

There could be far fewer cropvarieties in future as set aside and farmers' increasing use of home-saved seed reduce the revenues that plant breeders can devote to investment, according to Adas, the UK government's agricultural advi-

sory agency.
Launching a report on the

The National Farmers' Union of England and already being checked following the warble fly this year due largely to the Wales yesterday welcomed government mea outbreaks, which originated from French extra farm income derived sures to tighten health checks on imported live imports.

warble fly in Britain.

The government is to check all livestock, health of flyestock.

Imports from countries where there are high.

This diseases and to examine 50 to 60 per cent.

These are all moves in the right direction. It's

sures to tighten health checks on imported live—imports.

stock following outsteaks of brucellosis and The government is also pressing for common ling last September.

stock following outsteaks of brucellosis and The government is also pressing for common ling last September.

Et standards to be used by vets who certify the The report examines of form incomes of

of all imported animals. Cattle from France are got to be policed very carefully.

That considerable environ-

mental damage has been caused in the Oriente is

beyond question. Countless

acres of rain forest have disappeared, water and soil-have

been polluted by oil spills and

animal habitats have been

destroyed. According to a gov-

ernment estimate nearly 17m gallons of oil has leaked out of

the Texaco-operated pipeline.

impact on farm incomes of reforms of the European Union's common agricultural policy reforms and movements in the sterling.

Launching a report on the adding that the area sown with mew cereal varieties had fallen new command in valies from their 1989 531,000 last year and £29,000 saved com 19.7 per cent in valies from their 1989 531,000 last year and £29,000 saved com 19.7 per cent in valies from their 1989 531,000 last year and £29,000 saved com 19.7 per cent in valies

Green cloud hangs over Ecuadorean oil sector

Raymond Colitt reports on a wave of protest that has potential investors worried

nly months before the Ecuadorean government is to invite for-eign oil companies to bid for new exploration blocks in the country's Amazon region potentially worth billions of dollars - a new wave of protests by environmentalists and indigenous groups has inves-tors worried.

The latest in a series of actions against oil companies in the region came earlier this month as several aboriginal suit against the US oil com-pany Texaco.

The Indians of various tribes in the Amazon forests are demanding of Texaco an indemnity in addition to legal costs of at least US\$50,000 for each of the affected inhabitants of the area, which could run into thousands of people. Separately the plaintiffs are to claim clean-up costs that may, according to some estimates, reach hundreds of millions of

Texaco is accused of negligence, recklessness and intentional damage in its exploration and production activities. These are alleged to have increased the risk of cancer, respiratory and gastro-intesti-nal illnesses and to have

GRAINS AND OIL SEEDS

caused other personal injuries and property damages.
According to Mr' Cristôbal Bonifaz, a lawyer for the Indians, Texaco did not always employ technologies and prac-tices that met industry standards. For example, toxic substances, he said, were not disposed of properly, but were rather "dumped" into pits, rivers and bogs or burnt without any pollution control. Mr Bonifaz adds that the environmental damage in Ecuador's Amazon region far exceeds that caused by the Exxon Valdez disaster in Alaska three years

the fields of the Oriente, as Ecuador's Amazonian region is called, since 1990, when its contract with the Ecuadorean goverument expired and it with-drew after 20 years as the principal operator from a consortium with the state-owned Petroecuador.

The US petroleum company denies the allegations and argues that the case should have been filed in Ecuador, where Petroecuador is legally established. Yet the plaintiffs argue that the defendant is legally a resident of New York and that all decisions regard-ing operations in Ecuador were

essentially taken in the US. Meanwhile, Texaco awaits the results of an environmen-tal audit initiated by the Ecuadorean government itself to determine exactly what envi-ronmental damage has been caused and what the reparation cost might be. The results of a study conducted by a Canadian environmental consulting firm are expected soon. Ecuador's minister of energy and mining, Mr Franciso Acosta, says that he will not sign any new contract with Texaco - which seeks to com-mercialise petrol within Ecuador - until the environmental review has been completed and Texaco has renewed fis com-mitment to abide by it.

he validity of the audit has been questioned by environmental groups in the US and Ecuador because of the lack of public access to information, the exclusion of local communities from the process and the terms of the audit, which were set by Texacc and Petroecuador. Laws and regulations that might substantiate specific infractions against Texaco are scarce. Ecuador has only

recently adopted environmen-tal regulations specific to the

Preliminary results from an independent study by the US based Institute on Economic and Social Rights indicates that in areas in which Texaco operated there is evidence of the presence of toxic sub-stances like benzine and toluci in excess of levels deemed tolerable by the US Environmental Protection Agency. Yet the company maintains that his emergency clean-up efforts were effective and that oil spills, often due to natural disasters, represented only a

small percentage of the total amount transported during 18 years of operation. pany accused of environmental

Texaco is not the only comimproprieties. Only days before the legal suit against Texaco,

petroleum industry. Yet first the court for the southern dis-trict of New York must he signed to hear the case. members of the Cofan tribe – armed with spears and shot-guns – forced drilling to be suspended at a Petroecuador The Cofanes demanded that

the exploratory work within a national park and close to their tribal lands be halted. Especially indignant at President Duran Ballen's decision to allow resumption of exploratory work after having previously suspended it because of environmental concerns, they contended that they were not consulted about the activities as is required by law.

Confrontation is certain to continue as the Cofanes insist that Petroecuador withdraw from their lands. Petroecuador

has already had to shut down one of its most prospectus sites, Tiputini Panacocha also located in the national park, following a decree by the government's environmental agency in response to supposed

tial investors by the energy minister, potentially interested oil companies are wary of increasing confrontation by indigenous peoples and environmental groups that might lead to costly legal battles and an image problem at home.

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Agreement in principal money reached about the need

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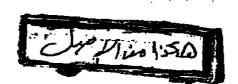
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Solution to yesterday's prize puzzle on Monday December 13.

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Strong opening to new equity trading account

Another strong session in financial, consumer and industrial growth stocks in the UK market yesterday, matched by weakness in the defen-sive high yielders, signalled the City's conviction that this afternoon's Budget speech will be favourable for equity investors. The first day of the new equity trading account closed last night with the market showing a gain of about 2.2 per cent since the middle of last ik, when investors shed fears of adverse tax changes and turned to a positive view of the likely Budget

Attention focused entirely on the domestic scene, with the stock index future again providing a lead for equities. After opening lower in

the shadow of the heavy fall in Tokyo, UK shares moved ahead steadily and gains were trimmed only slightly when Wall Street, in its first full return from the Thanksgiving break, managed a meagre gain of only 7 Dow points in UK

trading hours.
The FT-SE Index closed 24.4 ahead at 3,135.8, having touched 2,144.1 earlier. A good level of institutional interest was seen, with overseas buyers looking confidently for further cuts in UK and European interest rates soon. The FT-SE Mid 250 index, often the focus of private investor activity, gained 11.1

There were gains among life assurance stocks as fears of tax threats to pension fund values eased, in merchant banks, which benefit from a strong equity mar-

Accou	st Desiing i	Dates
*Past Overlage: Nov 15	Nov 23	Dec 13
Option Declarations Nov 25	E Dec 9	Dac 30
Last Dealinger Nov 26	Dec 10	Dec 31
Account Day: Dec 8	Dec 20	Jan 10

ket, and in brewers, hotels and stores, all hoping for a benign Bud-

But water and electricity stocks suffered as their solid dividend prospects appeared less exciting in stock market now looking for a Budget focused on promoting eco-nomic growth. A fresh round of losses in oil stocks as crude prices continued to weaken was balanced by perceptions that cheaper oil

would subdue inflation and encour- fears of adverse changes in comage industrial economies.

Trading volume remained high, with 687.8m shares passing through the Seaq network compared with 697.6m on Friday. Friday's retail business was worth £1.53bn, at the high end of this year's daily averages. Last week brought a total of nearly £7bn in retail business, in spite of the brief absences of Wall Street and Tokyo for boliday breaks.

The excitement of the day came in the domestic television sector with the first of the bid moves so widely-predicted since official takeover restrictions were eased last week, Carlton Communications made an agreed bid worth £758m for Central TV, setting the sector alive with activity.

prices. And there were fears in

international oil markets yes-

terday that Iraq may be per-mitted to resume oil sales in

the middle of 1994, putting fur-

ther pressure on Opec output

the oil majors rather than the

exploration stocks that were

roughly handled by the mar-

ket, with US holders said to

have continued to sell stocks

such as BP and Shell aggres-sively amid talk of downgraded

oil price and earnings fore-

Shell dropped 12% to 665%p

on heavy turnover of 6.5m,

with the market additionally

upset by reports that Gencor's

nurchase of Billiton, Shell's

minerals and mining subsid-

iary, may have run into trou-

ble. BP, which bore the brunt

of some big downside pressure

from the US late in the session.

lost 7 more to 3254p in big

Yesterday, however, it was

quotas and prices.

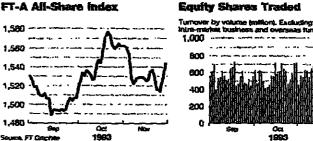
In addition to the relaxation of

pany taxation, the stock market was also confirming its belief that UK base rates will be reduced again in the near future, even if not today. Several strategists have pre-dicted that domestic rates will be cut from the present 5.5 per cent minimum to 4 per cent, or even lower, Interest rate optimism is also fuelled from other European finan-

cial centres where a rate cut from

the Bundesbank is anticipated. While there has been a distinct shift in sentiment over the past trading week, there were still signs that share prices were being driven ahead by the unwillingness of marketmaking firms to hold heavy stock positions over the Budget period. Equity traders are expected to take their cue from the stock index futures traders this morning

FT-A All-Share Index



Key Indicators

Insurance (Composite) ...

4 Insurance (Lite)

T-SE Mid 250	3466.0	+11.1	FT-A 500 p/e
T-SE-A 350	1561.1	+10.6	FT-SE 100 Fut Dec
T-A AM-Share	1543.27	+9.97	10 yr Gilt yield
T-A AM-Share yield	3.70	(3.72)	Yleld ratio;
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Cariton bid lifts TV stocks

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Television took centre stage in the market as Carlton Communications launched a wellreceived takeover bid for Central Television. The offer came just five days after the government relaxed rules on mergers within the industry and is seen as the first course in a feast of

bids within the sector. The bid values Central at arm. However, the results were

Enthusiasm within the futures

market caught the underlying

responsible for forcing stock prices higher shead of today's

stock market by surprise

yesterday and was largely

budget, writes Peter John.

The cash market showed

no desire, on the first day of

the new trading account, to

move forward from Friday's

IN FT-SE 100 INDEX FUTURES (LIFFE) \$25 per full index point

Contract traded on APT. Open interest figures are for previous day.

M FT-SE 100 INDEX OPTION (LIFFE) ("3135) £10 per tull index point

EQUITY FUTURES AND OPTIONS TRADING

Open Sett price Change High Low Est, vol Open int.

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Im 2537 1812 211 2512 77012 341 1332 47 1026 6312 72 65 4512 112 32 144
Feb 272 29 1901 4612 1232 47 78 79 126
May 2801 2512 281 55 134 8612 8112 132

ILL EURO STYLE FT-SE 100 BRIDEX OPTION (LIFFE) 2:10 per full index point

3130.0 3157.0 -32.0 3167.0 3130.0 12858 53739 3148.0 3174.5 432.0 3180.5 3148.0 2154 16087 3184.5 +32.0 - 0 960

£758m, or £26 a share, and was to the surprise of many analysts endorsed by Central's board of directors. It will create the country's biggest independent television company with an area covering 20m

Predictably, Central's shares rose sharply, closing some 405 higher at 2573p. Less predictably, Carlton's share price also jumped signifi-cantly, finishing 30 stronger at 797p. The stock was helped by

close. But the FT-SE futures

contract expiring in December

jumped 10 points at the start

of trading and surged forward

to a high of 3,167 to set the

agenda in London markets.

Marketmakers said the

contract was "very squeezy"

as there was still quite a big

shortage of stock following

the surprise turnaround

an increase in profits to £126.1m from £100.24m and a discussion aimed at defusing worries over inroads into Carl ton's video sales and rental

in line with expectations and when the Central offer was announced

Ms Chris Munro, media analyst with Hoare Govett, esti-mated that Carlton's 1993-94 profits would be boosted by £31m to £186m following acquisition of Central and earnings would only be diluted by 0.5p per share to 50p.

Investors are now looking for the next bid in the sector, and many bets were riding on Granada making a move on LWT Holdings, possibly as early as today.

Granada climbed 13 to 463p in spite of worries that it will have to launch a bumper

prompted by last week's base

At its best the December

cash, a startling premium

of carrying less dividend

payments - is actually at a

By the official close at

was slightly easier at 3,157

but still at a premium of 22

anticipating good news from

the Budget, particularly on

ACT would be of particular

Among stock options

Prudential was the most

said the volume mainly

reflected bitty technical

hosting a key R&D presentation today, was the

heavily traded with turnover 3.663 lots although traders

second big stock option with

institutions such as insurance

advance corporation tax. Any decision not to cut back

to cash with dealers

benefit to investment

small discount to cash for this

4.10pm the December contract

contract was 23 points above

considering that the estimated

fair value - the premium that takes into account the cost

rate cut.

account

groups.

rights issue to fund any bid. the shares only started to lift LWT shares jumped 45 to 579p.

> Oils under pressure Another torrid session in the crude oil market, which saw Brent crude slip below the \$14 a barrel mark at one point, triggered yet another bout of heavy selling pressure in an

> already bruised oil sector. Oil shares were the market's weakest performers last week after Opec surprised the market by holding its overall production level at 24.5m barrels a day. There had been hopes that Opec would cut output by around 2m barrels a day to try

to stem the weakness in oil TRADING VOLUME

Major Stocks vesterday ASDA Group† Abbey Mational† Absert Figher Alleo-Lyons† Anglen Weter†

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2.760 The exploration and production sub-sector outperformed the senior oil index, but nevertheless looked set to come BAT Inds.† under renewed fire. Lasmo, beset by worries about the dividend, eased further to 1160 on turnover of 5.4m, while Enterprise dipped 4 to 433p on 2.3m traded. Hardy dropped 13% to 143½p.

GEC, the flagship of the UK's electronics and heavy electrical industry, was one of the worst performers among the constituents of the FT-SE 100 Index as the market became increasingly nervous ahead of the group's interim figures

ing pressure saw the shares close 4 off at 333p on turnover of 8.1m, the fifth most heavily traded stock in the market. One close follower of the comnany described it as "almost a utility but without the yield and dividend cover of most", and said the market had been slightly spooked by worrles about difficult trading condi-

Some fairly aggressive sell-

series of profits downgrades of full year estimates. Pharmaceuticals group Glaxo saw its shares rise 16 to 671p ahead of a key presentation on research and development this morning. There was also active business in traded

tions which could provoke a

options. Glaxo last held an R & D presentation two years ago. Since then the group has launched three products, and now that they are in the market, pharmaceuticals experts will be looking for new developments to combat erosion of market share in Zantac, the anti-ulcer product which accounts for around 44 per cent of Glaxo's

turnover. A return of speculation over the future of the stake held by Rank Organisation in Rank Xerox underpinned a rise in the shares in a firm leisure sector. Rumours of the sale by Rank to its venture partner Xerox have been in the market for some months, but were given fresh impetus at the weekend in an interview with

the Rank chief executive. The sale of the Xerox stake could raise up to £1.5bn and effectively wipe out Rank's

BAA 900 49½ 71½ 87½ 15 25½ 36½ (*927) 950 23½ 44½ 60 39 49½ 60 Thomas Wir 500 40½ 82½ 59 6 12 22½ (*529) 550 11½ 23½ 31½ 26% 33½ 49

Blue Circle 300 29% 39 43% 3% 8 18 (*25) 330 8% 21% 26% 13% 21% 30% 57 85% 530 29% 37 47% 1% 5 9% (*326) 330 5% 17 22% 9 15% 24 (*264) 260 13 23 30 7 17 24 (*264) 260 4% 14% 21 19 28 33

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Seats 110 9% 13% 15 16 4% 6
(*17) 120 3 7% 51% 55% 8% 11%
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950 25% S3 85% 23 45 55% Dec Apr Jet Dec Apr Jet

1 140 12% 18% 21% 25% 7 12% 160 2 8% 11% 13% 18 25 130 8% 15% 18% 4 10% 12% 140 4% 11 14% 9 15% 18

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E NEW HIGHS AND LOWS FOR 1993

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COD., JUNE 97-1).

NEW LOVE, CES, BREWERS (1) Merrydown, SUSSINES SERVES (2) Bestweep Post, Penns, ENG GER (1) Berry Weithritiste, PODO MANUE (1) Northern, PODO PRETALLING (3) North Serve, HEALTH & HESHOLD (3) Seepale, Health Alport On Was, 1973- Japanese, MSC (1) Posts, Perpetual Japanese, MSC (1) Posts, Otto, & GAS (2) LASAG, Do Picpo Pt., GTTPSI REPUTO (2) Serve Polyston, Command Medicolox, STORTES (1) Hughes, TEXTS (2) Deveror Inc., Astron Inc., Dests based on those Companies Quickly on the

debts. However, while leisure specialists accept the issue is on the agenda, most believe it is still some years off. Rank shares climbed 7 to 883p, after

touching 897p. Troubled theme park group Euro Disney bounced 10 to 360p on speculative buying. Stories swirling around the stock continue to suggest some imminent moves by the bank creditors to take a more forceful role in the company's finan-

cial restructuring.

sumer spending impacted lated stocks. In the drinks sector, shares were marked higher on additional hopes that the Chancellor would not come down too heavily on excise duty. Among the main beneficiaries, Scottish and Newcastle added 10 to 492p. Bass - report-

effect of today's Budget on con-

with figures due Thursday - 19 to 409p and Greenalls Group 10 to 381p. Stores were also buoyant. Roots rose 10 to 544p, Dixons 7 to 265p, WH Smith 20 to 485p, helped by a BZW buy note,

ing results tomorrow - 14 to

493p, Grand Metropolitan -

Next 11 to 199p, Kingfisher 12 to 6790 and Argos 10 to 3480. Bank shares made rapid progress, as did life and composite insurers as financial sector specialists remained convinced there will be no big changes affecting life policies and pensions in the Budget. Barclays, up 13 at 569p, led the banks higher while Prudential

jumped 7% to 357%p, spearheading the life sector. Westland Group advanced 9 to 235p as vague takeover talk fingered GKN. The latter's

shares put on 7 to 491p. AAF Industries jumped 11 to 49p after announcing an £18.4m deal, BBA Group retreated 11 to 178p on reports of a down grading from Cazenove.

MARKET REPORTERS: Christopher Price,

Steve Thompson

Other statistics, Page 30 Optimism over the likely

LONDON EQUITIES

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	F.P.				Aliders	190		WANG 1	2.2	4.0	14.2
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					BTR Warrants 1998	55	+8				
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	F.P.				CLM Insce	98		- LET 10	23	3.8	
	F.P.				Canadian Pizza	192		W5.9			14.4
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-	FP.	336 536			Crest Packaging	134		W3.65	2.1	3.4	17.1
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		49.4			Delian Lloyds Tst	97	+1	10.4	2.		20.0
100	FP.	4.6			*Emerald Energy	114	**			-	
	FP.	61.6			Fenchurch	176		W7,2		5.1	15.7
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INANCIAL	. TIME	S EQ	UITY	INDIC	ES			
	Nov 29	Nov 26	Nov 25	Nov 24	Nov 23	Yr ago	High	Law
rdinary share	2395.8	2369.5	2355.2	2329.9	2328.0	2095.9	2414,2	2124.7
nd div. yleid	3.88	3,93	3.96	4,01	4,01	4,44	4.52	3.82
ern. ykd % futil	4.47	4.52	4.56	4,62	4,62	6.08	6.38	4,47
/€ ratio net	28,11	27.75	27.54	27.20	27.20	21.04	28.30	19,40
Æ ratio nili	26.07	25.73	25.54	25.22	25.22	19,36	26.14	18,14
old Mines	230.9	235.0	235.6	238.5	242.9	70.4	249.6	60.0

Ordinary Share hourly changes Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low 2367.2 2383.4 239).8 2395.4 2396.8 2396.8 2398.1 2396.0 2395.0 2401.1 2367.2 Nov 28 Nov 28 Nov 25 Nov 24 Nov 23 Yr ago 31,797 34,313 27,842 - 1526.1 1590.1 - 39,518 32,731 - 651.2 623.0

FT - SE Actuaries Share Indices P/E Xdadj Total natio ytd Return 5.60 22.15 90.06 1145.29 5.67 21.48 92.44 1255.18 6.07 20.22 95.02 1250.46 5.61 22.00 44.12 1168.04 4.03 33.69 41.51 315.73 4.51 31.02 43.72 1299.84 5.52 22.48 43.22 1175.27 +0.8 3111.4 3083.1 3067.2 2778.8 3.79 +0.3 3454.9 3445.2 3430.7 2837.5 3.52 +0.3 3454.2 3444.3 3429.8 2839.3 3.83 +0.7 1560.5 1542.4 1530.9 1389.7 3.73 +0.2 7734.96 1735.19 1735.66 - 2.18 +0.1 1711.14 1711.89 1712.88 - 3.40 +0.7 1533.30 1525.84 1515.21 1313.02 3.70 FT-SE 100 FT-SE MEL 250 FT-SE MEL 250 ex low Truste FT-SE-A 350 FT-SE-SmallCap FT-SE SmallCap ex Inv Trusts FT-A ALL-SHARE **B** FT-Actuaries All-Share 9 Dey's Year Div. Earn P/E Xd adii, Total Nov 29 chge% Nov 26 Nov 25 Nov 24 ago yield% yield% natio ytd Return 3.90 33.53 31.18 1278.44 2.76 51.83 33.28 1481.59 1.21 60.00† 26.21 1443.28 3.67 33.49 105.80 1184.15 5.83 20.60 69.29 1229.69 1 CAPITAL GOODS(215)
2 Suliding Materials(28)
3 Contracting, Construction(29)
4 Electricals(15)
5 Electronics(39)
6 Engineering Acrospace(7)
7 Engineering General(48) +0.6 1068.56 1082.92 1053.79 789.94 +0.2 1263.21 1256.95 1228.15 768.51 +0.3 1026.14 1024.92 1016.65 650.55 3.82 3.63 3.07 -0.4 2902.60 2883.67 2880.16 2180.12 -0.4 2902.60 2893.67 2890.16 2780.12 -0.6 2814.42 2816.80 2787.02 2242.58 +1.3 482.77 485.08 483.40 258.41 +0.5 616.52 615.90 614.12 485.99 -0.8 469.48 480.67 483.03 280.39 -0.5 456.68 454.21 451.84 327.10 ‡ 12.12 1644.22 22.17 16.33 1250.71 ‡ 8.98 1492.55 34.68 18.48 1278.40 9 Motors(20) 10 Other Industriels(19) 20,26 71.85 1107.05 4.67 +1,7 2085,90 2066,96 2065,91 1882,23 4.67 5.83 20,20 71.85 110/.05 +1.4 1895,92 1672,05 1688.08 1718,67 3.49 8.64 18,24 45.29 1004,55 +2.2 1877,93 1890,33 1822,43 2086,87 3.92 8.02 15,07 48,43 943,90 +0.5 1327,20 1319,83 1317,25 1278,54 3.90 7.20 16.48 39,87 1040,90 +1.1 2432,53 2413,82 2408,40 3102,7 3.88 8.05 11.57 71.24 778,54 +1.3 3517,38 3503,28 3475,12 4412,00 3.83 6.83 17,58 104.05 865,29 +1.3 1390,70 1385,93 1396,04 1199,44 4.18 6.73 21,98 53,05 1145,35 +1.9 1390,27 2184,14 2188,09 1704,09 2.31 4.53 26,67 32,00 1254,43 +0.6 902,78 897,57 882,25 741,90 3.34 5.11 23,84 24,28 1198,87 +1.8 1334,18 1315,41 1302,25 1120,82 2,70 6.24 24,01 28,08 1200,10 -0.7 828,84 831,31 82,25 691,73 3.78 5.51 22,41 23,45 135,13 21 CONSUMER GROUP(23) 22 Brawes and Distillars(25) 25 Food Manufacturing(24) 26 Food Astelling(17) 27 Health & Hitumenaum, 29 Hotels and Leleure(20) 30 Media(34) 31 Packaging and Paper(26) 34 Stores(36) 35 Textilles(20) 823.08 +0.4 1678.74 1668.96 1653.96 1369.11 +0.9 1632.61 1623.82 1615.25 1423.31 +1.6 1611.63 1506.01 1468.15 1360.36 17.70 47.27 1211.91 15.72 33.45 1106.79 40 OTHER GROUPS(143) 41 Business Services(27) 42 Chemicals(24) 43 Conglomerates(11) \$ 55.26 1121.64 17.54 48.86 1220.04 +1,D 333,18 3309,50 3288,23 2841,18 3,50 4,00 28.28 102.08 1280,00 -1.0 2142,14 2138,08 2140,73 1501,27 3,78 11.08 11.20 67.84 1408,53 +0.4 2016,80 2010,53 1981,85 1081,23 3,47 6,19 19.79 38,65 1228,17 -0.9 3728,73 3718,27 3985,07 3155,75 4,84 11,71 9,44 128,24 1183,77 +0.9 2574,27 2502,25 2480,02 2404,84 4,40 8,92 17.34 86,24 1080,38 +0.9 1541.76 1531.27 1518.06 1383.74 3.70 6.13 19.99 42.79 1119.89 49 INDUSTRIAL GROUP(SPE) 51 Oil & Gas(17) -1.3 2694.59 2722.96 2737.85 2178.15 4.24 1663.45 +0.6 1642-92 1634.86 1623.37 1458.24 3.76 6.12 19.98 46.61 1131.40 59 "500" SHARE INDEX[814] 6.12 19.98 46.61 1131.40
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(1548) Option Sileno (1589) RSEC 75p shs ("732 } Reulers ("1657) Option 1700 2412 7914 111 6214 113 131 Dec Feb May Dec Feb May Refs-Royce 156 191/2 24 - 11/2 5 - [172] 178 6 13 - 81/2 14 -* Underlying socurity prices. Premiums shown are based on chaling offer prices. November 29, Total contracts: 48,096 Cells: 28,761 Pute: 17,875

TRADITIONAL OPTIONS First Dealings Nov. 22 Last Declarations
Last Dealings Dec. 3 For settlement
3-month call rate indications are shown in Saturday editions.
Calls: Anglo Utel, Stantard Toya, Cook (D.C.), Division Group, Lloyde Chen
Wa., Mining & Allied, P & P, Sarrey Group, Weltman Eng. Put: Seatcht

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LONDON SHARE SERVICE

POTELS & LESSURE - Cont.

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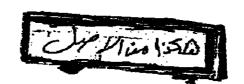


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Money Market

CURRENCIES AND MONEY

MARKETS REPORT

Franc nears old floor

THE FRENCH franc moved within reach of its former European exchange rate mechanism floor yesterday, spurred on by last week's news that central bank reserves have been largely replenished and continued strong hopes for an early cut in Germany's key lending rates, writes Emma Tucker.

in the morning, the French currency rose sharply to FFr3.4484 against the D-Mark. its highest level since August 2 when the ERM bands were loosened, and just marginally lower than its previous floor of FFr3.4305. Many analysts expect the franc to breach this level by year-end.

Not even the prospect of a cut in French interest rates widely expected in the market-was enough to upset the cur-rency. Analysts said this was because the market is increasingly attaching importance to the growth differentials between economies, rather than interest rate differentials between currencies. Mr Jeremy Hawkins, economist at Bank of America in London, said: "If anything, interest rate cuts now are perceived as being

The franc eased slightly in late trade to close in London at FFr3.457 against the D-Mark, virtually unchanged on Friday's close.

• Sterling was steady yesterday on the back of D-Mark weakness, but a late surge took it through DM2.54. Weekend newspaper reports that Mr Kenneth Clarke, the chancellor was planning to reduce the level of public spending next year from the previously agreed total, helped to support

the currency. It closed in London at DM2.5425, up a pfennig on Friday's close. Against the dollar it was up % of a cent at \$1.4880.

• The UK money markets were exceptionally quiet ahead of Mr Clarke's statement today. As one dealer put it: The buyers have bought, the sellers have sold and everyone

has gone home early."
There was little technical trading to enliven the day, after the Bank of England announced a small shortage of £450m, revised later in the day to £750m. The Bank provided

EXCHANGE CROSS RATES

CROSS RATES AND DERIVATIVES

16.36 8.726 10 3.457 6.337 0.349 3.081 7.945 3.367 4.210

3.958 8.787 4.424 5.905 54.07 8.637

High 0.5833 0.5810

4.536 10.07 5.070 6.767 61.97 7.606

Change -0.0007 -0.0006

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WORLD INTEREST RATES

Over

MONEY RATES

US week ago Japan week ago

US Doller CDs week ago SDR Linked De

Belgian Franc Ourish Krone O-Mark Dutch Gulider French Franc Portuguese Esc. Spenish Peseta Sterling Swiss Franc Can. Oolar US Duter Italian Lina Yen.

Dec Mar Jun Sep

Dec Mar Jun Sep

S S LIBOR FT London

E FRANC FUTURES (IMM) SFr 125,000 per SF

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7 days notice

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96.54 96.44 96.19 95.90

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Switzer UK Carneck US Japan Ecu

4.734 2.524 2.893 1 2.412

0.101 0.891 2.298 0.974 1.218

1,145 2,542 1,280 1,708 15,64 1,920



late assistance worth £135m. The three-month interbank rate ended the day at around 55 per cent. The March shortsterling contract, which opened at 94.84, dropped four basis points.

The Austrian National Bank announced that it was cutting its Gomex money market intervention rate by 10 basis points taking it down to 5.8 per cent. A spokesman from the central bank said the move was in response to high liquidity in the Austrian money mar-

rate, which covers two-thirds of bank refinancing, by 20 basis points earlier this month. The discount rate remains 5.25 per cent and the Lombard rate 6.25 per cent.

The Austrian schilling closed virtually unchanged on Friday's close at Sch7.042 per

 In Germany, tight money market conditions prompted the Bundesbank to announce it would inject liquidity via a

"schnell" or two-day repo.

The repo, designed to relieve money market shortages in the short-term, was set at 6.40 per cent, a relatively high rate given that last week banks were able to borrow money at 6.25 per cent.

Dealers said conditions were made even tighter in anticipation of today's annual payment of public sector Christmas

1,963 1,047 1,199 0,415 1 0,042 0,370 0,953 0,404 0,506

0,475 1,054 0,531 0,708 6,489 0,796

Low

0.5813 0.5776

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3% 32 3.50 3.55 3% 38

93.56 94.37 94.95 95.22

93.60 93.40 95.00 95.25

96.54 96.44 96,18

6% - 6% 7% - 7% 5% - 5% 5% - 5% 6% - 5% 11% - 10% 8% - 6% 4% - 44 3% - 3% 4% - 3% 4% - 3% 4 - 3% 4 - 3% 4 - 3%

Est. val

6½ - 6½ 7 - 6½ 5½ - 5½ 5¼ - 5½ 10¼ - 10¼ 8¼ - 6¼ 4 - 3½ 4½ - 4½ 3¼ - 8½ 2½ - 8½ 4¼ - 3¼

71,217 89,047 49,588 33,286

Open int.

7058 4725

3% 34 3.21 3.24 3%

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Strike Price 9660 9675 9600

With the abolition of Paragraph 17 funds from the begin-ning of next year, so-called "schnell" tenders are likely to be used more often, although the Bundesbank will also be able to use other fine-tuning instruments such as the "blitz tender", which injects liquidity even faster than the schnell

Opinion was divided over What stance the Bundesbank would take at today's regular refinancing operation. Some analysis are expecting a variable rate repo, although with the rate unchanged at 6.25 per cent, due to money market tightness. Others believe the central bank will stick to a fixed rate of 6.25 per cent as a variable tender could invite banks to probe for lower rates. Whatever happens, currency traders across Europe will keep a close eye on the repo announcement for clues on when German interest rates

will next be lowered.

Most analysts doubt the Bundesbank will cut German interest rates at this week's council meeting, but are not ruling a reduction before the end of the year.

West German inflation data on Friday showed a year-on-year 3.7 per cent in November from October's 3.9 per cent increase and helped keep rate cut hopes on the boll, according to analysts.

The dollar weakened in late London trading after attempting to push through the DM1.7180 level. But the US currency stayed firmly above Y109, aided by a sharp decline in Tokyo stock prices which fell 3.87 per cent to their lowest level for over a year. The dol-lar is likely to trade within a fairly tight range ahead of US jobs data on Friday. Comments by Mr Theo Wai-

gel, the German finance minister, that German inflation has slowed and that the economy was stabilising had little impact on the dollar/D-Mark rate, according to dealers. The Spanish peseta remained under pressure yes-terday on political worries over union threats to carry out a general strike. It closed in London at Pta82.10 against the

D-Mark compared with Fri-day's close of Pta81.75.

486.0 388.6 259.2 207.2 287.0 257.5 102.7 8210 10.36 8.282 91.51 73.18 236.0 188.7 100. 78.96 125.1 100. 207.8 166.2

207.5 117.5 261.0 131.4 175.4 1606 197.1

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96.60 98.73 98.60

Dec

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5.668 12.58 6.324 8.441 77.29 9.486

Latest 0.9129 0.9158 0.9200 0.9240

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Sett price 90.96 91.55 92.06 92.34

Sett price 96.58 96.20 96.44 96.56

Sett price 93.39 94.11 94.65 94.95

Latest 96.54 96.46 96.20 95.90

96.89 96.73 96.51 96.20

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High 96.54 96.45 96.20 95.97

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1,4768 1,4708 1,4850

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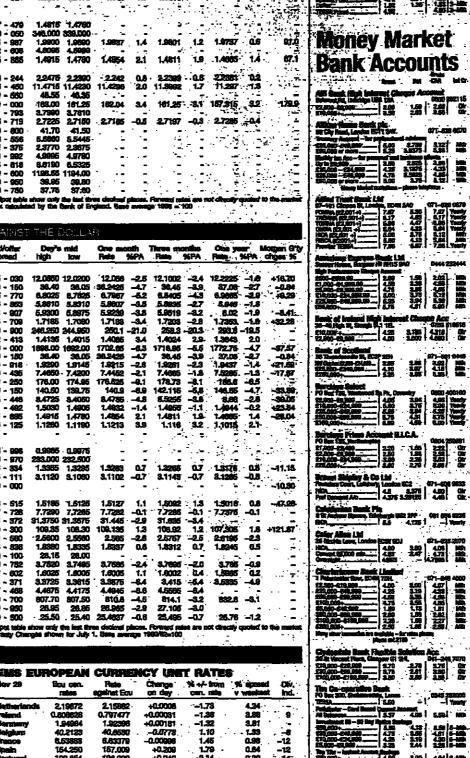
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illand ly premisoury stherlands premisy (N rouge) (N rouge	(E2) 1.44 (L) 1693 (LF) 3, (Fi) 1, (NO) 7.44 (Es) 17 (Pa) 14 (Si) 1.45 (C) 1.7 (C) 1.7	25 +0.006 75 +1.75 8.1 -0.11 117 -0.004 225 5.2 +0.1 0.1 +0.52 445 +0.002 88 +0.006 89	3 412 - 413 5 500 - 000 5 050 - 180 5 050 - 180 6 916 - 918 - 430 - 435 1 150 - 250 5 443 - 448 3 491 - 492 8 876 - 885 1 125 - 125	1,4136 1698.00 36,40 1,9290 7,4650 176,00 140,50 8,4725 1,5030 1,4916 1,1290	1,4015 1692,00 36,05 1,9145 7,4200 174,95 139,75 8,4050 1,4906 1,4780	1,4085 1702,65 36,2425 1,9215 7,4452 176,525 140,9 8,4785 1,4832 1,4864	3.4 -6.3 -4.7 -2.6 -2.1 -6.9 -4.8 -1.4 2.1	1.4024 1716.96 96.46 1.9251 7.4665 178.73 142.116 8.5256 1.4956	29 -55 -39 -23 -18 -55 -55 -36 -11	1,3643 1772,75 37,08 1,9437 7,5295 166,6 146,65 8,86 1,4044 1,4065	20 -47 -27 -14 -13 -47 -28 -02 14 21	-0.8 -21.6 -17.6 -33.8 -39.0 -23.8 -28.0
thy Describourge Statements (1) Street (2) S	(L) 1693 LF() 3 (Fi) 1.3 (Kc) 7.45 (Kc) 1.7 (Kc) 1.7 (Kc) 1.4 (Kc) 1.	75 +1,75 8.1 -0.18 117 -0.004 225 +0.1 9.1 +0.5 145 +0.042 115 -0.006 88 +0.006 89 +0.002	5 500 - 000 5 050 - 150 1 916 - 918 1 916 - 918 1 150 - 435 1 150 - 250 3 050 - 150 3 443 - 448 4 491 - 492 3 875 - 895 1 125 - 125	1698.00 36.40 1.9290 7.4650 176.00 140.50 8.4725 1.5030 1.4816 1.1260	1692.00 36.05 1.9145 - 7.4200 174.95 139.75 8.4050 1.4905 1.4780	1702.65 36.2425 1.9215 7.4452 176.525 140.9 8.4755 1.4832 1.4864	-6.3 -4.7 -2.6 -2.1 -6.9 -4.8 -1.4 2.1	1716.95 36.45 1.9261 7.4665 178.73 142.116 8.5256 1.4956	-5.5 -2.9 -2.3 -1.8 -8.1 -5.8 -3.6 -1.1	1772.75 37.06 1.9437 7.5285 166.6 146.65 8.60 1.4644 1.4665	47 -47 -14 -43 -47 -28 -47 -28 -14 21	-0.8 +21.6 -17.5 -33.8 -30.0 +23.3 -28.0
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etherlands overly (N overly) (N o	(Fi) 1.4 (Fi) 7.4 (Fi) 7.4 (Fii) 14 (Fii) 14 (Fii) 1.4 (Fii) 1.4 (Fii) 1.4 (Fii) 1.4 (Fii) 1.4 (Fii) 1.4 (Fii) 1.4	17 -0.004 25 5-2 +0.1 1.1 +0.2 45 +0.042 115 -0.006 88 +0.006 25 +0.006	916 - 918 - 430 - 435 1 150 - 250 3 050 - 150 5 443 - 448 3 491 - 482 8 875 - 885 2 125 - 125	1,9290 7,4650 176,00 140,50 8,4725 1,5030 1,4916 1,1280	1.9145 - 7.4200 174.95 139.75 8.4050 1.4906 1.4780	1.9215 7.4452 176.525 140.9 8.4785 1.4932 1.4864	-2.6 -2.1 -8.1 -6.9 -4.8 -1.4 2.1	1,9281 7,4665 178,73 142,116 8,5256 1,4950 1,4811	-23 -18 -81 -58 -38 -11	1.9437 7.5285 186.8 146.55 8.88 1.4044 1.4005	-1.4 -1.3 -8.5 -4.7 -2.8 -0.2 1.4 2.1	+21.6 -17.6 -33.8 -36.0 -23.3 -28.0
Creaty (Ni Creaty) Creaty Crea	(Ea) 17.4 (Ea) 17.7 (Ea) 14.8 (SKr) 8.4 (SKr) 1.4 (C) 1.4 - 1.2 - 1.2 - 1.2	255 5.2 +0.1 0.1 +0.3 45 +0.0425 115 -0.006 88 +0.006 25 +0.002	- 430 - 436 1 150 - 250 0 050 - 150 3 443 - 448 3 461 - 482 3 875 - 885 1 125 - 125	7.4650 176.00 140.50 8.4725 1,5030 1.4816 1.1280	7.4200 174.95 139.75 8.4050 1.4906 1.4780	7.4452 176.525 140.9 8.4755 1.4832 1.4854	-21 -01 -69 -48 -14 21	7.4665 178.73 142.116 8.5256 1.4956 1.4811	-1.8 -8.1 -5.8 -3.6 -1.1	7.5285. 186.6 146.55 8.88 1.4044 1.4005	-13 -85 -47 -28 -02 14 21	-17.5 -33.8 -30.0 -23.3 -28.0
etugal (filment per	(Es) 17 Pts) 14 SKr) 8,4 SFr) 1,4 (2) 1,4 - 1,1 - 1,1	5.2 +0.1 0.1 +0.3 145 +0.0426 115 -0.006 88 +0.006 25 +0.002	150 - 250 150 - 150 143 - 448 1491 - 492 1575 - 895 125 - 125	176.00 140.50 8.4725 1,5030 1.4916 1.1260	174,95 139,75 8,4050 1,4905 1,4780	176.525 140.9 8.4785 1.4832 1.4864	-0.1 -6.9 -4.8 -1.4 2.1	178,73 142,115 8,5255 1,4956 1,4811	-81 -58 -86 -11	166.6 146.55 8.86 1.4044 1.4005	-85 -4.7 -2.8 -0.2 1.4 2.1	-33.8 -30.0 -23.8 -28.0
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rection (Si Mizzatiand (Si K K X V Pit) Maclicas Gentina (Por acci) (Por acci) (K Maddo (New Par SA Anadis/Aliddie En actis/Aliddie En actis/Aliddie En	SR(r) 8,/ SFr) 1,46 (2) 1,/ - 1,: - 1,: sec) 0,:	45 +0.0425 115 -0.005 88 +0.005 25 +0.002	443 - 448 491 - 492 875 - 895 1 125 - 125	8,4725 1,5030 1,4915 1,1290	8.4050 1.4906 1.4780	8.4785 1.4932 1.4864	-4.8 -1.4 2.1	8.5256 1.4956 1.4811	-8.6 -1.1 1.9	8,86 1,4044 1,4065	-28 -02 1.4 21	-38.0 +23.8 -28.0
Mizzeland (S K Zu JRT† Marices Gestina (Per Rozil (R Marices (New Per SA SA Application (New Per SA Marices (New Per SA Marices (New Per Marices (New Per Maric	SP) 1.48 (2) 1.4 - 1.4 - 1.4 - 1.4	115 -0.006 88 +0.006 25 +0.002	875 - 895 1 125 - 125	1,5030 1,4916 1,1280	1.4906 1.4780	1.4932	-1.4 2.1	1.4956	-1.1 1.9	1.4044	-02 1.4 2.1	-23.5 -28.0
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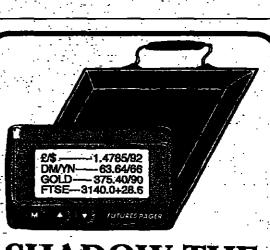
INCY UNIT RATES



2,19672 0,806528 1,94964 40,2123 6,63883 154,250 192,854 7,43679 -1.78 -1.88 -1.32 1.10 1.45 1.79 2.14 2.15882 0.797477 1.92396 40.6580 6.63379 157.009 196.990 7.81862 +0.0008 +0.00081 +0.00181 -0.00086 +0.209 +0.244 +0.00086 4.24 3.81 5.81 - 1.33 0.96 0.64 0.29 -12 -12 -12 -14 -17 275,708 1900,92 0,757887 4.23 6.01 -3.67 -1.72 -3.35 6.34 Greek Italy UK CALLS Jan 7.52 5.37 3.55 -2.14 1.16 0.55 PUTS Jan 0.18 0.52 1.11 2.14 3.60 5.48 Strike Price 1.400 1.425 1.450 1.478 1.500 1.525 Feb 7.68 5.62 4.14 2.78 1.62 1.10 Dec 0.07 0.09 0.20 0.89 2.64 4.74 Feb 0.60 1.14 1.94 8.00 4.45 6.24 7.55 5.13 2.81 1.05 0.20 0.02

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ı	94.10	415	10725		4.84	. 94.81	-0.01	94.84	94.80	5096	
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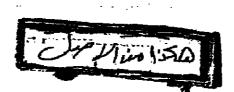
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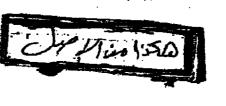
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Bond market gives support to US stocks

Wall Street

Falling oil prices, rising bonds and news of strong home sales set the stage for an upbeat opening to the week on US stock markets vesterday, urites Patrick Harverson in New

At 1pm, the Dow Jones Industrial Average was up 11.45 at 3,695.40. The more broadly based Standard & Poor's 500 was 1.33 higher at 464.39, while the Amex composite was up 2.37 at 461.10, and the Nasdaq composite down 0.20 at 754.67. Trading volume on the NYSE was 155m shares

by 1pm. Conditions were set for a firm start to trading yesterday when bond prices posted early gains. The bond market has rallied strongly over the past three days, primarily because of a sharp fall in oil prices (which was triggered by the failure of oil exporting countries to agree on production cuts), while declines in the value of other key commodities have helped ease fixed-income investors' inflation fears.

The rise in bond prices, meanwhile, has lowered long-term interest rates to below 6.2 per cent. Although analysts have warned that the decline in rates may not last, it has cheered stock markets, which had been unnerved by the rapid rise in interest rates

during most of November. There was also some good news for equity investors on the economy yesterday. Sales of existing homes rose 3.6 per cent in October, a bigger-thanexpected increase and the latest in a long line of statistics that suggest the pace of eco-nomic growth is quickening.

Among individual stocks, oil companies were again the target of heavy selling because of the drop in oil prices, although the losses were not as severe as on Friday, Texaco fell \$1 to \$61%, Mobil gave up \$% at \$74% and British Petroleum fell \$% to \$58.

A positive article about Procter & Gamble in the weekly business newspaper Barron's provided the stock with a big lift, as it rose \$2% to \$58%. Selected retailers were

firmer in the expectation of strong Christmas sales. Gap Stores added \$1% at \$40%. JC Penney rose \$1 to \$54, but early gains, slipped back to show a decline of \$% at \$55%. JP Morgan rose \$1% to \$71 and Bankers Trust added \$% at

\$76% after the stock of the two

banking groups was upgraded

by broking house PaineWeb-

Computer stocks which put in a strong performance last week ran into profit-taking. Motorola fell \$2% to \$94. Texas Instruments slipped \$1 to \$63%, and IBM gave up \$1% at \$54%.

TORONTO fell back further at midday on sharp weakness in precious metals and energy chares. The TSE 300 index lost 42 points or 1 per cent before pulling back to trade 37.45 points down at 4,183,16 at midsession. Turnover was C\$273.7m.
The oil and gas sector lost

119.84, or 2.7 per cent, to 4.318.44 after oil prices dived. Soft gold prices hit precious metals, sending the index down 246.03, or 2.4 per cent to 9,869.14. Magna International class A stock gained C\$% to CSSS after it agreed to buy a 74 per cent stake in Austria's Por-

SOUTH AFRICA

Gold shares retreated further, the index sliding 27 to 1,864. The industrial index lost 20 to 4.840 and the overall index 21 to 4.183. De Reers fell 75 cents to R84, Richemont 65 cents to R37.35 and Kloof R1 to R42,

Bourses find few incentives in thin day's trading

Senior bourses in continental Europe showed little impetus yesterday, with thin trading seen in most centres, writes Our Markets Staff.

FRANKFURT moved in a narrow range throughout the session, before closing just 3.81 points lower in the DAX index at 2,043,43.

Opinion suggests that the Bundasbank will make no move to cut interest rates at this Thursday's regular meeting, therefore giving little incentive to the market. Thyssen, the steel group, which is expected to release

Varta shed more than 6 per cent on news that the battery dividend. The shares lost DM20.70 to DM315.00. PARIS weakened very slightly with the CAC-40 index losing 1.32 to 2,119.30, having moved in a range between

figures this week lost DM1.50

to DM232.50 in anticipation.

sure after it was reported that one US broker was placing the European oil sector under review: Elf Aquitaine lost FF18.10 to FF1416.70 and Total FFr11.00 to FFr303.20. LVMH went against the

FF78,751 on news that it was extending its interests in the publishing sector. MILAN edged higher in thin volume, the Comit index adding 2.37 to 543.89.

trend, rising FFr21 top

Ferruzzi Finanziaria however put in a strong showing. gaining L1,374 or 4.6 per cent to L31,253 after a weekend report that foreign creditor hanks were coming round to approval of a rescue plan for

the group.

Its agro-industrial and chemicals subsidiary Montedison was up L13.30 to L761.60. Was up in 15.30 to 1701.00 ...
Montedison savings shares gained L15.30 to L566.50 and Ferruzzi savings shares added L29.60 to L476.40. Shareholders

Open 10.90 11.00 12.00 12.00 14.00 15.00 Coin FT-SE Burginusk 100 1342.53 1343.54 1342.81 1342.82 1342.80 1342.42 4344.65 1344.70 FT-SE Burginusk 200 1415.90 1417.92 1415.72 1415.78 1415.91 1415.70 3417.47 1417.23 Nov. 28 Nov. 25 Nov. 24 Nov. 23 Nov. 22

meetings scheduled for later this week have the rescue plan on their agendas. Among heavily traded blue chips Fiat was down L19 to

early deficit to finish L21

higher at L3,096 and Stat rose L22 to L3,578. ZURICH continued its consolidation although the strength of the Swiss franc, on the back of last week's good inflation figures, continued to support expectations of lower interest rates. The SMI index

Ciba, topping the actives list,

eased 8.7 to 2,738.2.

SFri5 to SFr784 on buying by a small bank. Foreign selling left Nestlé SFr13 lower at SFr1,169. CS Holding bearers added SF110 to SF18,550 and Elektrowatt rose SFrIB to SFr3,600 still benefiting from last week's rumours that CS Holding may sell its 47 per cent Elektrowatt stake. Ems-Chemie bearers shed

SFr20 to SFr8,980: Pharma Vision, SFr50 higher at SF18,980, said on Friday it had sold its entire helding. AMSTERDAM found little

day, with Isetan advancing Y80

dency index slipped just 0.7 to 136.1. Royal Dutch remained in went in the opposite direction, of optimizer there would be up F1.70 to F1.41.60 helped by interest rate cuts soon. the prospect of lower costs for MADRID was weighed down fuel.

STOCKHOLM saw further weakness in Volvo B shares, down SKr16 at SKr391, asinvestors began to accept that the merger with Renault of France would go ahead. The Affarsvarlden general index fell 20.80 to 1,291.80. Bricsson B's fell a further

SKr5 to SKr338. OSLO was unsettled by weakness in the oil price as the All share index lost 11.25 or 1.9 per cent to 567.6. Turnover was Norsk Hydro lost NKr2.50 to

NKr210 and Saga Petroleum NKr3.5 to NKr72.5. BRUSSELS edged lower in quiet trade which was disrupted for the last half-hour

Bel-20 index fell 4.88 to 1,387.29 although sentiment was said to

weakness in futures and profit taking among electrical stocks. The General index shed 2.37 to 295.54. Bank Santander shed Ptal90 or 2.9 per cent to Pta6,220 and Banco Central

Hispano shed Pta85 to Pta3,220. ISTANBUL broke another record following the government's reaffirmation of its privatisation programme. The composite index added 1,000.00 or nearly 6 per cent to 18,426.1. ATHENS gained ground on optimistic expectations over today's budget. The general index rose 2.4 per cent to 862.13

Written and edited by John Pitt and Michael Morgan.

in turnover estimated at

2,125 and 2,105.

Nikkei's fall of 3.9% weakens the region's markets

The Nikkei average fell 3.9 per cent, particularly on selling of bank stocks, and the index closed at a year's low of 16,078.71, writes Emiko Terazono in Tokyo.

After opening at the day's high of 16,688.57, the Nikkei declined on a plunge in futures and heavy arbitrage selling. The index crashed below the 16,000 level to 15,671.97 in the early afternoon, but later recovered some of its loss on short-covering and bargain hunting.
The Topix index of all first

section stocks dropped 74.06, or 5.2 per cent, to 1,350.48, breaching the 1,400 level for the first time since March 24, but in London the ISE/Nikkei 50 index was only 0.33 off at

Mr Morihiro Hosokawa, the prime minister, ruled out any possibility of emergency measures to help share prices.

stock market carefully, no government support was being considered.

Traders said there were no firm technical support levels now that 17,000 on the Nikkel and 1,430 on the Topix had Volume was 370m shares,

against 339m. Declines over-whelmed rises by 1,025 to 45, with 43 issues unchanged. Mounting fears about the country's financial system hit bank shares. Some banks remained offered only during the morning session. The fall prompted unwinding of posi-tions in the Topiz index, which is heavily weighted in bank shares. The Nikkei banking index lost 7.9 per cent from last Friday, with Industrial Bank of Japan down Y330 to Y2,660 and Dai-Ichi Kangyo Bank Y250 reaker at Y1,770.

Trust banks lost ground with Mitsubishi Trust and Banking shedding Y130 to Y1,050 and Yasuda Trust and Banking Y65 to Y675.

Name 225 Industry

also weak, with Orix down Y230 to Y3,130 and Nippon Housing Loan off Y5 at Y220. Nomura Securities dipped Y110 to Y1.660 and Nikko Securities Y80 to Y960. East Japan Railway tumbled

November 1985

Y24,000 to a new low of Y400,000. Nippon Telegraph and Telephone fell Y49,000 to Y636,000. Department stores were

among the few gainers of the

in Osaka, the OSE average dropped 805.22 to 17.871.16 in volume of 22.7m shares. Roundup The region, with the exception of Taiwan, fell in line with losses in Tokyo and Hong Kong. Bombay was closed. HONG KONG finished

to Y1,830.

sharply lower following the collapse of the latest round of Sino-British talks, but late bargain hunting brought the key index off its low to end above the 9,000 level The Hang Seng index lost a net 261.65, or 2.8 per cent, at 9,012.77. Turnover amounted

to HK\$5.6bm. The index had dropped to 8,870.59 early in the day on fears of a complete breakdown of talks on Hong Kong's politi-

cal reform plans.
HSBC was the most active issue, falling HK\$2 to HK\$84.50. Cheung Kong and Hutchison retreated HK\$1.25 apiece to HK\$35 and HK\$31 respectively,

HK\$3 at HK\$65. -TAIWAN soared 5.3 per cent in heavy turnover in response to the ruling Nationalist party's victory in Saturday's local

The weighted index ended 220.53 up at 4,384.51, its highest close since early June. Turnover came to T\$46.6bn. The electronics sector led gains, with Acer and United

government elections.

Microelectronics ending the day's fimit up. SEOUL declined marginally

for its fourth consecutive session, with the composite index losing 0.97 at 804.54 in turnover of Wen618.8bn Some investors showed

renewed interest in steel. vehicles and electric and electronics shares on the back of expectations of a better than expected economic recovery. MANILA fell in reaction to events elsewhere. The composite index slipped 42.95 to 2,332.29 in turnover of 1.1bn

D8808. SINGAPORE resisted sharp falls seen elsewhere, with the

while Jardine Matheson lost Straits Times Industrial index closing off 9.06 at 2,098.92. Volume was a thin 196.7m shares. AUSTRALIA weakened in time with the region, the All Ordinaries index dropping 32.8, or 1.6 per cent, to 2,010.3. Turn-

over was A\$364.7m.
BHP ended 36 cents cheaper at A\$16.50 and News Corp was 34 cents, or nearly 3.5 per cent,

24 cents, or nearly 3.5 per cent, down at A\$9.68.

Among other leading stocks of the CSR dipped 5 cents to A\$4.63.

Among 10 cents to A\$9.35, Coles

Myer 2 cents to A\$9.35, Coles

Myer 2 cents to A\$9.30, and

Boral 5 cents to A\$4.02.

CRA receded 44 cents to A\$16.82, MIM sheet 10 cents to A\$2.26, Western Mining lost 8 cents to A\$2.86, Western Mining lost 8 cents to A\$5.98 and Month Brocents to A\$5.98 and North Broken Hill eased a cent to A\$3.42. BANGKOK lost ground in thin trading but closed off the

The SET index relinquished 14.06, or 1 per cent, to 1295.51 in turnover of Bt7.6hn. Prasit Development, which made its debut yesterday, ctiotured 20 per cent of turnover and closed at Bt129, compared with the offer price of Bt70.

Scandinavia suffers sharp reverses

By Michael Morgan

week, with Japan, jittery over the corporate outlook, leading much of the pack lower. This was reflected in a 2.26 per cent fall in the FT-

Actuaries World index. Most of Europe was on a downward track, with the sharpest falls seen in Scandinavian markets.

UBS comments that the steep fall in Ericsson's share price serves as a salutary lesson to all investing in Scandinavia. Foreign holdings have risen sharply in recent months, with foreign investors pumping more than SKr3bn a onth into Sweden. "Domestic funds are not able to replace that sort of cash flow. So when foreign investors turn away from a market, stocks can fall sharply," says UBS. "There is. therefore, a real danger to Scandinavian markets if US bond yields rise in the near term, before earnings justify

current recovery hopes. Norway was a casualty of the collapse in oil prices as Opec failed to agree on a reduction in production quo-

try's oil shipping sector. Oslo was also dragged lower quity markets were drop in Hafslund-Nycomed group forecast that current year profits would be held to 1992 levels.

Stockholm affected by weakness in Bricsson in continued response to the previous week's thirdquarter results, a reaction that Barclays de Zoete Wedd feels was exaggerated.

BZW contends that there had been encouraging stability in earnings estimates in recent months, while continued undervaluation of the krona within Europe, as well as further dollar strength in 1994. were a recipe for further positive earnings recovery surprises in 1994-95. Volvo also had a volatile

week, with many participants marking the shares lower ahead of a decision on the Renault merger at next Tuesday's egm. But in spite of the reservations of many investors to the link-up, analysts believe the decision of the 4th AP fund, the second largest shareholder, to vote in favour is likely to carry the day. Kleinwort Benson comments that the company presented proba-

107.32 139.05 151.65 129.95 156.70 186.64 97.77 120.67 101.43 101.64 131.69 120.88 127.13 164.72 184.40 94.06 121.86 130.77 162.83 210.95 220.07 102.76 133.13 123.76 109.38 141.72 139.60 110.62 142.58 143.19

175.35

	MARKE	TS IN	PERSP	ECTIVE	1	_
	%	change in ico	al carriery †		% change sheling t	% change in US \$ †
	1 Work	4 Weeks	1 Year	Start of 1993	Start of 1991	Start of 1963
Austria	-2.34	-3.61	+31.80	+28.87	+24.23	+21.43
Belgium	-0.21	+1.12	+25.00	+25.45	+17.71	+15.06
Denmark	-2.14	-261	+35.37	+34.37	+27.18	+24.32
Finlend ,,	-3.64	-4.36	+90.89	+90.42	+74.43	+70.52
France	-0.90	-2.18	+25.53	+18.89	+13.65	+11.09
Germany	-1.46	-1.03	+33.88	+32.29	+28.07	+25.19
Ireland	-0.58	-0.65	+50.52	+47.02	+30.34	+27.40
Italy	-0.56	-8.40	+30,90	+27.34	+13.46	+10.90
Netherlands	-0.35	-1.48	+34.60	+31.60	+27.47	+24.61
Norway	-4.92	-7.18	+38.08	+31.58	+25.27	+22.45
Spain	-2.64	-4.35	+37.70	+38.29	+15.92	+13.32
Sweden	-3.70	-8.68	+38.64	+29.33	+11.36	+8.86
Switzerland	+0.14	+1.40	+48.09	+33.51	+33.65	+30.64
UK	+0.11	-1.93	+15.84	+10.81	+10.81	+8.32
EUROPE	-0.63	-2.10	+26.46	+21.47	+17.52	+14.89
Australia	-2.01	-3.22	+36.77	+27.17	+25,39	+22.58
Hong Kong	+0.52	+1.60	+57.36	+70.70	+74.94	+71.01
Japan	-7.44	-12.25	+10.12	+9.77	+29.04	+26.14
Malaysia	-0.90	-0.88	+73.92	+76.72	+84.95	+80.80
New Zealand,	-1.90	-5.66	+39.58	+37.28	+49.93	+46.07
Singapore	-0.54	-3.44	+52.18	+41.48	+48.34	+45.02
Canada	-0.54	-0.11	+21.54	+19.82	+17.27	+14.63
USA	+0.16	-1.09	+7.48	+5.88	+8.32	+5.88
Mexico	+2.91	+12.54	+30.84	+24.58	+27.68	+24.82
South Africa	-1,17	+8.00	+42.59	+35.67	+52.28	+48.85
WORLD INDEX	-2.28	-4.43	+14.88	+12.84	+18.46	+15.80
† Reced on Maramber		Copyright, Th	o Plannolal 1	ilmos Linjin	d, Galdann	Sache & Cq

market, highlighting the scale

					_	
			ECTIVE	PERSP	TS IN	RKJ
	% change in US \$ †	% change starting †		d company †	thange in lea	%.
	Start of 1963	Start of 1991	Start of 1983	1 Year	4 Weeks	Marak.
		+24.23	+28.87	+31.80	-3.61	2.34
ı	+15.06	+17.71	+25.45	+25.00	+1.12	1.21
1	+24.32	+27.18	+34.37	+35.37	-2.61	2.14
ı	+70.52	+74.43	+90.42	+90.89	-4,36	3.04
1	+11.09	+13.65	+18.89	+25.53	-2.18	1.90
11	+25.19	+28.07	+32.29	+33.88	-1.03	.46
П	+27.40	+30.34	+47.02	+50.52	-0.65	1.58
łł	+10.90	+13,46	+27.34	+30,90	-8.40	1.56
	+24.61	+27.47	+31,60	+34.60	-1.46	1.35
ı	+22.45	+25.27	+31.58	+38.08	-7.18	.92
11	+13.32	+15.92	+38.29	+37.70	-4.35	2.64
1	+8.86	+11.36	+29.33	+38.64	-8.68	3.70
1	+30.64	+33.65	+33.51	+48.09	+1.40	1.14
1	+8.32	+10,81	+10.81	+15.84	-1,93	1.11
1	+14.89	+17.52	+21.47	+26,46	-2.10).63
} }		+25,39	+27.17	+36.77	-3.22	2.01
ł		+74.94	+70.70	+57.36	+1.60).52
l		+29.04	+9.77	+10.12	-12.25	.44
H		+84.95	+76.72	+73.92	-0.88),90
ı		+49.93	+37.28	+39.58	-5.66	1.90
ŀŀ	+45.02	+48.34	+41.48	+52.18	-3.44).54
11		+17.27	+19.82	+21.54	-0.11	1.54
11	+5.88	+8.32	+5.88	+7.48	-1.09	2.16
11	+24.82	+27.68	+24.58	+30.84	+12.54	2.91
	+48.85	+52.28	+35.67	+42.59	+8.00	1.17
	+15.80	+18.46	+12.84	+14.88	-4.43	2.28
	Sacto & Co,	d, Galdasan	imos Linglig	e Plantiel 1	Copyright, Th	63. (

the attraction of the shares as
a dollar-exposed turnround
story would be minimised if
the Renault merger is ratified.
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of operating earnings recovtas, although the move is seen as a silver lining for the counbly the best set of third-| 154.13 | 153.52 | 105.51 | 136.91 | 153.93 | 162.83 | 137.39 | 171.09 | 170.41 | 117.13 | 151.97 | 151.65 | 184.47 | 131.15 | 134.05 | 135.05 | 135.25 | 91.08 | 118.17 | 127.99 | 135.54 | 111.41 | 130.05 | 137.17 | 166.76 | 131.19 | 133.05 | 137.25 | 91.08 | 118.17 | 127.99 | 135.54 | 111.41 | 139.71 | 119.24 | 61.96 | 105.34 | 144.26 | 128.99 | 65.50 | 163.14 | 162.49 | 111.85 | 144.90 | 151.44 | 173.05 | 142.72 | 130.41 | 129.89 | 89.94 | 118.81 | 115.83 | 138.13 | 101.59 | 379.04 | 377.53 | 394.95 | 135.97 | 379.34 | 24.82 | 24.82 | 24.89 | 24.82 | 273.41 | 172.72 | 118.71 | 154.03 | 173.17 | 177.89 | 129.28 | 137.34 | 172.72 | 118.71 | 154.03 | 173.17 | 177.89 | 129.28 | 137.32 | 138.83 | 94.05 | 127.04 | 94.05 | 165.91 | 100.75 | 471.23 | 499.36 | 322.96 | 418.55 | 463.15 | 487.72 | 251.66 | 200.35 | 200.37 | 1374.88 | 1789.39 | 818.12 | 2075.86 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1410.30 | 1 long Kong reland (14) 168.62 156.21 155.58 100.94 138.76 151.17 162.87 178.71 178.00 120.97 156.85 188.79 194.54 146.80 146.22 100.50 130.40 104.34 168.89 150.60 150.00 103.09 133.78 122.83 162.86 184.71 183.96 128.46 164.10 184.02 167.96 138.83 136.29 33.89 127.57 130.53 143.73 137.42 238.48 162.58 210.91 219.96 246.12 162.05 151.45 104.10 136.07 125.41 162.89 160.85 180.21 140.12 142.89 148.80 162.82 182.17 111.47 144.63 144.24 170.46 178.38 177.85 122.11 158.45 174.89 161.67

3.00 1.32 1.19 1.96 2.74 2.46 2.69 1.99 2.11 2.28 2.80

2.28

156.53 107.32 176.41 120.95 142.81 97.77 148.27 101.64 185.41 127.13 137.17 94.06 237.47 162.83 149.87 102.76 159.53 109.38 161.63 110.82 178.90 122.67 -0.9 161.94 111.03 143.85 143.78 -0.7



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